



Calgary Recreation Infrastructure Investment Audit

City Auditor's Office

Why we did this

- Calgary Recreation provides recreation programs, services and access to multiple and various recreation facilities across The City.
- The objective of this audit was to assess the effectiveness of processes implemented by Calgary Recreation to support equitable infrastructure investments.

What we concluded

- Overall, Calgary Recreation's processes to support equitable infrastructure investments were not fully effective.
- Calgary Recreation has established an informal objective of improving equitable access to recreation opportunities and included equity as an underlying principle supporting its identification of infrastructure investment opportunities.
- However, to meet the three-week report deadline directed by Council, Calgary Recreation followed an ad hoc portfolio decision-making process to arrive at the six infrastructure investments presented for approval to Council in June 2021.
- We raised three recommendations to support the City's on-going effective management of infrastructure investment opportunities.

Why it matters

- The demand for recreation programs, services and access to facilities drives infrastructure investment opportunities in new and existing recreation facilities.
- There are increasing expectations from a variety of stakeholders to consider equity in recreation infrastructure investment decision-making.