



# Fee Based Reserves

2022 February 28

CITY OF CALGARY  
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IN COUNCIL CHAMBER  
**FEB 28 2023**  
ITEM: #7.3 EC2023-0222  
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# Recommendations

**That Executive Committee recommends that Council receive this report for the Corporate Record.**



# Previous Council Direction

## 2022 November 8 meeting

- Council directed Administration to:

*“...identify whether there are other tax-supported initiatives that could be funded through fee based reserves, and report to the 2023 February 28 Executive Committee meeting with findings in advance of finalization of the property tax rate.”*



## Highlights

- 13 fee based reserves were reviewed
- No funding is recommended at this time
- Fee revenues have legal implications
- Reserves are managed according to City policy
- Budget preparation considered reserves



# Analysis Results

## Comprehensive review

- Planning & Development
- *Calgary Parking Authority*

## Long Term sustainability

- Artificial Turf
- Asphalt & Crusher Plant
- Calgary Parking Authority
- Golf Course
- Perpetual Care
- Waste & Recycling

## Committed in 2023-2026

- Parking Revenue
- 911 Communications Centre
- Downtown Improvement

## No Tax Support

- Business License
- Livery Transport
- Utility Sustainment



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