



Calgary

City Auditor's Office

ISC: Unrestricted
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Green Line Program Baseline Schedule Audit

Why we did this

- An audit focused on processes and controls to develop the Green Line (GL) Program Baseline Schedule was included on the 2022 Annual Audit Plan given the GL Program is the largest infrastructure project in Calgary's history with an estimated cost of \$5.5 billion, including financing costs.

What we concluded

- We concluded that processes to create and monitor the GL Program Baseline Schedule were designed and operating effectively and incorporated best practice guidance.
- We identified one opportunity related to reporting to further support the GL Board in its governance and oversight role (recommendation one).

Why it matters

- The creation of a robust GL Program Baseline Schedule combined with effective on-going monitoring processes supports on-time GL Program completion and mitigates the risk of delays with associated financial and reputational impact.