

**Capital Budget Continuity Schedule - For Information
By Citizen Priority and Service
(\$000s)**

Purpose: The purpose of this schedule is to provide a summary of capital changes to maintain continuity and transparency.

Explanations for common types of changes in the schedule:

- Capital budget increases due to small dollar cost overruns that result in the need for additional funds.
- Capital budget relinquishments due to project completion.
- Capital budget transfers due to realignment of work within a Business Unit or consolidation of work between Business Units.
- Capital budget changes due to Council approved reports (in accordance with Council minutes).

Citizen Priority/Service	As at 2021 November 24 (C2021-1436) ¹		Previously Approved Revisions (2021 June 30 to 2021 December 31)		Revised Budget as at 2021 December 31 ¹		Budget Carry- forward from 2021 ¹	Adjusted Opening Budget ¹		Comments ¹
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget		2022 Adjusted Budget	2023-2025+ Adjusted Budget	
A Prosperous City										
Affordable Housing	72,389	122,260	4,589	12,000	76,978	134,260	30,885	79,023	86,121	Revisions of \$4,589 in 2021 and \$12,000 in 2022-2025+ due to: - Increase of \$4,589 in 2021 and \$12,000 in 2022 in Budget ID 489_RHI (Rapid Housing Initiative) funded by Other Federal Grants to be disbursed to the non-profit housing provider and project approved by Council (C2021-1168). - Transfer of \$2,047 in 2021, \$6,265 in 2022 and \$687 in 2023 from Budget ID 489_000 (Affordable Housing Redevelopment) to 489_RHI (Rapid Housing Initiative) funded by Pay-As-You-Go (PAYG) to enable contingent investment in Calgary-based Rapid Housing Initiative projects approved by Council (C2021-1168).
Arts & Culture	8,904	19,458	1,815	(10,315)	10,719	9,143	5,215	5,215	9,143	Revisions of \$1,815 in 2021 and (\$10,315) in 2022-2025+ due to: - Decrease of (\$100) in 2021, (\$725) in 2022, (\$2,175) in 2023 and (\$2,000) in 2024 in Budget ID 480650 (ICFP - Arts - Culture Hub) funded by Municipal Sustainability Initiative (MSI) due to redirection and reprioritization of Cultural Municipal Sustainability Initiative (CMSI) budget and funding as approved by Council (PFC2021-0779). - Increase of \$1,915 in 2021 and decrease of (\$1,205) in 2022, (\$2,210) in 2023 and (\$2,000) in 2024 in Budget ID 480651 (Community Cultural Spaces) funded by Municipal Sustainability Initiative (MSI) due to redirection and reprioritization of Cultural Municipal Sustainability Initiative (CMSI) budget and funding as approved by Council (PFC2021-0779).
Business Licensing	647	50	(240)	-	407	50	349	399	-	Revisions of (\$240) in 2021 due to: - Relinquishment of (\$31) in 2021 in Budget ID 048_016 (Reno-New Stockman Space) and (\$209) in Budget ID 480406 (BLic System Improvements) funded by Capital Reserves due to project completion.
Community Strategies	-	1,000	-	-	-	1,000	-	1,000	-	
Economic Development & Tourism	67,856	291,130	(754)	118,000	67,101	409,130	30,452	98,445	341,138	Revisions of (\$754) in 2021 and \$118,000 in 2022-2025+ due to: - Increase of \$80,000 in 2024 in Budget ID 639_010 (Arts Commons Transformation) funded by Capital Reserves and Federal Grants for Arts Common Transformation Phase 1 approved by Council (C2021-0524). - Increase of \$1,500 in 2022, \$8,500 in 2023 and \$12,500 in 2024 in Budget ID 414090 (Event Centre) funded by Capital Reserves for Event Centre project approved by Council (C2021-1018 and C2021-1164). - Increase of \$2,300 in 2022, \$2,000 in 2023, and \$200 in 2024 in Budget ID 512_892 (Fort Calgary Interpretive Centre), and \$4,000 in 2022, \$4,000 in 2023, and \$3,000 in 2024 in Budget ID 633_002 (Civic Partners Infrastructure) funded by Municipal Sustainability Initiative (MSI) due to redirection and reprioritization of Cultural Municipal Sustainability Initiative (CMSI) budget and funding as approved by Council (PFC2021-0779). - Transfer of \$150,000 in 2021 from Budget ID 633_002 (Civic Partners Infrastructure) to Budget ID 480351 (Heritage Park - Wet Dock) funded by CIR (Community Investment Reserve), \$249,000 in 2021 to Budget ID 512_892 (Fort Calgary Interpretive Centre) and \$1 in 2021 to Budget ID 480351 (Heritage Park - Wet Dock) funded by Lifecycle Maintenance & Upgrade Reserve (LMUR) for the allocation of the Civic Partners Infrastructure Grant Funding. - Transfer of (\$754) in 2021 from Budget ID 956_004 (Calgary Zoo Flood Proofing) to Capital Budget Savings funded by Capital Reserves due to project completion.
Land Development & Sales	51,523	208,894	-	-	51,523	208,894	28,330	49,214	188,009	
Library Services	4,254	3,102	-	-	4,254	3,102	2,088	5,191	-	
Social Programs	-	-	-	-	-	-	-	-	-	
TOTAL - A Prosperous City	205,574	645,894	5,409	119,685	210,983	765,579	97,320	238,487	624,412	

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Citizen Priority/Service	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	2021 Budget Carry- forward	2022 Adjusted Budget	2023-2025+ Adjusted Budget	Comments ¹
A City of Safe & Inspiring Neighbourhoods										
Building Safety	3,227	15,195	-	-	3,227	15,195	(766)	3,234	11,195	
Bylaw Education & Compliance	449	205	(2)	-	446	205	246	451	-	Revisions of (\$2) in 2021 due to: - Transfer of (\$2) in 2021 from Budget ID 048_009 (Royal Oak_West Office) to Capital Budget Savings funded by Pay-As-You-Go (PAYG) due to project completion.
Calgary 9-1-1	5,111	3,000	7	-	5,118	3,000	1,871	4,871	-	Revisions of \$7 in 2021 due to: - Increase of \$2 in 2021 in Budget ID 045_010 (Emergency Services QA Program) and \$7 in 2021 in Budget ID 045_015 (YYC 911 Facility Lifecycle Maintenance) funded by Capital Reserves due to unbudgeted additional costs. - Relinquishment of (\$2) in 2021 in Budget ID 045_011 (Central Communication Hardware Replacement) funded by Developer and Other Contributions due to project completion.
City Cemeteries	2,341	6,468	-	-	2,341	6,468	216	6,684	-	
City Planning & Policy	16,021	71,963	-	-	16,021	71,963	12,336	39,699	44,600	
Development Approvals	6,852	6,420	-	-	6,852	6,420	6,078	6,708	5,790	
Emergency Management & Business Continuity	5,131	1,960	(1,000)	-	4,131	1,960	1,805	3,480	285	Revisions of (\$1,000) in 2021 due to: - Transfer of \$195,000 in 2021 from Budget ID 049_004 (CEMA Capital) to Budget ID 480453 (CanaTaskForce2 Muni Contribution) funded by Pay-As-You-Go (PAYG) due to Calgary Emergency Management Agency (CEMA) transitioned into Calgary Community Standards. - Transfer of (\$1,000) in 2021 from Budget ID 959_002 (Alert & Warning Notification System) to Capital Budget Savings funded by Capital Reserves due to project completion.
Fire & Emergency Response	49,844	88,590	-	-	49,844	88,590	31,200	48,737	71,053	
Fire Inspection & Enforcement	-	-	-	-	-	-	-	-	-	
Fire Safety Education	-	-	-	-	-	-	-	-	-	
Neighbourhood Support	-	-	-	-	-	-	-	-	-	
Pet Ownership & Licensing	428	175	-	-	428	175	177	352	-	
Police Services	72,227	14,817	-	-	72,227	14,817	57,440	72,257	-	
TOTAL - A City of Safe & Inspiring Neighbourhoods	161,630	208,793	(996)	-	160,635	208,793	110,604	186,474	132,923	
A City That Moves										
Parking	92,201	9,800	-	-	92,201	9,800	13,342	23,142	-	
Public Transit	570,080	4,616,354	-	-	570,080	4,616,354	434,342	708,901	4,341,795	
Sidewalks & Pathways	60,348	61,196	40	-	60,388	61,196	20,340	57,195	24,341	Revisions of \$40 in 2021 due to: - Increase of \$40 in 2021 in Budget ID 481400 (Comm Mobility Imp-Sidewalks) funded by Developer and Other Contributions relating to the construction of the streetscapes on 24 Ave NW.
Specialized Transit	2,664	90	-	-	2,664	90	2,249	2,339	-	
Streets	337,242	218,686	1,617	-	338,858	218,686	102,706	237,438	83,954	Revisions of \$1,617 in 2021 due to: - Increase of \$1,617 in 2021 in Budget ID 147_148 (Local Improvement Paving Sid) funded by Self-supported Debt relating to Local Improvement Paving to be paid by property owners approved by Council (C2021-1072). - Transfer of \$40 in 2021 from Budget ID 149_001 (GlenTr Wid.CrowchildTr-37St) and \$111 in 2021 from Budget ID 150_001 (McKnight Widening 12-19 St NE) to Budget ID 481407 (144 AV NW at W Nose Creek) funded by Municipal Sustainability Initiative (MSI) due to unbudgeted costs of the project.
Taxi, Limousine & Vehicles-for-Hire	723	230	(102)	-	620	230	582	812	-	Revisions of (\$102) in 2021 due to: - Relinquishment of (\$102) in 2021 in Budget ID 480403 (CCS LTS Equip Lifecycle) funded by Capital Reserves due to project completion.
TOTAL - A City That Moves	1,063,257	4,906,356	1,554	-	1,064,811	4,906,356	573,561	1,029,828	4,450,090	
A Healthy & Green City										
Environmental Management	531	845	-	-	531	845	252	1,097	-	
Parks & Open Spaces	48,225	113,572	399	-	48,624	113,572	11,694	64,677	60,589	Revisions of \$399 in 2021 due to: - Increase of \$399 in 2021 in Budget ID 500_008 (Park Lifecycle) funded by Developer and Other Contributions due to unanticipated increase in scope of work.
Recreation Opportunities	68,124	270,228	(81)	-	68,043	270,228	22,170	86,613	205,785	Revisions of (\$81) in 2021 due to: - Increase of \$119 in 2021 in Budget ID 519_130 (Facility Lifecycle) funded by Developer and Other Contributions and Other Federal Grants. - Relinquishment of (\$148) in 2021 in Budget ID 933_001 (MapleRidge Golf Course Pumphouse) funded by 2013 Flood due to project completion. - Transfer of (\$37) in 2021 from Budget ID 933_004 (Shouldice AP Artificial Turf Rpl) funded by Capital Reserves and (\$14) in 2021 from Budget ID 519_130 (Facility Lifecycle) funded by Municipal Sustainability Initiatives (MSI) to Capital Budget Savings due to project completion.
Stormwater Management	160,366	71,918	-	-	160,366	71,918	94,268	157,945	8,241	
Urban Forestry	5,629	6,743	-	-	5,629	6,743	296	7,039	-	
Waste & Recycling	43,372	32,378	-	-	43,372	32,378	19,152	51,530	-	
Wastewater Collection & Treatment	238,091	178,787	-	-	238,091	178,787	97,738	220,881	55,644	
Water Treatment & Supply	148,549	156,231	-	-	148,549	156,231	74,630	192,000	38,861	
TOTAL - A Healthy & Green City	712,887	830,702	318	-	713,205	830,702	320,201	781,782	369,120	

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Citizen Priority/Service	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	2021 Budget Carry- forward	2022 Adjusted Budget	2023-2025+ Adjusted Budget	Comments ¹
A Well-Run City										
Appeals & Tribunals	5	-	-	-	5	-	5	5	-	
Citizen Engagement & Insights	408	143	-	-	408	143	374	517	-	
Citizen Information & Services	4,058	2,330	-	-	4,058	2,330	2,448	4,778	-	
City Auditor's Office	-	-	-	-	-	-	-	-	-	
Corporate Governance	-	-	-	-	-	-	-	-	-	
Corporate Security	4,322	3,519	-	-	4,322	3,519	1,485	5,004	-	
Council & Committee Support	-	-	-	-	-	-	-	-	-	
Data Analytics & Information Access	3,667	2,759	-	-	3,667	2,759	1,993	4,751	-	
Executive Leadership	-	-	-	-	-	-	-	-	-	
Facility Management	82,322	86,935	(7,000)	-	75,322	86,935	39,079	76,914	49,100	Revisions of (\$7,000) in 2021 due to: - Decrease of (\$2,000) in 2021 in Budget ID 480771 (Bld-Symons V Multi-Service Centre) and (\$5,000) in 2021 in Budget ID 480772 (MSP Heritage Revitalization) funded by Municipal Sustainability Initiative (MSI) due to redirection and reprioritization of Cultural Municipal Sustainability Initiative (CMSI) budget and funding as approved by Council (PFC2021-0779).
Financial Support	1,437	280	-	-	1,437	280	1,275	1,555	-	
Fleet Management	89,899	67,735	(10,568)	-	79,331	67,735	46,937	89,287	25,385	Revisions of (\$10,568) in 2021 due to: - Relinquishment of (\$3,221) in 2021 in Budget ID 872_001 (Maintenance Mgmt Systems), (\$5,714) in 2021 in Budget ID 872_003 (Machinery - Maintenance), (\$89) in 2021 in Budget ID 872_005 (Furniture - Fixtures) and (\$1,544) in 2021 in Budget ID 872_009 (Satellite Depots) funded by Self-supported Debt due to project completion.
Human Resources Support	464	-	(54)	-	410	-	259	259	-	Revisions of (\$54) in 2021 due to: - Transfer of (\$49) in 2021 from Budget ID 795_001 (Asset Opti - Talent Mgmt - LMS) and (\$5) in 2021 from Budget ID 795_002 (Corporate Workforce Strategy) to Capital Budget Savings funded by Pay-As-You-Go (PAYG) due to emerging critical priorities requested by the Infrastructure Calgary Steering Committee.
Infrastructure Support	12,594	2,527	25	-	12,619	2,527	6,846	9,096	277	Revisions of \$25 in 2021 due to: - Increase of \$25 in 2021 in Budget ID 819_234 (Sustainable Infrastructure) funded by Other Provincial Grants due to unforeseen and unbudgeted project costs.
Insurance & Claims	12	-	-	-	12	-	3	3	-	
IT Solutions & Support	46,592	32,661	-	-	46,592	32,661	15,104	44,765	3,000	
Legal Counsel & Advocacy	262	195	-	-	262	195	262	456	-	
Mayor & Council	27	-	-	-	27	-	0	0	-	
Municipal Elections	2,141	-	-	-	2,141	-	1,785	1,785	-	
Organizational Health, Safety & Wellness	264	105	-	-	264	105	167	272	-	
Procurement & Warehousing	4,757	459	-	-	4,757	459	3,431	3,890	-	
Property Assessment	5,930	5,600	-	-	5,930	5,600	3,068	4,338	4,328	
Real Estate	31,899	25,938	-	300	31,899	26,238	28,285	35,547	18,975	Revisions of \$300 in 2022-2025+ due to: - Increase of \$300 in 2022 in Budget ID 698_719 (Corp Land Mgmt Framework 2) funded by Capital Reserves due to the expanded work of the Corporate Land Strategy development and implementation.
Records Management, Access & Privacy	1,515	500	-	-	1,515	500	1,514	2,014	-	
Strategic Marketing & Communications	249	4	-	-	249	4	200	204	-	
Taxation	1,051	550	-	-	1,051	550	1,013	1,563	-	
TOTAL - A Well-Run City	293,872	232,239	(17,597)	300	276,275	232,539	155,532	287,006	101,065	

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	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	2021 Budget Carry- forward	2022 Adjusted Budget	2023-2025+ Adjusted Budget	
CORPORATE CAPITAL PROGRAMS	1,991	(1,951)	1,863	-	3,853	(1,951)	3,853	1,902	-	<ul style="list-style-type: none"> - Revision of \$1,863 in 2021 due to: - Transfer of \$754 in 2021 from Budget ID 956_004 (Calgary Zoo Flood Proofing) to Capital Budget Savings funded by Capital Reserves due to project completion. - Transfer of \$2 in 2021 from Budget ID 048_009 (Royal Oak_West Office) to Capital Budget Savings funded by Pay-As-You-Go (PAYG) due to project completion. - Transfer of \$1,000 in 2021 from Budget ID 959_002 (Alert & Warning Notification System) to Capital Budget Savings funded by Capital Reserves due to project completion. - Transfer of \$49 in 2021 from Budget ID 795_001 (Asset Opt - Talent Mgmt - LMS) and \$5 in 2021 from Budget ID 795_002 (Corporate Workforce Strategy) to Capital Budget Savings funded by Pay-As-You-Go (PAYG) due to emerging critical priorities requested by the Infrastructure Calgary Steering Committee. - Transfer of \$37 in 2021 from Budget ID 933_004 (Shouldice AP Artificial Turf Rpl) funded by Capital Reserves and \$14 in 2021 from Budget ID 519_130 (Facility Lifecycle) funded by Municipal Sustainability Initiatives (MSI) to Capital Budget Savings due to project completion.
TOTAL CITY ²	2,439,210	6,822,033	(9,448)	119,985	2,429,762	6,942,018	1,261,071	2,525,478	5,677,610	

Notes:

1. Figures may not add due to rounding

2. Excludes confidential budget remaining from previously approved reports in 2021-2024+ (\$83.982 million), which will be allocated to services as confidentiality is lifted.