



MINUTES

**SPECIAL STRATEGIC PLANNING MEETING OF COUNCIL
RE: ADMINISTRATIVE LEADERSHIP TEAM'S STRATEGIC PLAN;
PLANNING FOR CAPITAL INVESTMENTS AND GROWTH MANAGEMENT;
PERSONNEL MATTERS; AND SECURITY BRIEFING
HELD 2014 SEPTEMBER 15 AT 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT:

Mayor N. Nenshi
Councillor G.C. Carra
Councillor A. Chabot
Councillor S. Chu
Councillor D. Colley-Unguhart
Councillor P. Demong
Councillor D. Farrell
Councillor S. Keating
Councillor J. Magliocca
Councillor B. Pincott
Councillor R. Pootmans
Councillor J. Stevenson
Councillor W. Sutherland
Councillor E. Woolley

ALSO PRESENT:

City Manager J. Fielding
Chief Financial Officer E. Sawyer
General Manager S. Dalglish
General Manager M. Logan
General Manager R. Pritchard
General Manager R. Stanley
General Manager B. Stevens
City Solicitor G. Cole
City Clerk S. Gray

This meeting was conducted in accordance with the Procedure Bylaw 44M2006, as amended.

1. OPENING PRAYER

Mayor Nenshi gave the opening prayer at today's meeting.

SNOW EVENT UPDATE TO COUNCIL

Tom Sampson, Deputy Fire Chief and Acting Director of the Calgary Emergency Management Agency, provided Mayor Nenshi and Members of Council with an update on the recent September Snowfall Event. He indicated that it was the largest snowfall ever recorded in September, and that the number of outstanding service requests made to The City is decreasing. Deputy Chief Sampson also advised that further updates would be provided to Council once damages are more extensively assessed.

Mayor Nenshi, on behalf of Members of Council, thanked employees of ENMAX for their response to the snow fall. The Mayor also expressed his appreciation for citizens who assisted their neighbors, the elderly and complete strangers.

INTRODUCTION

Mayor Nenshi introduced today's meeting by providing an overview of the topics on the Agenda, as follows:

- The Administrative Leadership Team's Strategic Plan
 - The City Manager's First 90 Days
 - Presentation on Cut Red Tape Program
 - Presentation on Cultural Transformation Program
- Planning For Capital Investments and Growth Management
- In Camera Discussion on Personnel Matters

Mayor Nenshi also indicated that the planned In Camera Security Briefing contained on the Agenda would not be considered, as the Chief of Police was unavailable today.

2. ITEMS FROM ADMINISTRATION AND COMMITTEES

2.1 CITY MANAGER'S REPORT(S)

2.1.1 CITY MANAGER'S STRATEGIC PRESENTATION, C2014-0703

PRESENTATION

Jeff Fielding, City Manager, provided Council with a strategic presentation as part of his "First 90 Days" with The City. He thanked his staff in the City Manager's Office, members of the Senior Management Team and other staff throughout the Corporation for their assistance.

DISTRIBUTIONS

At the request of Mr. Fielding and with the concurrence of the Mayor, the City Clerk distributed copies of the following items with respect to Report C2014-0703:

- A PowerPoint presentation entitled "Together...We Are Calgary", dated 2014 September 15; and
- A revised Page 1 of 4 to Attachment 1.

RECEIVE FOR CORPORATE RECORD

The City Clerk received for the Corporate Record, a USB drive containing three audio/video presentations, with respect to Report C2014-0703.

COMMITTEE OF THE WHOLE, Moved by Councillor Colley-Urquhart, Seconded by Councillor Keating, that Council move into Committee of the Whole at 10:08 a.m. in the Council Chamber.

CARRIED

INTRODUCTION

Councillor Magliocca introduced a group of 38 Grade 11 students from Robert Thirsk High School in attendance in the public gallery, accompanied by their teacher. He advised that this week, the class would be exploring "How do perspectives of nationalism shape an individual, a community, a nation and a global world?".

RECOGNITION

Jeff Fielding, City Manager, thanked Monique Nessel and Guido Rodriguez for their dedicated work on the Cut Red Tape Program, and also thanked Beth Gignac and DJ Kelly for the significant effort they put into the Cultural Transformation Project.

Mayor Nenshi also thanked Monique Nessel and Guido Rodriguez for their work with respect to the Cut Red Tape Program.

IN CAMERA, Moved by Councillor Pincott, that, in accordance with Section 197 of the *Municipal Government Act*, and Section 24(1)(d) of the *Freedom of Information and Protection of Privacy Act*, the Committee of the Whole move In Camera, at 11:42 a.m., in the Corporate Boardroom, to consider a confidential matter with respect to Report C2014-0703.

CARRIED

RECESS AND RECONVENE IN CAMERA

The Committee of the Whole recessed, In Camera, at 12:00 p.m., to reconvene, In Camera, at 1:30 p.m. in the Calgary Power Reception Hall, in accordance with Section 197 of the *Municipal Government Act*, and Sections 24(1)(a), 24(1)(b), 24(1)(d) and 25(1)(c) of the *Freedom of Information and Protection of Privacy Act*, to consider several confidential matters.

The Committee of the Whole reconvened In Camera in the Calgary Power Reception Hall at 1:30 p.m. with Mayor Nenshi in the Chair.

RECESS

The Committee of the Whole recessed, In Camera, at 3:39 p.m., to reconvene In Camera, in the Calgary Power Reception Hall, at 4:00 p.m.

The Committee of the Whole reconvened, In Camera, at 4:03 p.m. with Mayor Nenshi in the Chair.

The Committee of the Whole recessed in the Calgary Power Reception Hall and reconvened in the Council Chamber at 6:06 p.m. with Mayor Nenshi in the Chair.

RISE AND REPORT, Moved by Councillor Colley-Urquhart, that the Committee of the Whole rise and report to Council.

CARRIED

2.1.1 CITY MANAGER'S STRATEGIC PRESENTATION, C2014-0703 (Continued)

RECEIVE FOR CORPORATE RECORD

The City Clerk received for the Corporate Record, an In Camera PowerPoint presentation entitled "6. City Manager and CFO Offices – In Camera", with respect to Report C2014-0703, which shall remain confidential pursuant to Section 24(1)(d) of the *Freedom of Information and Protection of Privacy Act*, until all related communications have been completed.

RECOGNITION

On behalf of Mayor Nenshi and Members of Council, Councillor Colley-Urquhart commended Jeff Fielding, City Manager, for his work on bringing forward "The City Manager's First 90 Days" presentation to Council.

Councillor Farrell added that the response from staff and citizens watching the presentation from home has been extraordinary.

ADOPT, Moved by Councillor Farrell, Seconded by Councillor Pootmans, that the Administration Recommendations contained in Report C2014-0703 be adopted, as follows:

That Council receive this report, the attached updates on the Cut Red Tape Program (Attachment 1), and Cultural Transformation Project (Attachment 2), and the related presentation to be delivered by the City Manager for information; and that:

1. The contents of the City Manager's presentation involving personnel matters remain confidential under Section 24(1) (d) of the *Freedom of Information and Protection of Privacy Act* (FOIP) until all related communications have been completed;
2. That the five areas of focus as indicated in the "Leadership Strategic Plan: Contract with Council" section of the City Manager's presentation **as contained on Slide 43** be approved by Council as a direction for the work of the City Manager and the leadership teams of Administration; and
3. Council approve the Priorities and Finance Committee Recommendations for the Zero-Based Review Program as outlined in Attachment 3.

CARRIED

2.1.2 PLANNING FOR CAPITAL INVESTMENTS AND GROWTH MANAGEMENT (VERBAL), C2014-0755

ADOPT, Moved by Councillor Farrell, Seconded by Councillor Colley-Urquhart, that with respect to the Verbal Report C2014-0755, the following be adopted:

That Council:

1. Receive the Report, Planning for Capital Investments and Growth Management (Verbal) for information; and
2. Direct that the In Camera discussions remain confidential pursuant to Sections 24(1)(a), 24(1)(b), 24(1)(d) and 25(1)(c) of the *Freedom of Information and Protection of Privacy Act*.

CARRIED

3. IN CAMERA ITEMS

3.1 PERSONNEL MATTERS (VERBAL), C2014-0756

ADOPT, Moved by Councillor Sutherland, Seconded by Councillor Pincott, that with respect to the Report, Personnel Matters (Verbal), C2014-0756, the following be adopted:

That Council direct that the In Camera discussions and agreed upon outcomes arising from today's session, remain confidential pursuant to Section 24(1)(b) of the *Freedom of Information and Protection of Privacy Act*.

CARRIED

3.2 SECURITY BRIEFING (VERBAL), C2014-0757

REFER, Moved by Councillor Colley-Urquhart, Seconded by Councillor Stevenson, that the Report, Security Briefing (Verbal), C2014-0757 be referred to the Call of the Mayor, to be placed on a Council Agenda at a later date.

CARRIED

4. EXCUSING ABSENCE OF MEMBERS

EXCUSE, Moved by Councillor Pincott, Seconded by Councillor Stevenson, that Councillor Jones be excused from attendance at today's Meeting without reason by courtesy of Council.

CARRIED

5. ADJOURNMENT

ADJOURN, Moved by Councillor Pincott, Seconded by Councillor Pootmans, that this meeting adjourn at 6:10 p.m.

CARRIED

CONFIRMED BY COUNCIL ON

MAYOR

CITY CLERK

UNCONFIRMED