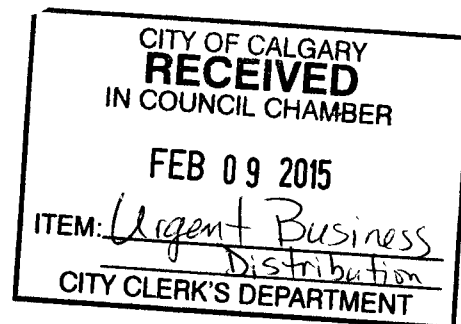


URGENT BUSINESS
CC 662 (R2007-12)



NM 2015 February 10

RE: Project Management on City Projects
Councillor Keating and Councillor Pootmans

Whereas the City of Calgary has dedicated \$520 million over the next ten years to the Green Line transit project, plus an application for additional funding to the Federal government;

AND WHEREAS Council has committed an estimated \$480 million to the Quarry Park, Seton, Great Plains and Rocky Ridge recreation centres from 2015-2019;

AND WHEREAS members of Council desire a better understanding of the economic multipliers of The City's capital construction programs and how to maximize the outcomes of capital investments in the community;

AND WHEREAS The City of Calgary has established the Corporate Project Management Framework as a foundation for project management practice for all capital projects;

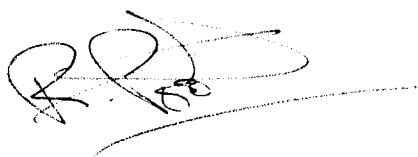
AND WHEREAS members of Council are interested in understanding how The City of Calgary could further enhance project management capabilities, the quality of project outputs and outcomes, efficiencies of capital construction and augment current capacity without additional internal staff;

NOW THEREFORE BE IT RESOLVED that the City Manager present a report to Council exploring alternatives and a business case for further centralization of City of Calgary capital construction projects no later than May 2015;

AND FURTHER BE IT RESOLVED that the City Manager report to Council no later than May 2015 on the current project management practices that The City of Calgary uses for capital construction and present alternatives and a business case that outlines how The City can further enhance project management capabilities;

AND FURTHER BE IT RESOLVED that the alternatives and business case should include, but not be limited to:

- a) Exploration of opportunities to better leverage 3rd party project management consultants,
- b) The application of innovative quality and project management approaches, including value management and stage gating,
- c) The identification of ways to better capture capital construction project savings and increase project efficiency,
- d) Analysis on how The City could better demonstrate economic benefit and the multipliers of all construction projects,
- e) Options to reduce capital construction project delivery timelines.



Signature of Member(s)

Feb 09/15
Date

NOTE: Urgent Business forms must be submitted to the City Clerk prior to the start of a Regular Business Meeting. When the item has been added to the Agenda, the City Clerk will arrange to have the form printed on bright green colored paper and distributed to Members of Council.

URGENT BUSINESS (GREEN SHEET)

The purpose of the Urgent Business section of the Agenda is to permit a Member of Council the opportunity to raise an urgent item for which they could not give notice, and for which nothing was contained on the agenda but is of such a nature a decision must be made prior to the next Regular Meeting. If such Urgent Business is raised it can only be done following a motion agreed to by Members of Council to waive Notice.

Sections 53, 137 and 138 of the Procedure Bylaw 44M2006 states as follows:

53. A Member of Council may desire to bring forward an item of Urgent Business. Thirty-five (35) copies of the items shall be brought to the Meeting by the Member. The item, referred to as a "Green Sheet" not as a Notice of Motion, shall be distributed after addition to the Agenda by a Two-Thirds (10) Vote.
137. A Member may move to discuss a matter of urgent public importance without prior notice. A motion to bring Urgent Business before a Meeting is subject to the following conditions:
 - (1) the matter proposed for discussion must relate to a genuine emergency, calling for immediate and urgent consideration;
 - (2) the Mayor has determined the matter is urgent, prior to the start of the Meeting at which the motion is made;
 - (3) the motion must not involve discussion of a matter which has been discussed previously in the same Meeting, excepting questions raised in Question Period;
 - (4) the matter must not be one which should receive written notice;
 - (5) the motion must not raise a Point of Privilege; and
 - (6) the motion must be adopted by a Two-Thirds (10) Vote.
138. When a Member has made a motion to waive notice for Urgent Business, the Mayor may rule that the matter is not Urgent Business.

PROCEDURE AND FORMAT

35 copies of the Urgent Business Green Sheet should be brought to the Meeting by the Member. If available, the potential item may be distributed the Friday before the Council meeting for information only.

The format for Urgent Business is as follows:

WHEREAS

AND WHEREAS

NOW THEREFORE BE IT RESOLVED

AND FURTHER BE IT RESOLVED

- no justification to right-hand margin
- font Arial 11 pt.
- an electronic copy of the Urgent Business should be provided to City Clerks along with the signed hard copy.
- no attachments