

Reserves to be Reviewed in the 2022 Triennial Reserve Review

Reserve Name	Reserve Category	As at December 31, 2021 (\$000's)
Calgary Heritage Authority Reserve	Operating	1,560
Calgary Police Service Helicopter Maintenance	Operating	2,530
Parking Revenue Reinvestment Reserve	Operating	4,161
Snow and Ice Control (SNIC) Reserve	Operating	13,046
911 Communications Centre Capital Financing Reserve	Capital	22,712
Calgary Parking Authority Reserves	Capital	159,374
Calgary Police Service Capital Reserve	Capital	41,195
Downtown Improvement Fund	Capital	2,706
LED Street Light Re-Lamping Reserve	Capital	1,256
Major Capital Project Reserve	Capital	479,267
Cash-in-Lieu Lifecycle Sustainment Reserve	Sustainment	37,435
Fleet Services Reserve	Sustainment	8,723
Golf Course Levy Reserve	Sustainment	7,432
Opportunity Calgary Investment Fund	Sustainment	91,102
Perpetual Care of the Municipal Cemetery System Reserve	Sustainment	24,901
Planning & Development Reserve	Sustainment	97,120
Real Estate Services	Sustainment	131,027
Waste and Recycling Sustainment Reserve	Sustainment	83,565
	Total	1,209,112