

VIA EMAIL

14 April 2014

Ms. Deborah Cooper Coordinator, Established Community Planning Land Use Planning & Policy The City of Calgary P.O. Box 2100, Station M, #8117 Calgary, AB T2P 2M5

Dear Ms. Cooper:

Re: Amenity Contribution for 306 - 312 25th Avenue SW

Background

A developer has applied to the City of Calgary to change the Land Use (i.e. zoning) for a property at 306 to 312 25th Avenue SW, which is located in the Mission ARP area. This site is currently designated DC 63Z2006, which allows a density of 3.5 FAR and a maximum building height of 5 storeys (15 meters). The developer is proposing a density of 4.5 FAR and a height of 8 storeys (24 meters). The proposed density does not conform to the existing policies of the Mission ARP, so the City of Calgary commissioned Coriolis Consulting Corp. to conduct a site-specific analysis in order to determine an appropriate amenity contribution for the proposed change in Land Use.

Subject Site

The subject site is an assembly of 4 single family lots with a total site area of about 13,025 square feet and approximately 100 feet of frontage along 25th Avenue SW. There is an older single family home on each of the four lots. Adjacent uses include mostly mid and high-rise multifamily development and some older low density housing stock. The site is close to the attractive Mission shopping district and offers easy access to downtown and other amenities such as the regional river walk on the Elbow River.

Approach

We used the following to analyze the potential for an amenity contribution for the proposed development:

- 1. First, we estimated the value of the subject site under its existing use.
- 2. We then determined if the subject site is an attractive development site under its existing Land Use designation.
- 3. We then estimated the value of the subject site if its Land Use was changed to the proposed density.
- 4. We concluded by determining the potential increase in value that would result from the additional proposed density and the implications for a possible amenity contribution from the developer.

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ISC: UNRESTRICTED

Existing Value

In order to determine the existing value of the site, we looked at two indicators of value.

1. Value as single family homes.

The subject site is an assembly of 4 single family lots which are all currently improved with older homes. Based on a review of the sales prices for comparable single family homes in the immediate area of the subject site, these lots range in value from about \$700,000 to \$800,000 depending on lot size. Attachment 1 shows that these lot prices are equal to a value of around \$3 million dollars for the entire site under its existing use.

2. Value as redevelopment site under existing Land Use.

We also analyzed the redevelopment potential of the site under existing Land Use by conducting a land residual analysis. We did a land residual for both a concrete building at 3.5 FAR with 5 storeys, and a wood-frame building at 2.8 FAR with 4 storeys and found that both scenarios yield a similar residual value. In both cases, redevelopment is viable under the existing Land Use designation and generates a little extra value over the existing use (about \$300,000). The revenue assumptions we used in our analysis are based on a detailed review of multi-family unit sales at comparable projects in the innercity. The cost assumptions used in our analysis are based on information available from quantity surveyors such as Altus and BTY and supplemented by construction cost data we have from actual projects built in Calgary. For detailed revenue and cost assumptions see Attachments 2 & 3. Based on our analysis, we estimate that a wood-frame condo project built to 2.8 FAR generates a land value of about \$3.3 million, and a concrete project built to 3.5 FSR generates a land value of about \$3.2 million.

Change in Land Use

Next we evaluated the site's value based on the proposed density of 4.5 FAR. In order to evaluate the change in value, we use two approaches:

1. Value as a redevelopment site with a change in density to 4.5 FAR, based on a land residual analysis.

At 4.5 FAR, we assumed that the developer would build an eight-storey concrete building over a common parking structure. The revenue assumptions we used in our analysis are based on a detailed review of multi-family unit sales at comparable projects in the inner city. The cost assumptions used in our analysis are based on information available from quantity surveyors such as Altus and BTY and supplemented by construction cost data we have from actual projects built in the city of Calgary. For detailed revenue and cost assumptions see Attachment 4. Based on our analysis, we estimate that condominium development at 4.5 FAR produces a land value of about \$4.2 million.

2. Comparable site sales approach.

Based on a small sample of comparables, concrete development sites in the Mission area are listed or have sold for about \$70-\$75 per buildable square foot, which is about \$4.4 million if applied to the subject site with 4.5 FAR (13,025 square feet x \$75 x 4.5). The most relevant available comparable is a development site located on the same block as the subject site. The asking price for this site is \$77 per square foot buildable, which suggests the results of the land residual analysis could be slightly conservative.

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Implications

Under the existing Land Use designation, the subject site is a development site with a value of about \$3.3 million dollars. If the site's Land Use designation is changed to allow 4.5 FAR, it is likely worth around \$4.2 million dollars, an increase of approximately \$900,000. If we calculate the land value gain per square foot of additional density, it would be \$900,000 divided by 13,025 square feet (site size of 13,025 square feet x an FAR gain of 1.0), which is about \$69 per square foot of additional density. Using the City's amenity contribution approach of 75% of the increase in value, the appropriate amenity contribution would be approximately \$675,000, or about \$52 per square foot of additional density. Given the inherent uncertainty in some of the numbers used in our analysis, it would be reasonable to round the amenity contribution to \$50 per square foot.

Yours truly,

CORIOLIS CONSULTING CORP.

Jay Wollenberg

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Attachment 1: Estimated Value of Existing Homes Located at 306 to 312 Memorial Drive NW.

Number	Street	Directional	Width (ft)	Depth (ft)	Estimate of Market Value
306	25 Avenue	SW	25	130	\$750,000
308	25 Avenue	SW	25	130	\$750,000
310	25 Avenue	SW	25	130	\$750,000
312	25 Avenue	SW	25	130	\$750,000
Total			100		\$3,000,000

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Attachment 2 306-312 25th Avenue SW Hypothetical Wood Frame Apartment Development in Mission Neighbourhood Based on Existing Land Use at 2.8 FAR Major Assumptions (shading indicates figures that are inputs; unshaded cells are formulas) Revenue and Value Average Sales Price Per Sq. Ft. \$520 per sq.ft. of net saleable residential space Site and Building Size Site size 13,024 sq.ft. or 0.30 acre Assumed density 2.8 FAR 36,468 sq.ft. Total floorspace 85.0% of gross area Net saleable space 30,998 sq.ft. or Average Gross unit size Average Net unit size Number of units 810 sq.ft. 127 UPA 38 units or Required Parking Stalls Residential Stalls 1.10 per unit 42 stalls Total Stalls 42 stalls Construction Costs Allowance for Demolition of Existing Buildings \$40,000 On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc) Other Predevelopment Costs Hard Construction Costs \$200.00 Hard Cost Used for Analysis LEED Premium 12.0% of hard costs and site prep/servicing costs 5.0% of hard and soft costs Soft costs (1) Contingency on hard and soft costs Acreage Assessment \$0.00 per acre \$0.00 per apartment unit
6.0% on 50% of hard and soft costs, assuming a 1.50 year construction period Other Levies Interim financing on construction costs Financing fees 0.75% of hard and soft costs Other Costs and Allowances Rezoning Costs
Marketing and Commissions \$0 5.0% of gross revenue 15.0% of gross revenue, or 17.6% of total costs Property Taxes 0.633% of assessed value Assumed current assessment (Year 1 of analysis) \$8,059,523 (50% of completed project value) Assumed assessment after 1 year of construction (Year 2 of analysis) Analysis Revenue Gross sales revenue \$16,119,047 Less marketing and commissions \$805,952 \$15,313,095 Net sales revenue **Construction Costs** Allowance for Rezoning Costs \$40,000 Allowance for Demolition of Existing Buildings On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc) Other Predevelopment Costs Hard construction costs \$0 \$7,293,686 Soft costs \$875.242 \$410,446 Contingency on hard and soft costs Acreage Assessment Other Levies \$0 Interim financing \$387,872 Financing fees/costs Total construction costs \$9.071.892 Developer's Profit \$2,417,857 Residual to Land and Land Carry \$3,823,345 Less interim financing on land (approvals/presales/construction) \$426,685 Less property closing costs Less property taxes \$50,259 Residual Land Value \$3,330,417 Residual Value per sq.ft. of site \$255.71 Residual Value per square foot buildable \$91.32 Estimated Existing Value \$3,000,000 \$330,417 Additional Value

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1) Soft Costs allow for design, engineering, legal, survey, project management, consultants, permits, warranties, deficiencies, misc.

Attachment 3
306-312 25th Avenue SW
Hypothetical Concrete Apartment Development in Mission Neighbourhood
Based on Existing Land Use at 3.5 FAR

Major Assumptions (shading indicates figures that are inputs; unshaded cells are formulas)

Revenue and Value				
Average Sales Price Per Sq. Ft.	\$620	per sq.ft. of net saleabl	le residential space	
Site and Building Size				
Site size	13,024	sq.ft. or	0.30 acre	
Assumed density		FAR (base density)		
Total floorspace	45,586			
Net saleable space	38,748	sq.ft. or	85.0% of gross area	
Average Gross unit size	953		-	
Average Net unit size	810	sq.ft.		
Number of units	48	units or	161 UPA	
Required Parking Stalls	1.10	per unit		
Residential Stalls	53	stalls		
Total Stalls	53	stalls		
Construction Costs				
Allowance for Demolition of Existing Buildings	\$40,000			
On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc)	\$0	or about	\$0	
Other Predevelopment Costs	\$0			
Hard Construction Costs				
Hard Cost Used for Analysis	\$270.00			
LEED Premium	0%			
Soft costs (1)	12.0%	of hard costs and site	prep/servicing costs	
Contingency on hard and soft costs		of hard and soft costs	person there as south \$750 Great Anglish Provides.	
Acreage Assessment		per acre		
Other Levies		per apartment unit		
Interim financing on construction costs		on 50% of hard and so	oft costs, assuming a 1.75 year construction p	period
Financing fees	0.75%	of hard and soft costs		55
Other Costs and Allowances				
Rezoning Costs	\$0			
Marketing and Commissions	5.0%	of gross revenue		
Developer's Profit		of gross revenue, or	17.6% of total costs	
Property Taxes		of assessed value		
Assumed current assessment (Year 1 of analysis)	\$2,604,888			
Assumed assessment after 1 year of construction (Year 2 of analysis)	\$12,011,790	(50% of completed pro	oject value)	
Analysis				
Revenue				
Gross sales revenue	\$24,023,580			
Less marketing and commissions	\$1,201,179			
Net sales revenue	\$22,822,401			
Construction Costs				
Allowance for Rezoning Costs	\$0			
Allowance for Demolition of Existing Buildings	\$40,000			
On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc)	\$0			
Other Predevelopment Costs	\$0			
Hard construction costs	\$12,308,096			
Soft costs	\$1,476,971			
Contingency on hard and soft costs	\$691,253			
Acreage Assessment	\$0			
Other Levies	\$0			
Interim financing	\$762,107			
Financing fees/costs	\$108,872			
Total construction costs	\$15,387,300			
Developer's Profit	\$3,603,537			
Residual to Land and Land Carry	\$3,831,564			
Less interim financing on land (approvals/presales/construction)	\$481,053			
Less property closing costs	\$15,753			
Less property taxes	\$81,788			
Residual Land Value	\$3,252,970			
Residual Value per sq.ft. of site	\$249.76			
	\$71.36			
Residual Value per square foot buildable				
Estimated Existing Value	\$3,000,000			

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306-312 25th Avenue SW	
Hypothetical Concrete Apartment Development in Mis	ssion Neighbourhood
Density Increased to 4.5 FAR	
Major Assumptions (shading indicates figures that are inputs	s; unshaded cells are formulas)
Revenue and Value	***
Average Sales Price Per Sq. Ft.	\$620 per sq.ft. of net saleable residential space
Site and Building Size	
Site size	13,024 sq.ft. or 0.30 acre
Assumed density	4.5 FAR
Total floorspace Net saleable space	58,610 sq.ft. 49,818 sq.ft. or 85.0% of gross area
Average Gross unit size	953
Average Net unit size	810 sq.ft.
Number of units	62 units or 207 UPA
Required Parking Stalls	1.10 per unit
Residential Stalls	68 stalls
Total Stalls	68 stalls
Construction Costs	
Allowance for Demolition of Existing Buildings	\$40,000
On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc)	\$0 or about \$0
Other Predevelopment Costs	\$0
Hard Construction Costs Hard Cost Used for Analysis	\$270.00
LEED Premium	0%
Soft costs (1)	12.0% of hard costs and site prep/servicing costs
Contingency on hard and soft costs	5.0% of hard and soft costs
Acreage Assessment	\$0.00 per acre
Other Levies	\$0.00 per apartment unit
Interim financing on construction costs	6.0% on 50% of hard and soft costs, assuming a 1.75 year construction period
Financing fees	0.75% of hard and soft costs
Other Costs and Allowances	
Rezoning Costs	\$0
Marketing and Commissions	5.0% of gross revenue 15.0% of gross revenue, or 17.6% of total costs
Developer's Profit Property Taxes	15.0% of gross revenue, or 17.6% of total costs 0.633% of assessed value
Assumed current assessment (Year 1 of analysis)	\$2,604,888
Assumed assessment after 1 year of construction (Year 2 of analysis)	
Analysis	
Revenue	400.007.150
Gross sales revenue	\$30,887,459 \$1,544,373
Less marketing and commissions Net sales revenue	\$1,544,373 \$29,343,086
iver sales revenue	\$25,5 4 5,000
Construction Costs	**
Allowance for Rezoning Costs	\$0 \$40,000
Allowance for Demolition of Existing Buildings On-Site Servicing (Upgrade of Adjacent Roads/Sidewalks/Etc)	\$40,000
Other Predevelopment Costs	\$0
Hard construction costs	\$15,824,695
Soft costs	\$1,898,963
Contingency on hard and soft costs	\$888,183
Acreage Assessment	\$0
Other Levies	\$0
Interim financing Financing fees/costs	\$979,222 \$139,889
Total construction costs	\$13,770,951
Developer's Profit	\$4,633,119
Residual to Land and Land Carry	\$4,939,016
Less interim financing on land (approvals/presales/construction)	\$620,093
Less property closing costs	\$20,595
Less property taxes	\$98,087
Residual Land Value	\$4,200,241
Resident Edite Felia	
Residual Value per sq.ft. of site Residual Value per square foot buildable	\$322.49 \$71.66
Residual Value per sq.ft. of site Residual Value per square foot buildable	
Residual Value per sq.ft. of site	\$71.66
Residual Value per sq.ft. of site Residual Value per square foot buildable Estimated Existing Value	\$71.66 \$3,000,000 \$1,200,241

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Attachment 4

C2014-0667 Amendments to the Mission Area Redevelopment Plan and Land Use Redesignation (Mission) Bylaws 15P2014 and 44D2013, CPC2013-051 Att 1 Page 7 of 7 ISC: UNRESTRICTED