



**UNIVERSITY OF  
CALGARY**

May 21, 2014

Councillor Ward Sutherland  
The City of Calgary  
P.O. Box 2100, Station M, #8001  
Calgary, AB T2P 2M5

Dear Councillor Sutherland:

*Ward*

I am writing to you in regards to the City of Calgary's 10-year Transportation Infrastructure Investment Plan. The University of Calgary and the City of Calgary have grown together for close to 50 years. In 2011, the University of Calgary launched our *Eyes High* strategic vision after extensive consultation with students, faculty, staff and members of the community. Much like imagineCALGARY, our *Eyes High* vision guides the growth of the university and our relationship with the community – and emphasizes the importance of connections between people locally, regionally and globally.

Increasing the labour force and the residential population residing within walking distance of major transit nodes is an essential part of the City's vision of connecting Calgarians in a sustainable manner. The improved transit connections between the university community and the city, as outlined in RouteAhead, will help build the connection between our campuses and the community. The commitment towards the NW-HUB (West Campus Mobility) project, made earlier this year, was an exciting step towards building a complete and vibrant community. The Northwest Major Activity Centre, as discussed in the Municipal Development Plan, is Calgary's second largest employment area, and is expected further to grow by 77,000 residents and 65,000 jobs over the next 30 years. The University of Calgary is dedicated to the development of a sustainable community, the success of which is dependent on active and effective transit-oriented development connected to the NW-HUB.

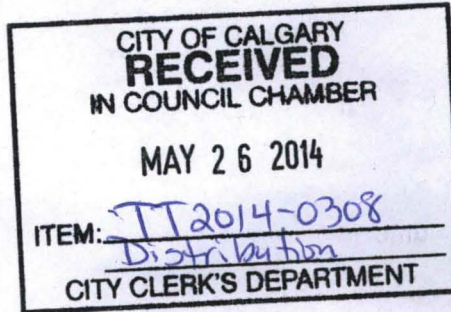
As you know, the City of Calgary, the University of Calgary and Alberta Health Services are funding partners in the Transit Enhancement Study in the NW-HUB area. The completion of this study will allow for the implementation of improved transit services in conjunction with the development of a transit-oriented community for existing and future residents in the NW-HUB.

Improving mobility is critical to maintaining and improving Calgarians' quality of life as the city continues to grow. The University of Calgary remains supportive of the NW-HUB project and we look forward to continued collaboration with the City of Calgary in the pursuit of a fully integrated West Campus community.

Sincerely,

M. Elizabeth Cannon, PhD, FCAE, FRSC  
President

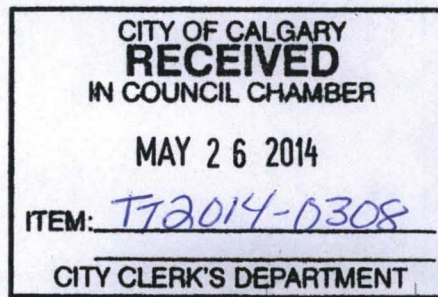
cc: His Worship Naheed Nenshi, Mayor of Calgary



Office of the President

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May 21, 2014

Councillor Ward Sutherland  
City of Calgary  
PO Box 2100, Station M, #8001  
Calgary AB T2P 2M5

Dear Councillor Sutherland:

RE: FUNDING REINSTATEMENT FOR WEST CAMPUS MOBILITY PROJECT – NW TRANSIT HUB

Early this year, City of Calgary Council made the exciting and strategic decision to allocate funds to the NW-Hub project (also known as West Campus Mobility Phase 1). The West Campus development is located within an area designated by the Municipal Development Plan as a 'Major Activity Centre' (MAC) – one of a few strategic areas in the city with some of the highest density and largest employment concentrations outside of the downtown core.

The recent recommendation by the Transportation & Transit Committee to unfund the NW-Hub project came as both a surprise and as a disappointment. While transit enhancements may not be required for the initial phases of West Campus, we believe that the NW-Hub project plays a critical role in establishing the transit infrastructure and the urban environment to support a MAC.

To realize the vision of a transit-oriented lifestyle within a MAC, we believe that the infrastructure for an enhanced level of transit should be funded at the forefront. By investing before, the City makes it possible for existing and future residents in the northwest MAC to choose an exciting, complete urban lifestyle knowing that all of the amenities are already available. The alternative asks people to adopt a transit-oriented lifestyle and then wait until that lifestyle actually becomes possible.

Please accept this letter as our request for Council to reject the Committee recommendation to unfund the NW-Hub. We look forward to continued collaboration with the City in the pursuit of a complete, vibrant and sustainable West Campus community within the NW-Hub.

Respectfully yours,

A handwritten signature in black ink, appearing to read "James Robertson".

James Robertson  
President & CEO



Alberta

Infrastructure  
CITY OF CALGARY  
**RECEIVED**  
IN COUNCIL CHAMBER

MAY 26 2014

ITEM: TT2014-0308

CITY CLERK'S DEPARTMENT

Capital Projects Division  
Health Facilities Branch  
10th Floor, John J. Bowlen Building  
620 - 7th Avenue SW  
Calgary, Alberta T2P 0Y8  
Phone : 403-710.6330  
www.infrastructure.alberta.ca

May 21, 2014

Ward Sutherland  
Councillor Ward 1  
Historic City Hall  
P.O. Box 2100, Stn. M, #8001A  
Calgary, Alberta T2P 2M5

Re: NW-HUB Project Funding

Ward,

The Calgary Cancer Project (CCP) team was encouraged when the City of Calgary (City) Council approved capital funding for mobility related to the study area of the NW-HUB as this geographical area has been characterized as the second highest concentration of jobs and population outside the City centre. This priority was further emphasized through Council's approval of the Stadium Shopping Centre Area Redevelopment Plan on July 30, 2013 and also supports the work of the CCP which will be implemented on the northeast corner of the Foothills Medical Centre.

Having said that, we are disappointed that the City did not proactively communicate their intention to unfund capital funding for the NW-HUB project at the SPC on Transportation and Transit on May 14, 2014. In addition, no mention of this recommendation was made by City representatives during the May 7, 2014 South Shaganappi Area Strategic Planning Group meeting which would have allowed a forum for stakeholders to provide input into the recommendation tabled at the SPC meeting.

As a result the CCP requests that Council not remove funding for the NW-HUB project and that the City continues to invest in mobility in this very important catchment area of the City.

Feel free to contact me directly at 403.710.6330 or email me at [roy.roth@gov.ab.ca](mailto:roy.roth@gov.ab.ca) should questions arise regarding the above noted.

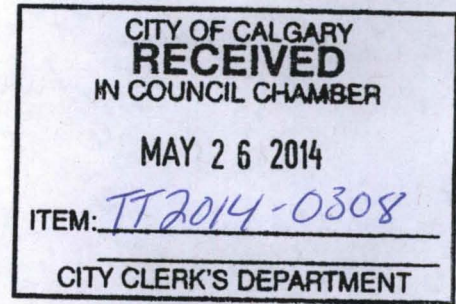
Sincerely,



W. Roy Roth  
Regional Director, Southern Alberta  
Alberta Infrastructure

cc: Councillor Druh Farrell





May 20<sup>th</sup>, 2014

City of Calgary

Attention: Councillor Ward Sutherland

**RE: PROPOSAL TO DELAY FUNDING OF THE WEST CAMPUS MOBILITY / NW-HUB PROJECT**

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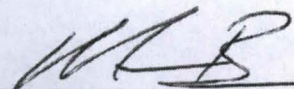
I am writing in regards to the Transportation & Transit Committee's recommendation, on May 14, 2014, to delay the funding for the West Campus Mobility / NW-HUB Project. This project which was announced to the City and surrounding stakeholders planned to upgrade transportation services around the University of Calgary, Foothills Hospital and the Alberta Children's Hospital. Please accept this letter as a request to **not** pass the Transportation & Transit Committee's recommendation to delay funding the project.

This recommendation has been made without any consultation of the community stakeholders. Over the past several years Western Securities has been diligently working through the redevelopment of Stadium Shopping Centre, located in the vicinity of West Campus Mobility / NW-HUB Project. The redevelopment incorporates many planning principles from the Municipal Development Plan and Calgary Transportation Plan and is surrounded by Major Activity Centre which by definition emphasizes more sustainable modes of transportation. As a rapidly growing community, it is evident that the upgrades to the transportation services within these communities would be well utilized and should not be delayed.

If you have any questions or concerns, please do not hesitate to contact the undersigned at your convenience.

Sincerely,

**WESTERN SECURITIES LIMITED**

  
\_\_\_\_\_  
Mike Brescia  
Vice President





May 20, 2014

Calgary

To: Councillor Druh Farrell  
Councillor Ward Sutherland  
CC: Councillor Pincott  
Councillor Woolley  
Councillor Carra  
Councillor Demong

Re: Removal of West Campus Mobility Project from Approved List of Near Term Transit/Transportation Projects

Dear Councillors,

Given our recent discussions with respect to the cumulative impact on our local transportation infrastructure of the proposed Stadium re development, the new parkade and Cancer Centre at the Foothills and the much larger West Campus development – not to mention the Shaganappi Trail Corridor Study and the North West Hub Transit Study – our community is at a complete loss to understand the de prioritization of the West Campus Mobility Project. This is extremely discouraging in light of the many discussions our communities have had with various City representatives as well as all of the major projects sponsors regarding the massive disruptions these concurrent projects will have on our transportation options. In fact, if I am not mistaken, all three major projects' Transportation Impact Assessments – which have yet to be synthesised into one coherent regional transportation study – assumed the West Campus Mobility Project would be implemented as part of the overall regional transportation mitigation strategy. If this important initiative to address already inadequate transit/transportation options for our quadrant of the City is being delayed indefinitely, how valid are the conclusions presented in the various TIAs?

With the University, the Children's Hospital and the Foothills Medical Centre clustered in this rather small piece of North West Calgary, the result is the second busiest employment hub in the City after the downtown core. And it is about to get much busier with the concurrent initiation of the four major projects proposed for this same concentrated piece of North West Calgary. What then are the real impacts of these four large projects on the surrounding communities' transportation challenges? How does this signal to inner city communities that re densification won't seriously compromise already stretched inner city infrastructure? How can re densification be of any benefit to inner city communities if there is no tangible support for transit or other transportation improvements to support re densification?

As a result of our recent discussions – and I am still finalizing a follow up communication to Councillor Farrell regarding our May 1 meeting and the establishment of a community lead Transportation Committee to review the complex transportation issues inherent in the proposed major developments – I have consulted with the Chair of the South Shaganappi group about broader SS group involvement in the Transportation Committee. No doubt the news that the West Campus Mobility Project is being deferred will spark some heated discussion at next month's SS group meeting and at the upcoming West Campus public engagement meetings. The fact that such a decision can be made without any prior consultation with the many communities affected does not inspire a great deal of confidence in City administration. And it raises serious questions as to the validity of three rather expensive but apparently fairly inaccurate Transportation Impact Assessments.

Clearly a lot more to come from our community's perspective.  
Best regards,

Jacques Gendron  
President, St Andrews Heights Community Association





May 21, 2014

Ward Sutherland, Ward 1 Councillor

Dear Councillor Sutherland:

Re: Proposal to Unfund West Campus Mobility Project

We are in receipt of your letter dated May 16, 2014 regarding the City of Calgary Administration's recommendation on May 14, 2014 at the Transportation & Transit Committee (TT2014-0308) that Council reconsider its decision contained in the minutes of the 2014 January 31 Special Meeting of Council, with respect Recommendation 1, NW-HUB (West Campus Phase 1) only, contained in report C2014-0081 (unfund project). The Board of Directors of the University Heights Community Association strongly supports your efforts to encourage Council to vote against this recommendation.

The community of University Heights is surrounded by proposed and ongoing developments at the University of Calgary, the U of C West Campus, the Stadium Shopping Centre site, the Foothills Medical Centre (FMC) site, and Foothills Athletic Park. The viability of these developments and quality of life in our neighbourhood hinges on adequate transportation for employees, residents, and users of the new facilities. This sector of the city receives more daily inward migration than any other sector of Calgary other than the downtown core. It is already extremely congested with traffic, particularly at peak hours. Transit options have been identified as needing significant improvement. We have repeatedly requested that the City establish a formal "big picture" approach to the integration



of all these large projects along with their associated transportation/transit infrastructure requirements. Without adequate transit services more people will be forced to drive to these sites, especially during the winter months.

The majority of the new developments in this region coincide with the timeframe of the City of Calgary's "Investing in Mobility: 2015 - 2024 Transportation Infrastructure Investment Plan." For this reason, we cannot understand why withdrawing/postponing funding and indefinitely delaying important transit upgrades such as the West Campus Mobility Project would even be plausible. At the University of Calgary, construction is underway on two new residence buildings designed to house 658 students with a scheduled opening date of September 2015. We understand that there may be little or no parking at these buildings which will increase the need for transit.

West Campus alone represents an expanding job/resident population of nearly 19,000 people. The West Campus Development Trust indicates that construction will begin as soon as City approvals are obtained. West Campus is to embrace the new development paradigm where single passenger vehicles are strongly discouraged. How will this happen if the necessary transit infrastructure is not in place? Referring to the expected 2014 completion of the NW-HUB Transit Enhancement Study the West Campus Transportation Impact Study (TIA - dated May 2, 2014) states:

**... It is expected that upon completion of the study, the City of Calgary will begin introducing enhanced transit service and improved transit infrastructure in the West Campus area.**

**The vision for the West Campus development includes the provision of high quality transit stations and convenient pedestrian connectivity to and from all of the transit stops. Based on the current development plans, all of the residents and employment areas are expected to be within 400m of a transit stop. (page ES-5)**

Furthermore, future traffic projections for 2039 included transit improvements: "Enhanced Transit Service to West Campus including higher frequency on the current routes as well as new routes such as the South



Shaganappi BRT ..." (West Campus TIA, page ES-6). Strategies such as parking cash-out and unbundling parking (West Campus TIA, page 11), suggested as methods to decrease the reliance on the use of cars, emphasize the need for viable and convenient transit options.

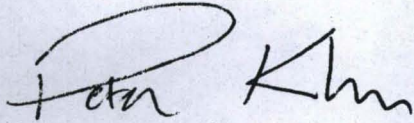
At the Foothills Medical Centre, the replacement of parking Lot 1 will commence in the near future. Construction on the new cancer centre is projected to begin in 2016 with a target date for official opening in 2020. Thousands more staff and patients will access this facility. Although redevelopments at the Foothills Athletic Park site may not occur until 10 years in the future, the transportation infrastructure must be in place to accommodate thousands of users. Western Securities has indicated a time horizon of 8-10 years for redevelopment of the Stadium Shopping Centre (SSC) site with a development permit application expected in the very near future. The Stadium Shopping Centre Area Redevelopment Plan specifies transit infrastructure requirements to be provided by the city including infrastructure for primary level service on 16<sup>th</sup> Avenue N.W., and transit enhancements as identified through RouteAhead and the NW-HUB Transit Service Review (SSC-ARP, page 27). These requirements must be in place for the development to proceed in a timely fashion. Transit improvements such as the 16<sup>th</sup> Avenue BRT are cost-effective means for access to the SSC, FMC, and potentially certain areas of the West Campus. Delays in the establishment of required infrastructure, including transit, could seriously hamper all the development projects in the area.

We are deeply concerned that our community and other important area stakeholders such as St. Andrew's Heights, Montgomery, Varsity, West Campus and the University of Calgary were not consulted prior to City Administration's recommendation being presented. In good faith, our communities have engaged in numerous meetings, open houses, and other communications with the City of Calgary along with representatives from the proposed developments. In the spirit of true community engagement we want our voices to be heard and valued in the planning process.



The City's goals of densification of established inner city neighbourhoods, improved transit, pedestrian and bicycle friendly neighbourhoods cannot be achieved without the proper infrastructure. We urge Council to vote against the unfunding of the West Campus Mobility Project. There are too many major projects in this region of Calgary that depend on it.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Khu". The signature is fluid and cursive, with a large initial "P" and "K".

Peter Khu, President

on behalf of the Board of Directors of the  
University Heights Community Association

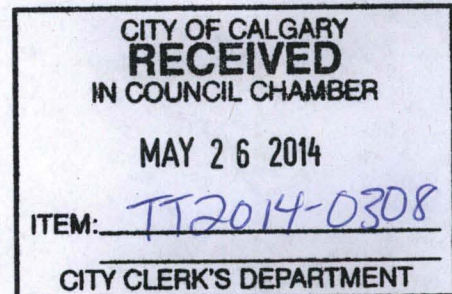




Working Together for a Better Community

May 20, 2014

Dear Councillor Sutherland,



**RE: West Campus Mobility Project**

The Montgomery Community Association (MCA) does not support the proposal to withdraw funding from the West Campus Mobility Project.

MCA actively supports the upcoming land use changes, development and intensification of West Campus. Likewise we continue to appreciate local revitalization and densification both in our community and this city region as a whole. Proper planning for transportation infrastructure is, in our opinion, a critical step to ensure accessible mobility for all.

We ask that you oppose the removal of funding for this project and encourage fellow council members to do the same.

Yours truly,

David Baker  
Planning Director  
Montgomery Community Association

cc: Mr. Marilyn Wannamaker, President, MCA  
Members of the MCA Planning Committee



CITY OF CALGARY  
**RECEIVED**  
IN COUNCIL CHAMBER

MAY 26 2014

ITEM: TT2014-0308

CITY CLERK'S DEPARTMENT

May 20, 2014

Re: Proposal to Unfund NW-HUB Project

Councillor Ward Sutherland

The South Shaganappi Area Strategic Planning Group (SSASPG) requests Council to not unfund the NW-HUB project.

We were very pleased in January, 2014 when Council approved the capital funding for mobility related to the study area of the NW-HUB.

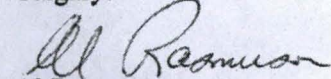
The area involved in the NW-HUB study has been characterized as "the second highest concentration of jobs and population outside the Centre City" and deserves effective and efficient mobility both in its current role, as well as with all of the planned development. This was outlined in Strategic Objective 5 of the South Shaganappi Communities Area Plan that was adopted by Council on July 4, 2011.

This has been further emphasized by Council's approval of the Stadium Shopping Centre ARP on July 30, 2013 and the recently announced planning for the Calgary Cancer Centre with expected completion in 2020.

Labelling this as a West Campus Mobility Project places the wrong emphasis onto only a portion of the overall area. In Administration's presentation to the January 31, 2014 Council meeting, the project was presented as "NW-HUB (formerly West Campus Mobility)". A considerable amount of the discussion at the May 14<sup>th</sup> SPC on Transportation and Transit meeting focussed on only the West Campus development. We recognize that the West Campus project TIA presents the position that increased mobility is not required until later phases of the project, but the overall area requires increased mobility which is why this needs to be regarded as a NW-HUB mobility project.

Additionally we are very disappointed that Administration did not communicate that they intended to present an unfunding recommendation at SPC on Transportation and Transit on May 14. The SSASPG is a collaborative group that has held regular meetings on issues affecting this area for over 12 years. There was a regular meeting held on May 7 and no mention was made by City representatives of this recommendation which has a large impact on the area. This also prevented stakeholders from being able to provide input at the SPC on Transportation and Transit meeting.

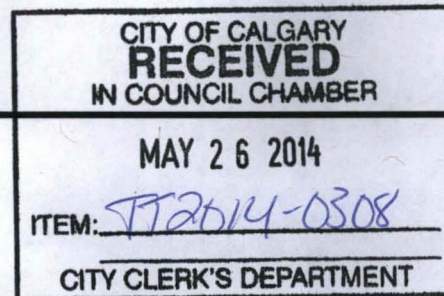
In closing, we request Council to continue to invest in mobility in this very important area of the City of Calgary.

  
Al Rasmuson  
Chair, SSASPG

.Cc  
Councillor Druh Farrell  
Mac Logan, General Manager, Transportation



**Executive Assistant - Ward 1**



**From:** Executive Assistant - Ward 1  
**Sent:** Friday, May 23, 2014 10:59 AM  
**To:** Executive Assistant - Ward 1  
**Subject:** Please Restore Funding for the West Campus Mobility Project

**From:** jrowse <jrowse@telus.net>  
**Date:** May 21, 2014 at 11:20:29 PM MDT  
**To:** "Sutherland, Ward" <Ward.Sutherland@calgary.ca>  
**Cc:** "Farrell, Druh" <Druh.Farrell@calgary.ca>, "Pincott, Brian" <Brian.Pincott@calgary.ca>, "Demong, Peter" <Peter.Demong@calgary.ca>, "Woolley, Evan V." <Evan.Woolley@calgary.ca>, "Carra, Gian-Carlo S." <Gian-Carlo.Carra@calgary.ca>  
**Subject:** **Please Restore Funding for the West Campus Mobility Project**

Dear Councillor Sutherland:

The "unfunding" by City Council of the West Campus Mobility project is puzzling and worrying. The Stadium Shopping Centre ARP approved by Council last summer requires a number of transportation infrastructure investments to be undertaken to support this redevelopment. Stadium redevelopment is expected to be completed by 2020 at the latest, I understand. Further, the construction of the critically important new Cancer Clinic at FMC is also expected to be completed by 2020. Finally, development at West Campus will be well underway, in phases, by 2020. With future developments at McMahon Stadium, the Field House and new residences at the University of Calgary prior to 2020 (one new residence with zero parking), it does not make sense to unfund the project. It would only make sense if Council intends to indefinitely postpone these projects.

Given the massive development or redevelopment that is due to take place in or around University Heights prior to 2020, and the City Council objective of discouraging auto travel, why would Council choose to remove funding for a critical public transit option that will link and/or have a major impact upon several major activity centres, not just one: Market Mall Shopping Centre, West Campus residential/office development, University of Calgary, FMC, Cancer Clinic Development, McMahon Stadium and Stadium Shopping Centre. While Stadium Centre is nominally considered a NAC, the decision by Council to approve the Stadium ARP as a densification project in 2013 effectively moved it well into the category of a MAC. (Proving Stadium to be a MAC was stymied by the refusal of City/Western Securities to provide estimates of how many people would live and work there. But the present plan by Western Securities to construct 1500 underground parking stalls for Stadium suggests that there will be anywhere from 1500 to 4500 people living/working there -- assuming a ratio of 1:1 up to 3:1 for people living/working there relative to the number of parking stalls constructed. With an area of 2.48 ha, the intensity of Stadium development varies from about 600 to 1800, well into the MAC range and much above the minimum intensity of 200 for a MAC.)

When the Stadium ARP was approved, Council assured University Heights and other stakeholders that the requisite transport infrastructure would be in place to support SSC redevelopment as it progressed. Why does Council appear to be retreating on this assurance? The only reason that makes sense to me is that Council is doing so because it has been misled into believing that the West Campus Mobility Project is postponable with few negative consequences.

Please vote to restore funding to the project and encourage your fellow Councillors to do likewise. Further, please encourage Council to give explicit instructions to City Administration requiring Administration to confer -- in future -- with all appropriate stakeholders before making a recommendation to Council about prospective unfunding of any public transportation project.

Thank you for your consideration.

John Rowse  
Resident of University Heights  
3236 Uplands Place N.W.