



ENMAX's Audit, Finance and Risk Committee Member Profiles

James Hankinson (Chair)

Mr. Hankinson joined the ENMAX Board of Directors in May 2010.

Previously, Mr. Hankinson served as the President and Chief Executive Officer of Ontario Power Generation Inc. from 2005 until his retirement in 2009 and is now a corporate director. He also served as the President and Chief Executive Officer of New Brunswick Power Corporation from 1996 until 2002. Additionally, in 1973, he joined Canadian Pacific Limited, and served as President and Chief Operating Officer from 1990 to 1995.

Mr. Hankinson has broad management experience in energy, transportation, resource and manufacturing-based businesses. He currently serves as Chair of the Board for CAE Inc. and is a former board member of Shoppers Drug Mart Corporation and Ontario Power Generation Inc.

Mr. Hankinson has an MBA from McMaster University and an Honorary LLD degree from Mount Allison University. He is also a Chartered Accountant.

Don Lenz

Mr. Donald Lenz is a Director of Newport Private Wealth Inc. and also serves on a number of boards associated with the Newport Partners Private Growth Fund. In addition to serving on the Board of ENMAX since 2005, he has also served on other public boards including Trizec Canada Inc., DataMirror Corporation and Dalsa Corporation.

Mr. Lenz was Vice President and Director of RBC Dominion Securities Inc. from 1986 to 1999, Vice President, Goldman Sachs & Co. from 1976 to 1986 and with A.E. Ames & Co. Incorporated from 1969 to 1976. His experience includes raising equity and debt capital for many of Canada's leading companies, mergers and acquisitions, project finance and real estate advisory activity.

Mr. Lenz holds a B.Sc. (chemical engineering) degree from the University of Saskatchewan, Saskatoon.

Robert Page

Dr. Robert Page is currently the Director of the Enbridge Centre for Corporate Sustainability, Haskayne School of Business, at the University of Calgary. From 1997 to 2007 he was Vice President of Sustainable Development at TransAlta Corporation and, from 1990 to 1997, he was Dean of the Faculty of Environmental Design at the University of Calgary. He has been active as a consultant to many energy companies on energy and environmental issues as well as regulatory affairs. He is an author and frequent speaker for business conferences in North America and overseas.

Outside of his academic work, Dr. Robert Page chairs the International Environmental Standards Board (ISO 14,000 series – Geneva) and is past chair of the National Round Table on Environment and Economy in Ottawa. He has been on the ENMAX Board of Directors since 2007, is a board member of the Canadian Standards Group (Toronto), and three non-profits: Canadian Water Network, the Royal Canadian Geographical Society, and Pollution Probe. His research interests include carbon capture and storage, carbon pricing, risk assessment, and voluntary standards. He is the former chair of BIOCAP Canada and the International Emissions Trading Association (Geneva), and is a member of the Business Environment Leadership Council, Pew Centre on Global Climate Change (Washington, DC). He holds a PhD in international relations from Oxford University as well as a BA and MA from Queen's University.

Charles Ruigrok

Mr. Ruigrok joined the ENMAX Corporation Board of Directors in late 2010. He has also served as Interim President and CEO, from February 2011 to April 2012.

Prior to joining the ENMAX Board, Mr. Ruigrok he served as the CEO of Syncrude Canada Ltd. Before that, he served as Vice President of Oil Sands Development and Research at Imperial Oil, where he was responsible for

developing Imperial Oil's extensive oil sands asset portfolio, including its Cold Lake operation and 25 per cent interest in Syncrude. His 26-year career with Imperial Oil included diverse assignments in operations, project management, R&D, business planning and natural gas marketing.

Mr. Ruigrok has broad management experience in the energy industry and offers expertise in both operating and major project engineering, as well as in construction management.

In addition to serving on the ENMAX Board of Directors, Mr. Ruigrok is also a director of Soane Energy LLC and past director of Syncrude Canada Ltd, Rainbow Pipeline Company, Progas Limited, the Alberta Chamber of Resources, and Petroleum Technology Alliance Canada, as well as having served as a member of the Board of Governors of the Canadian Association of Petroleum Producers.

Mr. Ruigrok holds a BESC and a M.Eng. in Civil Engineering from the University of Western Ontario and is a member of Professional Engineers Ontario.

Richard Shaw

Mr. Richard Shaw recently retired as a senior partner in the Corporate Finance and Mergers and Acquisitions Group of McCarthy Tétrault LLP in Calgary, a firm he served with for more than 35 years. He continues a legal advisory practice through his professional corporation pertaining to corporate governance, boards of directors, independent and special committees, director and officer liabilities, indemnification and insurance and executive compensation.

Mr. Richard Shaw is the former Chair of the Board of Governors of Mount Royal University, former Chair of its Audit and Finance Committee, and a former Governor of Calgary's Glenbow Museum, where he recently served as Chair of its Governance Committee and as Interim Vice Chair. He is a former Director of the Institute of Corporate Directors and Past Chair of its Calgary chapter. He also serves as lead independent member of the Alberta Securities Commission and as a Director and Chair of the Governance Committee; a member of the Compensation Committee of Inter Pipeline Fund, a TSX listed limited partnership; and, since 2011, as a Director of ENMAX Corporation.

Additionally, Mr. Richard Shaw is also a member of the Board and Chair of the Governance Committee of Carbon Management Canada Inc. and sits on its Audit Committee. In the past, he also served on the Theatre Calgary board.

He holds a B.Sc. with great distinction from McGill University and an LLB from the University of Toronto. He was admitted to the Alberta bar in 1981 and the Ontario bar in 1973 and was appointed Queen's Counsel in 1991.

Gregory Melchin (ex-officio)

Mr. Gregory Melchin joined the ENMAX Board of Directors in 2008, and assumed the role of Board Chair in 2011. He is also a director on two publicly traded companies, Baytex Energy Corporation and Total Energy Services. Previously, he served as Chair of PPP Canada, a federal crown corporation. He also currently serves on one volunteer board, STARS.

Mr. Melchin was a Member of the Legislative Assembly (MLA), of Alberta (Calgary-North West Constituency) from 1997 to 2008. During that time he held the following Ministerial Assignments: Minister of Seniors and Community Supports; Minister of Energy; and Minister of Revenue. While serving as an MLA, Mr. Melchin also held the following Alberta Committee assignments: Member of Treasury Board; Chair of Standing Policy Committee on Finance and Intergovernmental Relations; as well as Chair of Capital Planning Committee. In addition to these positions, Mr. Melchin also has extensive experience in the business community, with 20 years in senior financial management roles, including Chief Financial Officer and Vice President of Finance.

Mr. Melchin has extensive experience in the business community with 20 years in senior Financial Managements roles including Chief Financial Officer for Adcorp Enterprises Ltd., and Vice President of Finance for Torode Realty Ltd.

Mr. Melchin graduated from Brigham Young University with a B.Sc., received his C.A. designation from the Institute of Chartered Accountants of Alberta, and has a Fellow Chartered Accountant designation. He also holds an ICD.D designation from the Institute of Corporate Directors/Haskayne School of Business, University of Calgary.
