

Previous Council Direction

Date	Report No.	Direction/Description
2020 June 29	C2020-0742	<p>Council received recommendations from the Financial Task Force and approved Administrative Action 4c, a review of the User Fee and Subsidy Policy, to address portions of Recommendations 16 and 21 (as shown in italics):</p> <p>Recommendation 16: Investigate cross-subsidization for non-Calgary residents and businesses in the Calgary region that benefit from City services for potential cost-sharing. Investigate new revenue opportunities that address cross-subsidization borne by The City of Calgary in favour of others in the region, <i>including differential User Fees.</i></p> <p>Recommendation 21: Work with The City of Calgary's Economic Resilience Task Force to assess the extent to which The City of Calgary has fully explored revenue from existing authorities. Address the speculation that The City is not using revenue authorities to full effect. Undertake a comprehensive review and gap analysis on the use of traditional revenue sources. The review should consider legislative changes required to acquire authority (if applicable) and administrative practices that need changing for execution.</p> <p><i>One of the tools to consider is User Fees:</i></p> <ul style="list-style-type: none"> • <i>Apply total cost for municipal services complemented with Calgary resident discounts for certain services (such as park and ride) to achieve differential user fees.</i> • <i>Develop and implement the sale of memberships and long-term subscriptions for access to a wide range of services, such as golf courses.</i> • <i>Charges for the use of proprietary assets, such as data.</i> • <i>Deliver non-essential services only if the costs are fully recoverable through user fees.</i>
2018 May 16	C2018-0586	<p>Council approved long-term tax support rates. These are a 10-year target for the proportion of a service that should be funded with general tax support versus individual fees.</p>
2012 February 7	PFC2012-16	<p>Council approved updates to the User Fees and Subsidies Policy.</p>
2011 September 19	C2011-77	<p>Council directed Administration to amend the User Fee and Subsidy Policy to align with an amendment to the Triple Bottom Line framework.</p>

2008 April 9	FCS2008-13	Council approved the User Fees and Subsidies Policy including the use of the Triple Bottom Line Policy to define the Policy goals and to assess societal benefit.
2005 July 20	UE2005-34	Council approved the Triple Bottom Line Policy