

2023 Federal and Provincial Budget Submissions

RECOMMENDATIONS:

That Council direct:

1. Administration to prepare a federal pre-budget submission to the Government of Canada's Deputy Prime Minister and Minister of Finance and request that Mayor Gondek sign and submit on behalf of Council; and
2. Administration to prepare a provincial pre-budget submission to the Government of Alberta's Minister of Finance and request that Mayor Gondek sign and submit on behalf of Council.

HIGHLIGHTS

- Report IGA2022-1000 was at Intergovernmental Affairs Committee on 2022 October 12 and Committee provided feedback and edits. The attached budget letters have been revised to reflect those changes.
- Decisions made at the federal and provincial levels have a significant impact on The City and citizens. Advocating for investment and partnerships and illustrating where priorities align encourages the other orders of government to leverage The City's investments to achieve shared desired outcomes.
- Pre-budget submissions for 2023 will focus on key City funding priorities, identifying areas for partnership, and alignment of shared interests and priorities.
- The provincial budget is expected to be released February 2023 and the federal budget in spring 2023.
- *What does this mean to Calgarians?* By identifying shared priorities and outcomes, and offering solutions, The City positions itself well to collaborate with other orders of government and leverage investment. This means more funding to enable outcomes for citizens and support the well-being of our city.
- *Why does this matter?* The City relies on funding from other orders of government to deliver the services that Calgarians depend on. The budget submissions will highlight key priority areas for funding and partnership opportunities with the goal of advancing the economic, social, and environmental resilience of our city in keeping with *Resilient Calgary: Council's Strategic Direction 2023-2026*.
- The Intergovernmental Relations team engaged with business units and subject matter experts across The Corporation to inform details included in the letters and outlined in this report.
- Strategic Alignment to Council's Citizen Priorities: A prosperous city

DISCUSSION

Each year, The City takes the opportunity to participate in pre-budget engagement with the other orders of government, allowing The City to highlight opportunities to achieve shared objectives through investment and partnership. This report outlines the strategic approach taken for the federal and provincial pre-budget submissions. Although the economic circumstances for the federal and provincial governments have significantly improved in the last year, the foundation which our advocacy is built on remains consistent. Instead of presenting a list of recommendations focused solely on dollars required to address municipal challenges, The City's submissions align shared priorities, identify opportunities within existing commitments,

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leverage City investments and drive towards shared objectives and outcomes signaled by the other orders of government. As has been requested by the federal government in their budget engagement directive, the federal pre-budget submission includes specific recommendations for the Government of Canada.

The budget submissions are grounded in the following advocacy principles:

1. **Draw from existing commitments:** Rather than calls for net-new investments, The City will submit recommendations focused on how existing programs can be structured or allocated to advance City priorities.
2. **Demonstrate our own commitment:** By signalling priorities through investments and drawing the connections to shared objectives, The City creates an attractive environment where other orders of government can leverage funding and create a partnership.
3. **Offer solutions:** Rather than appealing to other orders of government for funding to solve local problems, The City will align its goals with those of other orders of government and come to the table with solutions to these shared challenges, demonstrating local successes where appropriate.
4. **Move funding quickly:** Recommendations for investments in tested local programs or projects will ensure funding can move into the community quickly, benefitting Calgarians and appealing to other orders of government.
5. **Achieve multiple outcomes:** Programs and projects that achieve multiple outcomes with a single investment will have a better chance of seeing leveraged investment from the federal or provincial governments.
6. **Be replicable elsewhere:** Ideas and approaches that can be duplicated in other jurisdictions are more likely be viewed favourably and result in a positive outcome when being considered for investment.

Using these six criteria to identify priorities will ensure that budget submissions are tailored to align each order of government' priorities with Council's and puts The City in the best possible position to receive the support needed to move key priorities forward.

Both the federal (Attach 1) and provincial (Attach 2) submissions will focus on three key areas tying to the 2023-2026 Council Strategic Priorities:

- **Economic Resiliency**
 - Ensuring equal participation in a strong, diverse economy by focusing on removing barriers to success and enabling clean growth and investment in our city.
- **Social Resiliency**
 - Reenforce Calgary as a vibrant, safe, secure place to live, work and play where people of all backgrounds belong, our commitment to reconciliation is engrained in our actions and hate is not tolerated.

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- **Environmental Resiliency**
 - Our actions work towards doing our part to limit global warming to 1.5 degrees, building a sustainable community that can withstand the impacts of severe weather events and lead the charge in climate innovation.

By highlighting local investments and offering expertise in these areas, The City positions itself as a ready and willing partner in the effort to achieve outcomes in the economic, social and environmental arenas that will create substantial impact for The City as well as the partnering order of government.

STAKEHOLDER ENGAGEMENT AND COMMUNICATION (EXTERNAL)

- Public Engagement was undertaken
- Public Communication or Engagement was not required
- Public/Stakeholders were informed
- Stakeholder dialogue/relations were undertaken

This work was informed by cross-corporate dialogue.

IMPLICATIONS

Social

Strategic partnerships with other orders of government will assist The City in improving social services such as affordable housing, mental health and addictions support, the low income transit pass while ensuring these areas and others are viewed through a reconciliation lens.

Environmental

Priorities identified in the submissions will have a positive impact on Calgary's environmental resilience including flood mitigation and transit projects.

Economic

Our ability to strengthen and diversify Calgary's economy will hinge on support from the other orders of government. That support needs to include key priority areas such as the downtown strategy, leveraging the federal Futures Fund to support economic transition and addressing municipal finances and continuation of the provincial City Charter.

Service and Financial Implications

No anticipated financial impact

RISK

By not submitting recommendations and requests for financial support to other orders of government, The City risks missing an opportunity to advocate for available funding opportunities.

**People, Innovation and Collaboration Services Report to
Combined Meeting of Council
2022 November 01**

**ISC: UNRESTRICTED
C2022-1176
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ATTACHMENTS

1. 2023 Federal Budget Submission
2. 2023 Provincial Budget Submission
3. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Chris Arthurs	People, Innovation and Collaboration Services	Approve
Carla Male	Corporate Planning and Financial Services	Inform