

A WORLD OF STORIES

CITY OF CALGARY ANNUAL UPDATE

April 25



MATTHEW HEFFERNAN

Board Chair



BOB SARTOR

President & CEO



THE CALGARY AIRPORT AUTHORITY: OVERVIEW

We are governed by a community-based board of directors which are appointed by four organizations



Canada



OUR REVENUE

Our revenue is generated through three diversified streams



28% Aeronautical



34% Non-aeronautical



38% Airport improvement fees



**Chris
Miles**

Vice President,
Operations &
Infrastructure



**Rob
Palmer**

Vice President,
Commercial,
Strategy & Chief
Financial Officer



**Bob
Sartor**

President & CEO



STRATEGIC OVERVIEW



**Develop Our
People**



**Deliver a
Remarkable
Guest
Experience**



**Drive Value
to Airline
Partners**



**Diversify
and Grow
Our Revenue
Streams**



**Build On
a Strong
Foundation**



OPERATIONS OVERVIEW



Fastest Recovered Large Airport in Canada

- Served 14.5 million passengers in 2022
- YYC had the highest domestic passenger % of the major airports in Canada (73%)



Global Connection

Primary gateway with over 88 non-stop destinations in 2022 including cities throughout Canada, the United States, Europe, Central America, and Asia



Connecting Flights

YYC had the highest percentage of connecting flights in Canada, 37% in 2022, and is one of the top connecting airports in the world as a percentage of passenger volume



WestJet Headquarters & Global Connecting Hub

Home to **Canada's second largest** air carrier and exclusive wide-body aircraft service to Europe and Asia



Lowest Cost Airport

YYC had the **lowest cost per passenger** among large airports in Canada in 2022 (\$12.01/E&D Passenger)



Property Taxes

YYC paid \$17 million in property taxes to The City of Calgary in 2022 and is forecasting payment of \$20 million in 2023.

Source: OAG Aviation Worldwide Limited; CAA Internal Data; Canadian Airports' Information Sharing Statistics Reports

A high-angle, slightly blurred photograph of a busy airport terminal. People are walking in various directions. In the background, a yellow sign with a blue border indicates 'E 70-79' with an upward arrow. The overall scene is bright and modern.

CELEBRATING RECOVERY IN 2022



WESTJET'S GLOBAL CONNECTING HUB





COMMERCIAL GROWTH



MORE LEISURE OPTIONS FOR GUESTS





YYC EXPRESS



ACCESSIBILITY





WEST RUNWAY





**GROWING
FASTER
THAN EVER**



PERFORMANCE HIGHLIGHTS

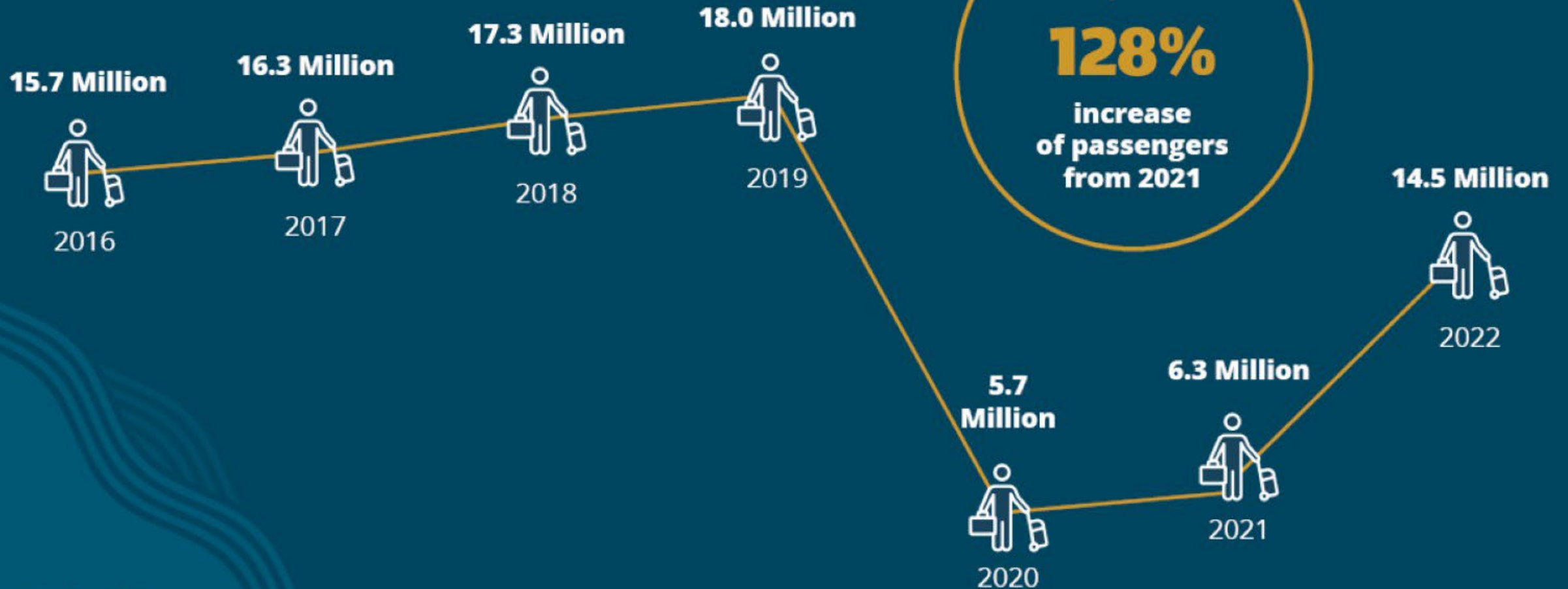


FINANCIALS

\$ millions



TOTAL PASSENGERS





OVERVIEW | AIR SERVICE

15



Passenger
Airlines

7



Cargo Partner
Airlines

88



Non-Stop
Destinations

REACHED
186

daily departures



OVERVIEW | NON-AERONAUTICAL REVENUE

91%



Increase in
non-aeronautical
revenue from 2021

96



Shopping, dining
and retail options

124%

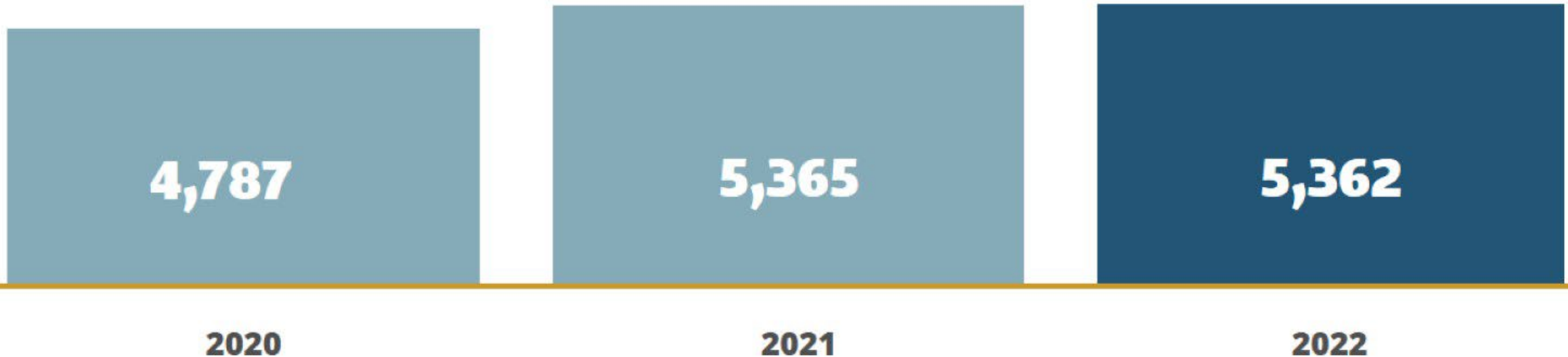


Increase in
car parking
revenue in 2022
compared to 2021



OVERVIEW | CARGO LANDINGS

YYC's cargo activity stabilized in 2022





SPRINGBANK YBW

129,674

Total aircraft movements

A man in a brown jacket is walking in a hallway, talking on a mobile phone. The hallway has a wall with a large graphic of orange and red maple leaves. The text 'Welcome to Canada' and 'Bienvenue au Canada' is visible on the wall. The background is a solid red color.

**WORKING
CLOSELY
WITH OUR
GOVERNMENT
& INDUSTRY
PARTNERS**



INVEST IN TECHNOLOGY





NATIONAL TRADE CORRIDOR FUND



DOWNTOWN TRANSIT LINE





ENVIRONMENTAL, SOCIAL AND CORPORATE GOVERNANCE



COMMITTED TO SUSTAINABILITY

Action Areas



Climate action



Materials
& resource
management



Land & ecosystem
management



Healthy people
& communities



Protecting our
water



Supporting
actions



LEADERSHIP TRANSITION





Q&A

THANK YOU

www.yyc.com/annualreport