

SEP 20 2016

9/20/2016

ITEM: 3.2 PFC2016-0709
Distribution
CITY CLERK'S DEPARTMENT



Calgary

2016 Mid-Year Report

- Att. 1**
 - **2016 Mid-Year Accountability Report**
 - Update on Council's Priorities.
 - Department headline measures and achievements, including financials.
- Att. 2**
 - **Tracking Organizational Realignment**
- Online**
 - **Council Priorities Supplementary Information & Departmental Supplementary Information**

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Community Indicators

With the change in the economy, a number of community indicators have been trending down. Most notably:

- Building permit values have decreased by 35%
- Unemployment continues to increase, reaching 8.4% in June
- After years of declining crime rates, Calgary's person and property crime rates have increased
- Transit ridership has declined in step with unemployment

(Refer to pages 4, 6 & 8 of attachment 1)



Corporate Performance

Council's Priorities and all 44 associated strategic actions are generally progressing as planned, with 26 of the strategic actions achieving significant milestones, while four strategic actions are experiencing challenges.

Key areas of achievements include:

- Supporting emergency operations in Fort McMurray,
- Approval of Step Forward, a pedestrian safety strategy,
- Recognition as one of Canada's greenest employers.

Key challenges experienced include:

- Keeping up with the growing demand for affordable housing,
- Balancing quality services with affordable taxes,



Corporate Financial Results – Operating Budget

Tax supported YTD variance is \$10.5 million favourable

- \$7.5 million savings from Business Units – lower SNIC costs & higher revenues in Roads and other small favourable variances.
- \$3.0 million savings from Corporate Programs – higher WCB rebate & surplus, investment income, and lower contingency expenses partially offset by lower franchise fees.

Tax supported year-end variance projection is \$5.8 million favourable

- Favourable projections from Roads and Corporate Programs partially offset by lower franchise fees and Transit ridership.

Utilities YTD Variance is \$9.4 million – timing differences.

Utilities YE Projection – no variance.

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Corporate Financial Results – Capital Budget

\$509 million total City capital budget was spent by 2016 June 30; additionally there are open purchase orders totaling \$1.1 billion.

Major projects completed or underway in 2016:

- Green Line Transitway
- Glenmore Ogden Interchange and Trans Canada Highway Bowfort Road Interchange
- LRV (Light Rail Vehicle) and bus purchases
- Fire Department Headquarter Campus and Royal Vista Emergency Response Station
- Wastewater Treatment Plant upgrades (in Bonnybrook and Nose Creek)
- Industrial Parks (in Dufferin North and Point Trotter)
- Recreational Facility (Rocky Ridge & Seton are underway; Great Plains & Quarry park completed)
- New Central Library
- Waste & Recycling Services Indoor Composting Facility

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Recommendations

That the Priorities and Finance Committee recommends:

1. That Council receive for information:
 - Attachment 1 – 2016 Mid-Year Accountability Report.
 - Attachment 2 – Tracking Organizational Realignments.