

Background and Previous Council Direction

Previous Council Direction

DATE	REPORT NUMBER	DESCRIPTION
2022 July 5	C2022-0798	<p>Council directed Administration to:</p> <ol style="list-style-type: none"> 1. Develop the 2023-2026 Service Plans and Budgets to align with estimated total target revenues to afford estimated total expenditures;and 2. Progress Council's Strategic Direction and Focus Areas within these amounts, treating them as Council directed funding envelope. <p>Council approved:</p> <ol style="list-style-type: none"> 3. Proposed charges and rates for 2023-2026 for the Waste & Recycling service; and 4. Proposed rate changes for 2023-2026 for: <ol style="list-style-type: none"> a. Water Treatment & Supply; b. Wastewater Collection & Treatment; and c. Stormwater Management.
2022 June 8	C2022-0755	Council directed that Administration provide additional information to facilitate giving guidance to Administration on funding City services in 2023-2026.
2022 May 10	C2022-0420	The verbal update 2023-2026 Service Plans and Budgets: Moving from Vision to Value accepted for information. This report showcased the most recent economic projections of population growth and inflation and their effects on expenses.
2022 April 12	C2022-0472	This report provided additional information on how Administration will support the achievement of <i>Resilient Calgary: Council's Strategic Direction 2023-2026</i> as part of the next business cycle. Council approved the Capital Infrastructure Investment Drivers.
2022 Mar 29	C2022-0372	Council approved <i>Resilient Calgary: Council's Strategic Direction 2023-2026</i> .
2022 Jan 18	C2022-0076	Council Received the 2021-2032 Long Range Financial Plan for information and approved the strategies articulated as directional support for future cycles of the Service Plans and Budget planning process.
2021 Jun 21	PFC2021-0796	Council approved the Multi-Year Service Planning and Budgeting Principles and directed Administration to use the principles in order to develop a decision-making framework for the 2023-2026 service plan and budget cycle.

Bylaws, Regulations, Council Policies

There are multiple policies that guide the development of service plans and budgets, the most relevant for this report are listed below.

Most Relevant Policies

- [Multi-Year Business Planning and Budgeting Policy \(CFO004\)](#)
- [Budget Reporting Policies \(CFO006\)](#)
- [User Fees and Subsidies Policy \(CFO010\)](#)
- [Transparency and Accountability Policy \(CC039\)](#)