

Final Mediation Report

July 18, 2013

Dear Minister Griffiths:

The Calgary Metropolitan Plan Mediation Working Group is pleased to present our Final Report. The mediation process was intended to provide an opportunity for the Calgary Regional Partnership, member municipalities, Rocky View County and The MD of Foothills representatives to resolve remaining differences with respect to the Partnership and the Calgary Metropolitan Plan. We are happy to report that significant progress has been made during the course of mediation and that agreement was reached by Working Group participants in many areas.

In reviewing the attached report you will find our recommended solutions with respect to Density and Growth (Section 1), the Provision of Regional Services (Section 2), Governance (Section 3), and Dispute Resolution (Section 5). We look forward to your support of these solutions upon which consensus was achieved. The Working Group has identified additional issues requiring further work but which were outside the scope of the mediation. These issues are documented in Future Considerations (Section 6).

Consensus was not achieved for one key issue. The Working Group has been unable to reach consensus with respect to the voting model structure to be employed for critical decisions. However, significant progress was made in reducing the preferred voting models from four potential approaches down to two. While all members of the Working Group have identified the importance of an appropriate decision making model there are still divergent opinions on the voting model structure. As you will note in Section 4, voting model Option A is supported by two municipalities, Rocky View County and M.D. Foothills and voting Option B is supported by all participants at the mediation table except for Rocky View County. The Working Group welcomes your consideration of a resolution on this matter.

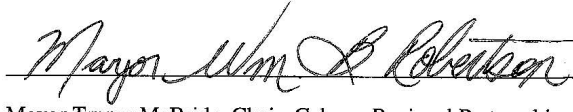
Please note the Final Report represents the findings of the Mediation Working Group. It has not been endorsed by any municipal council or the Calgary Regional Partnership Board. The Working Group would like to strongly convey that the signatures on this document are only reflective of the common understanding of the Working Group members. The Final Report and subsequent proposed amendments to the Calgary Metropolitan Plan must be presented to respective Councils and the CRP Board for review and endorsement. It should be understood that once mediation is complete, a follow-up process would be required.

The voluntary nature of the Calgary Regional Partnership is a key reason for the successes achieved through the mediation process as each participant was able to seek solutions that worked for both their municipality and the Calgary region as a whole. The CMP Mediation Working Group continues to agree on the importance of maintaining the voluntary nature of the Calgary Regional Partnership.

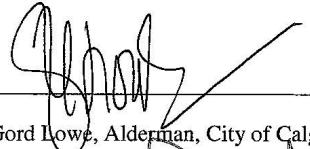
Respectfully,


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Mediation Working Group

for 
Mayor Truper McBride, Chair, Calgary Regional Partnership



Colleen Shepherd, Executive Director, Calgary Regional Partnership



Gord Lowe, Alderman, City of Calgary


Owen Tobert, City Manager, City of Calgary


Suzanne Oel, Councillor, Municipal District of Foothills No.31


For: Harry Riva Cambrin, Municipal Manager, Municipal District of Foothills No. 31


Rolly Ashdown, Reeve, Rocky View County


Drew Hyndman, Senior Planner, Rocky View County

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Mediation Working Group

Report to the Minister of Municipal Affairs

Introduction

At the direction of the Minister of Municipal Affairs, the Mediation Working Group met for seven meetings over the spring of 2013 for the purpose of discussing the challenges and perceptions held by the rural municipalities of Rocky View County and the Municipal District of Foothills regarding the Calgary Metropolitan Plan (CMP). The participants in mediation included representatives from the City of Calgary, the Calgary Regional Partnership (CRP), Rocky View County and the MD of Foothills. Representatives from the Town of Chestermere and the Town of Strathmore were also in attendance on occasion.

As directed by the Terms of Reference, the Mediation Working Group strived towards developing mutual understanding and identifying solutions. Consensus was reached on a large number of issues, which are outlined further in this report. On the topic of the voting model, the Working Group was not able to reach agreement, and has provided two options for consideration by the Minister. Of primary importance is the value that the Mediation Working Group placed on the voluntary membership status in the CRP. By maintaining voluntary membership, the CMP ensures fairness and accountability remain key values of the organization. The Working Group would also appreciate a comment from the Minister reaffirming the role of the Calgary Metropolitan Plan in the pending South Saskatchewan Regional Plan.

While the mediation process has reached completion, the requirement for review of this report with individual Councils and the CRP Board has not been undertaken. Due to the start of the summer break, it is not expected that mediation group members will have the opportunity to discuss this report with the balance of their Councils or the Board until the fall.

1. Density and Growth

CONSENSUS HAS BEEN REACHED ON THIS SECTION.

The Calgary Metropolitan Plan, Planning Concept Map is a result of 4 years of research, consultation and analysis. The Priority Growth Areas (PGAs) convey a distribution of the projected regional population and commercial/industrial areas out to 2076. The regional projections estimate the region will grow by an additional 1.6 million people and 700,000 jobs over the next 60 years and if we continue to develop as we have in the past, our region's footprint would increase dramatically.

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The Calgary Metropolitan Plan is partly intended to assist member municipalities in meeting the Land Use Framework. Specifically, policies aim to intensify the development form, protect important ecological infrastructure, promote efficiency and innovation in infrastructure development and distribution, and create a diversity of lifestyle choices and complete communities throughout our region.

The following points outline requested changes to the Planning Concept Plan and have been agreed to by the Mediation Working Group. In order to implement these amendments, CRP staff is required to undertake further analysis, and acceptance from the CRP Board is required.

The Mediation Working Group supports the M.D. of Foothills request that the Priority Growth Areas (PGAs) within its boundary (currently shown in orange on the Planning Concept Map) be removed. As a result, it is proposed that the Planning Concept Map be amended to remove the PGAs from M.D. of Foothills jurisdiction. As outlined in the Memorandum of Understanding (Appendix A) upon completion of further intermunicipal planning processes, discussion between Foothills and the CRP will occur with regards to designation of PGAs within Foothills. Note that the Commercial/Industrial PGAs on the map and located between Okotoks and High River should remain as currently shown.

The planning work completed to date by Rocky View County provides comprehensive information that supports their requested changes to the Planning Concept Map. The Mediation Working Group has agreed with Rocky View County that the PGAs within its boundaries should be updated. Rocky View County understands and supports the density requirements for PGAs (Appendix B).

CRP representatives have committed to presenting the Calgary Metropolitan Plan Planning Concept Map revision requests to the Board for consideration. See Appendix B for a map showing revision requests.

Appendices: A and B

2. Provision of Regional Services within CRP Boundaries

CONSENSUS HAS BEEN REACHED ON THIS SECTION.

Policy 4.c.1 in the Calgary Metropolitan Plan was originally developed in the context of the City of Calgary applying for a Wholly Owned Subsidiary for water and wastewater servicing. Since that time, the context has changed. The Mediation Working Group had a full discussion of the nature of servicing and developed the following based on the City of Calgary's updated regional servicing model. In order to amend Policy 4.c.1 of the Calgary Metropolitan Plan, acceptance from the CRP Board is required. See Appendix C for the Memorandum of Understanding: City of Calgary and Rocky View County. During the mediation discussions Rocky View County identified '*The Opportunity for Regional Servicing*' as one of its three principle interests. This interest was intended to

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ensure that the County was provided a clear understanding of the City of Calgary's new regional servicing model and to confirm that Rocky View County would be eligible to receive regional servicing within Priority Growth Areas in the Calgary Metropolitan Plan. Rocky View County is satisfied that this information has been provided and confirmed

Rocky View County also requested the consideration of regional servicing from the City of Calgary for two existing developments outside of Priority Growth Areas within the County. In order to clearly articulate a response these two requests, the City of Calgary drafted a Memorandum of Understanding that was reviewed by the Mediation Working Group and is attached as part of this report within Appendix C.

CMP Policy Amendment

Current Policy:

- 4.c.1 Provision of regional water / wastewater servicing.** The Calgary Regional Partnership (CRP) and member municipalities will collaborate to provide regional water and wastewater servicing to CRP members for areas identified and in alignment with the Calgary Metropolitan Plan (CMP). They will work together to improve watershed protection and stewardship. Regional servicing under the CMP may include Calgary centered* solutions, or other regional, sub-regional, and/or local approaches as appropriate without connections to Calgary's infrastructure.

~~*The City of Calgary is willing to provide bulk potable water and wastewater services to members of the CRP in order to support the growth identified under the auspices of the CMP. Access to these services shall be made available solely through Calgary's potable water and/or wastewater infrastructure, and where Calgary's infrastructure is used, Calgary or its agents will be the bulk provider.~~

4.c.1 Policy Amendment:

Strike through replaced by the following:

**The City of Calgary is willing to provide water and wastewater services to members of the CRP in order to support the growth identified under the auspices of the CMP. Water and wastewater services may be accessed at Calgary's boundaries at points where sufficient capacity exists. It is recognized that regional connections and growth have an impact on the capacity of Calgary's infrastructure inside Calgary. The full financial impacts of regional connections and growth on internal infrastructure will be recovered through rates and/or capital charges. Calgary City Council approval is required for all new connections to The City of Calgary infrastructure and a Master Servicing Agreement will govern the commercial arrangement.*

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3. Governance

CONSENSUS HAS BEEN REACHED ON THIS SECTION.

The Working Group recognizes the CRP is a voluntary organization and the CRP is not intending to become equivalent to another level of government. The following proposed amendments to the wording in the CMP have been agreed to by the Mediation Working Group. In order to implement these amendments, approval of the CRP Board is required.

Addition to the preamble on p. 5 of the CMP:

“Membership in the Calgary Regional Partnership is voluntary.

The Calgary Regional Partnership (CRP) provides a unique model of regional cooperation. The municipalities in the partnership voluntarily work together as they recognize the benefit of their collective strength. Instead of being a level of government, the CRP connects municipalities in achieving a common regional vision as expressed and approved in the CMP. Each member in the partnership brings a unique perspective to the table. The partnership recognizes that the member municipalities use different planning processes and that each will take different paths to achieve the strategies and goals in the CMP.”

Addition to page 10 of the CMP:

The Calgary Regional Partnership (CRP)

The CRP is a voluntary association of municipalities in the Calgary region that has come together to plan for long-term growth in the region and address issues of a regional interest. The CRP is not another level of government. Local jurisdictions must align their statutory plans to the overarching provincial legislation and the CMP. However, the Partnership does not have any jurisdiction on local land use decisions (e.g. zoning, development, subdivision authority); approve municipal or intermunicipal plans; or undertake annexations or inter-municipal negotiations.

The Calgary Metropolitan Plan (CMP)

The Calgary Metropolitan Plan is the blueprint for accommodating growth over the next 60 years. The municipal members of the CRP have committed to the CMP by aligning their local plans. Regional Context Statements will be included in CRP members' Municipal Development Plans (MDPs) to set out the relationship between the local MDPs and the CMP. Regional Context Statements are policy tools that enable municipalities to develop locally appropriate approaches to aligning with the CMP.

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Addition to page 50 of the CMP:

The Calgary Metropolitan Plan contains policies designed to accommodate long-term growth in the region to 3 million people in a sustainable and fiscally efficient settlement pattern. It will help guide how we manage that growth in order to protect and preserve the things we value most – the natural environment, our communities, fresh air, clean and plentiful water, and economic prosperity.

4. Voting Model Structure to be Employed for Critical Decisions

CONSENSUS HAS NOT BEEN REACHED ON THIS SECTION.

The Mediation Working Group discussed the voting model over a number of meetings. At one point, four new different voting models were proposed. While the group was not able to reach consensus on a new decision-making model, it was able to narrow the options. Two new options are proposed for consideration by the Minister. However, all members of the group agreed that member municipalities should have a voice when land within their jurisdiction is impacted by an amendment to the CMP.

Current decision-making model in the Calgary Metropolitan Plan:

5.b.1 Regional decision-making. Member municipalities will abide by the following regional decision-making model.

A vote must contain at least two-thirds of the CRP's regional municipalities, and a majority (50 per cent) of the region's population. The regional decision-making model will apply to the following:

- a) Amending the Calgary Metropolitan Plan
- b) Planning, coordinating and governing:
 - Regional water and wastewater system
 - Regional transit system

Decisions under this regional model will be considered final.

Option A – this option was determined to be acceptable to representatives of Rocky View County and to the MD of Foothills

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5.b.1 Regional decision-making. Member municipalities will abide by the following regional decision-making model.

A positive vote must contain the following:

- a) At least two-thirds of the CRP's regional municipalities
- b) Support of the member municipality whose land is adversely affected by the proposed amendment.

The regional decision-making model will apply to the following:

- a) Amending the Calgary Metropolitan Plan (policies & Planning Concept Map)
- b) Planning, coordinating and governing:
 - Regional water and wastewater systems
 - Regional transit system

Decisions under this regional model are the final decisions by the CRP Board and will not be reconsidered except in accordance with the Board's procedural by-laws.

Rationale:

Rocky View County

Rocky View County is in full support of Option A, as the County accepts that the voluntary participation in an organization such as the Calgary Regional Partnership involves a certain loss of autonomy for the benefit of the greater Calgary region and Alberta as a whole. However, Rocky View County cannot accept that the Calgary Metropolitan Plan intended to distinguish between the member municipalities, nor to deem the interests of one member as more important than another, regardless of size or population. As a voluntary association of municipalities, the County believes it is inappropriate for the City of Calgary to maintain a controlling interest over 'critical decisions' and firmly believes that each member municipality should be recognized as having equal ownership of the CMP.

In addition, Rocky View County recognizes that the various mechanisms to protect the interests of the City of Calgary are already in place, thereby eliminating the need for the population requirement within the Voting Model. These mechanisms include:

- The City of Calgary requires Master Servicing Agreements and City of Calgary Council Approval for utility requests and servicing provided by the City
- City of Calgary and Rocky View County Intermunicipal Development Plans that address future development adjacent to their boundary

Option A also includes the following provisions for the benefit of all CRP member municipalities:

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- A veto for all CRP members, including the City of Calgary, who are deemed to be 'adversely affected' by a proposed amendment
- A Dispute Resolution process for all CRP members, including the City of Calgary, to resolve any outstanding issues

Therefore, Rocky View County does not believe it is appropriate to include a population requirement within the Voting Model for the Calgary Metropolitan Plan as a member based organization and is recommending an option that adheres to the principles of consensus-based decision making for all matters under consideration.

Foothills

The MD of Foothills has consistently maintained that amendments to the CMP must have the support of the municipality that would be impacted by the plan amendment. Option A meets this objective. Foothills is not concerned with the current regional decision making model being employed for decisions related to regional water, wastewater and transit systems.

Option B - this option was determined to be acceptable to representatives of the MD of Foothills, the Calgary Regional Partnership and the City of Calgary

5.b.1 Regional decision-making. Member municipalities will abide by the following regional decision-making model.

a) Amending the Calgary Metropolitan Plan:

For all amendments to the CMP, including amendments to the Priority Growth Areas illustrated on the Planning Concept Map, a positive vote must contain at least two-thirds of the CRP's regional municipalities, and a majority (50 per cent plus 1 person) of the region's population, and must also include the support of the member municipality whose land is adversely affected by the proposed amendment.

b) Planning, coordinating, and governing regional water, wastewater, and transit systems:

A positive vote must contain at least two-thirds of the CRP's regional municipalities, and a majority (50 per cent plus 1 person) of the region's population.

Decisions under this regional model are the final decisions by the CRP Board and will not be reconsidered except in accordance with the Board's procedural by-laws.

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Rationale:

Calgary Regional Partnership

Background on the current Regional Decision-Making Model:

As stated in the Calgary Metropolitan Plan, *[t]he Calgary Regional Partnership is committed to achieving our regional decisions by consensus first. In fact, arriving at consensus has been a successful practice since 1999. In very rare cases when consensus may not be reached, we have a decision-making model in place to make regionally significant decisions.*

The Calgary region's reality is challenging when trying to find a fair, equitable and representative decision-making model. The current decision-making model in the Calgary Metropolitan Plan was chosen as an equitable model to address the complex regional context where over 83 per cent of the population resides in one municipality.

- In the current CMP model, any 4 of CRP's currently 13 municipalities, no matter how small, could effectively block a proposal of the City of Calgary, therefore Calgary cannot impose its will on the region, but neither can a major regional decision be made without Calgary's support
- The City of Calgary represents over 83 per cent of the CRP's population so any positive decision under the regional decision-making model would require Calgary's consent
- However, the additional requirement of two-thirds, or 9 out of 13 municipal members for a vote to pass, strikes a reasonable balance between respect for local autonomy and the ability to act in the broader regional interest.

The current regional decision-making model was simplified in 2012 from the original 2009 version at the request of the rural municipalities. The voting model was originally applied across all (100%) CRP decisions - but is now limited to only three types of decisions as noted above (see *Current decision-making model in the Calgary Metropolitan Plan*, above).

Mediation - Option B:

The Calgary Regional Partnership representatives support Option B because it continues to recognize:

1. **The region as a whole** - as represented by the requirement of two-thirds of the regional members and
2. **The population of the region** - as represented by the requirement of 50% plus 1, recognizing the importance of democratic representation
3. **The individual member municipalities that may be adversely affected-** as represented with the NEW stipulation of: "...must also include the support of the member municipality whose land is adversely affected by the proposed amendment."

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The CRP representatives feel that this new approach will benefit all CRP member municipalities, urban and rural alike. In this model no one jurisdiction can impose its will on another and all affected municipalities are well recognized under Option B

City of Calgary

The City has worked actively with the Calgary Regional Partnership members on consensus first basis. Not once since the 2009 adoption of the CMP has The City of Calgary imposed or blocked a decision of the majority of CRP members. It has never been necessary. Consensus has been achieved and is working for decision making at the Calgary Regional Partnership.

Calgary fully supports Option B. This option acknowledges the character of our metropolitan region. The Calgary region is unique in Alberta and throughout most of North America due to the significant population concentration in one jurisdiction. The fact that one large urban center contains 83% of the region's population cannot be overlooked. This option recognizes the importance of democratic representation.

Further to the principle of democratic representation, it is important that The City retain certain security to protect the billions of dollars invested by its ratepayers. The City has invested wisely in all its systems and requires the security to ensure that decisions would not have a negative impact on its investments.

The City clearly does not expect to utilize a full stop 'veto' over decision making in the Calgary Regional Partnership, our history of consensus making in the partnership proves that point. Option B provides the balance necessary between geographic and population representation with the added provision of control for all jurisdictions affected by a potential decision.

MD of Foothills

As with the proposed option A voting model, the MD of Foothills is able support option B using the same rational. Foothills has consistently indicated that all amendments to the CMP should be supported by the municipalities that are impacted by the amendment. Option B provides the voice to municipalities so that plan amendments cannot be imposed by the region without the support of the impacted municipalities.

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Dispute Resolution

SENSUS HAS BEEN REACHED ON THIS SECTION.

der to implement these amendments below, approval by the CRP Board is required. section of the Plan was amended to be in alignment with the South Saskatchewan onal Plan and Alberta Land Stewardship Act.

iple 5.b.2. will be redrafted as follows:

5.b.2 Dispute Resolution. A CRP member(s) municipality may make a complaint in writing to the CRP Board if the municipality is of the view that either:

- a) there has been a breach of process, improper administration or discriminatory treatment by the CRP Board, or;
- b) the municipality is of the view that a decision of the CRP Board relating to the Calgary Metropolitan Plan has an adverse effect on the municipality.

On receipt of a complaint, the CRP Board shall attempt to resolve the complaint informally with the participating municipality. Complaints must be submitted within 30 days of an alleged breach or detrimental decision.

If a complaint cannot be resolved informally, the CRP Board may refer the matter to mediation, if the parties agree to mediation.

If the dispute cannot be settled to the mutual satisfaction of the CRP member(s) involved, informally or through mediation, then the matter may, at the discretion of the complainant, be referred to the Stewardship Commissioner in accordance with the provisions of the South Saskatchewan Regional Plan and Alberta Land Stewardship Act.

Referral to the Stewardship Commissioner must occur within 90 days of complaint being issued to the CRP Board, unless the matter has been referred to mediation, in which case, an extension to the 90 day time limit may be requested of the Stewardship Commissioner in writing by the municipality initiating the complaint.

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6. Future Considerations

CONSENSUS HAS BEEN REACHED ON THIS SECTION.

It has been recognized that general amendments to the Calgary Metropolitan Plan will be needed once mediation is completed and once the Minister responds to the outcomes. Participants at the mediation table have agreed that a process needs to occur to collaborate on the potential amendments to the CMP. Timing and process is yet to be determined.

There is interest expressed about clarifying some language in the CMP which includes but is not limited to:

- Specifically, the permissive and mandatory (“may”, “shall”, “will”) may need a table of interpretation.
- There is also a suggestion that policy items should be headed as such.
- A specific reference to agriculture should be added to the preamble of 2.b.
- There could also be clarity about the commitment, time, resources and cost of being a member municipality.
- Revisit rural provisions of the CMP and its redrafting at the next opportunity.
- There is some interest in a provision for the Board to bring a complaint about vexatious or harassing treatment by a member or members. This may be possible through the Stewardship Commissioner under ALSA and can be further pursued.

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APPENDICES

A. MEMORANDUM OF UNDERSTANDING: MUNICIPAL DISTRICT OF FOOTHILLS PRIORITY GROWTH AREAS

It is recognized that Priority Growth Areas (PGA's) and the spatial distribution on the Planning Concept Map in the Calgary Metropolitan Plan (CMP) is a key foundation of the Plan. It is also recognized that PGA location and refinement should reflect both local and intermunicipal planning efforts and address the growth needs of the overall region. Upon approval of the CMP by the Province of Alberta, and in consideration of Policy 5.c.3, the Municipal District of Foothills agrees to work with adjoining municipalities to identify PGA's within the MD of Foothills for inclusion in the Planning Concept Map through a CMP amendment. Until such time as the work required with adjacent municipalities is completed the Mediation Working Group has agreed to support the removal of all orange areas within Foothills on the CMP Planning Concept Map. The removal or absence of identified priority growth areas from the CMP map in no way precludes the right of a municipality to proceed with annexations to achieve orderly and planned growth.

CMP amendments will not be required by the CRP or any member municipality as a precursor condition to negotiating and adopting a new IDP and/or submitting an annexation notice and report for consideration to the Municipal Government Board.

The MD of Foothills will ensure that new PGA's are established in a timely manner. The time frame identified in Policy 5.c.3 may be extended as agreed by the MD of Foothills and the CRP Board.

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1. CALGARY METROPOLITAN PLAN: PLANNING CONCEPT MAP REQUESTED REVISIONS

It has been noted by all parties providing requested revisions to the CMP Planning Concept Map, that the Priority Growth Areas currently shown on the map spatially represent a percentage of the anticipated regional population. This map is provided to inform the mediation report. It is conceptual and further analysis will be completed to accommodate the region's expected growth once the outcomes of mediation are known.

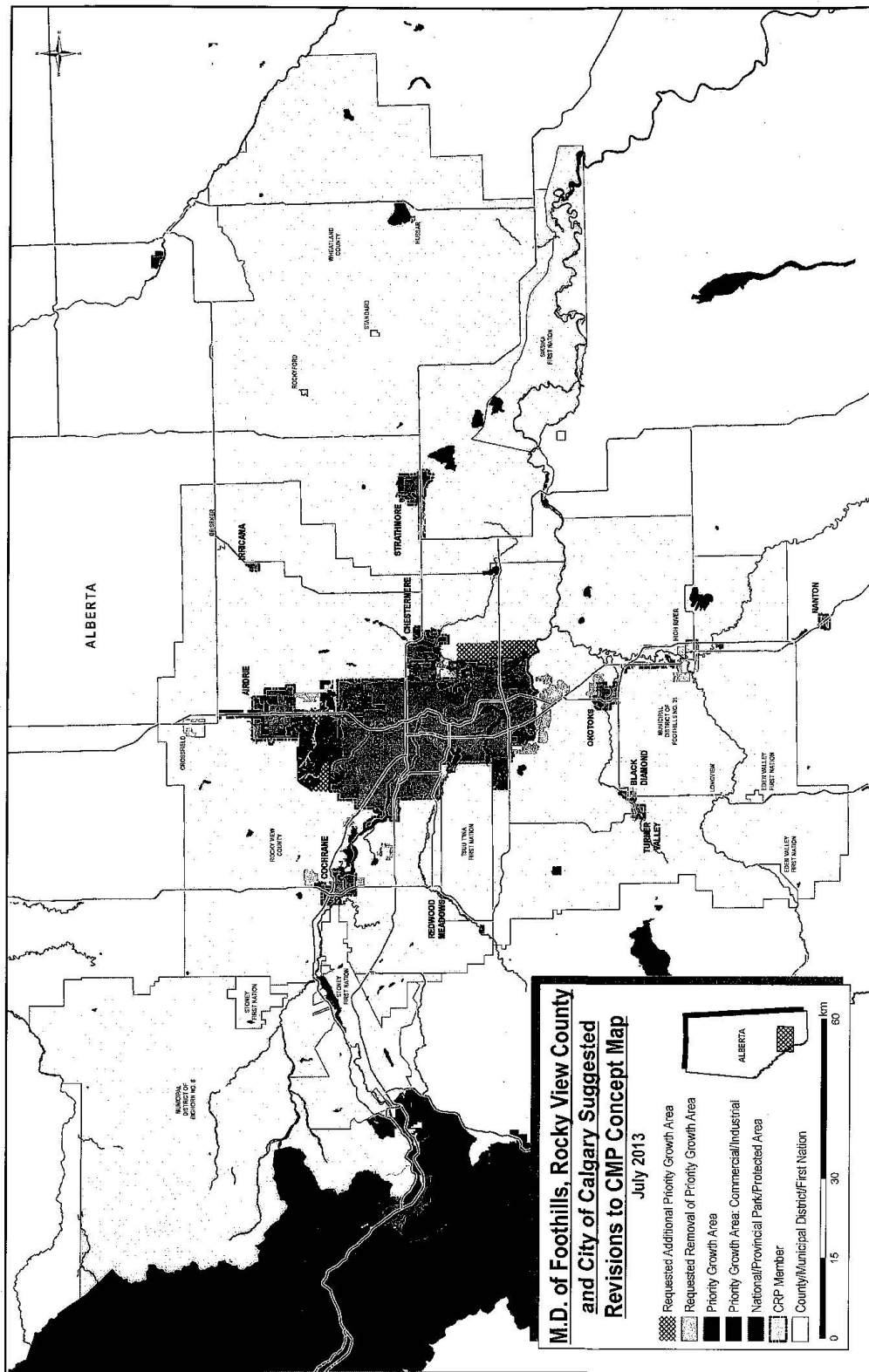
The Calgary Regional Partnership representatives are committed to working with all parties to complete the mapping changes as soon as possible. Not all of the municipalities directly affected by these requested revisions are at the mediation table and the Calgary Regional Partnership is legally bound by the current regional decision-making model in the Calgary Metropolitan Plan when making changes to the Planning Concept Map. The Calgary Regional Partnership representatives are committed to presenting the requested revisions to the CRP Board for approval as soon as possible. The removal or absence of identified priority growth areas from the CMP map in no way precludes the right of a municipality to proceed with annexations to achieve orderly and planned growth.

The planning work completed to date by Rocky View County provides comprehensive information that would allow their requested changes to the Planning Concept Map to take place as soon as possible and prior to any 2-year time frame. This is including the West Balzac updates and clarifying them appropriately as a PGA.

The CRP representatives are also committed to supporting the required work in the Municipal District of Foothills and neighbouring CRP municipalities to complete Priority Growth Area amendments, refinements or reconsiderations in a timely manner.

See the following page for an illustration of requested changes to the CMP Planning Concept Map

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C. MEMORANDUM OF UNDERSTANDING: CITY OF CALGARY AND ROCKY VIEW COUNTY

In a letter dated 2013 January 28 the Minister of Municipal Affairs, Doug Griffiths, directed that certain parties participate in mediation to resolve outstanding issues regarding the Calgary Regional Partnership.

Subsequently mediators appointed by the Minister circulated an agreement to participate in mediation. In this agreement the following task was outlined:

The purpose of the mediated discussion is to address the outstanding issues that have kept the rural municipalities from rejoining the Calgary Regional Partnership and agreeing to the Calgary Metropolitan Plan by seeking an outcome in the form of a voluntary agreement which overcomes areas of contention.

- a) The voting model structure to employed for critical decisions;*
- b) Density limits and growth;*
- c) Determinants of the provision of regional services within the CRP boundaries;*
- d) Governance (Chair and executive membership) and;*
- e) Other items as determined by the participants*

Notwithstanding the above, during the Mediation process Rocky View County sought assurances that if they were to rejoin the Calgary Regional Partnership certain undertakings they sought must be forthcoming. It was proposed that the City of Calgary prepare documentation that outlines the response of the City of Calgary to certain of the undertakings related to the Rocky View position entitled **The Opportunity for Regional Servicing**.

Specifically **The Opportunity for Regional Servicing** included the following:

- *The West Balzac area has been clarified as per Rocky View County's request and is recognized as a PGA and therefore has the opportunity for regional servicing in the Calgary Metropolitan Plan.*
- *Further priorities of servicing must include these existing developments*
 - *Springbank schools and institutions to receive wastewater servicing*
 - *Elbow Valley West development to receive wastewater servicing*

With respect to each of the relevant requests within **The Opportunity for Regional Servicing**, the following comments are provided by The City of Calgary:

RESPONSE

Regional Servicing for the West Balzac area will require:

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- Rocky View County rejoins the Calgary Regional Partnership,
- Rocky View County provides evidence satisfactory to the Calgary Regional Partnership, that the development plans for the West Balzac area are in/will be in compliance with the Calgary Metropolitan Plan.
- Regional servicing is to be delivered at the boundary between the City of Calgary and Rocky View County,
- Rocky View County is to arrange for the City of Calgary to be paid the full cost of tie-in, including any necessary and associated upgrades to Calgary's infrastructure, plus 100% of the cost of their growth on our infrastructure going forward
- The City of Calgary acknowledges and respects existing servicing agreements and,
- Is subject to Calgary City Council approval.

PROPOSAL

- o *Springbank schools and institutions to receive wastewater servicing*

RESPONSE

This request with regard to the school has previously been considered by Calgary City Council. The current request (as per Rocky View County's March 2013 letter to the City of Calgary) for other buildings or institutions for servicing will require:

- Rocky View County is to arrange for the City of Calgary to be paid the full cost of tie-in, including any necessary and associated upgrades to our infrastructure, and
- Approval from the Calgary City Council.

PROPOSAL

- o *Elbow Valley West development to receive wastewater servicing*

RESPONSE

This request has previously been considered multiple times by Calgary City Council. Such an extension will require:

- Rocky View County rejoining the Calgary Regional Partnership,
- Rocky View County is to arrange for the City of Calgary to be paid the full cost of tie-in, including any necessary and associated upgrades to Calgary's infrastructure, and
- Approval from the Calgary City Council.