

# A WORLD OF STORIES



**2022 CITY OF CALGARY  
APPOINTER PRESENTATION**  
April 12



# MATTHEW HEFFERNAN

Board Chair



# **BOB SARTOR**

**President & CEO**



# The Calgary Airport Authority: Overview

We are governed by a community-based board of directors which are appointed by four organizations



## Our Revenue

Our revenue is generated through three diversified streams



**Aeronautical**

**34%**



**Non-aeronautical**

**34%**



**Airport  
improvement  
fees**

**32%**



# Economic Impact



**\$8B**

*Generated by YYC toward the city and regions' GDP\**



**\$125M**

*Paid in property taxes to the City of Calgary between 2014 and 2021*



**\$239.4M**

*Paid in federal rent between 2014 and 2019*



**5,363**

*Cargo landings in 2021 (12% increase from 2020)*



**Top 70**

*Recognized as one of Alberta's Top 70 Employers in 2021 for the 13th time*



**50K**

*Jobs in the Calgary region tied to YYC\**



**24K+**

*People employed on YYC campus\**

*\*Pre-pandemic*



**Carmelle  
Hunka**

Vice President,  
People, Risk &  
General Counsel



**Chris  
Miles**

Vice President,  
Operations &  
Infrastructure



**Rob  
Palmer**

Vice President,  
Commercial, Strategy  
& Chief Financial  
Officer



**Bob  
Sartor**

President & CEO



# Strategic Overview



**Develop Our  
People**



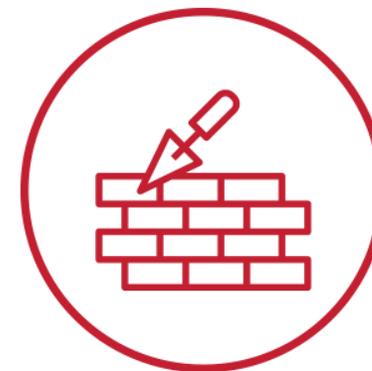
**Deliver a  
Remarkable  
Guest  
Experience**



**Drive Value  
to Airline  
Partners**



**Diversify  
and Grow  
Our Revenue  
Streams**



**Build On  
a Strong  
Foundation**



# Operations Overview



## One of the Largest Airports in Canada

- Served ~18 million passengers in 2019
- YYC had the highest domestic passenger % of the major airports in Canada (70% in 2019)



## WestJet Headquarters

Home to **Canada's second largest air carrier** and YYC's largest customer



## Global Connection

Primary gateway with over **88 non-stop destinations in 2019** including cities throughout Canada, the United States, Europe, Central America, and Asia



## Lowest Cost Airport

YYC had **the lowest cost per passenger** among Tier 1 airports in Canada in 2020 (\$24.85/E&D Passenger) and second lowest in 2019 (\$9.96/E&D Passenger)



## Connecting Flights

YYC had the **highest percentage of connecting flights** in Canada, 41% in 2019, and is one of the top connecting airports in the world



## Cargo Hub

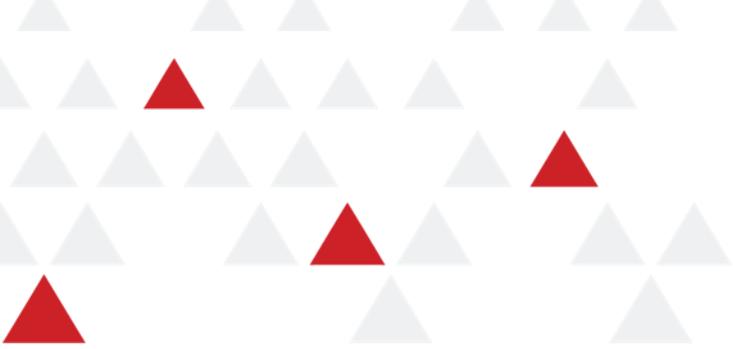
Handled **75%** of Alberta's air cargo shipments in 2021

Source: OAG Aviation Worldwide Limited; CAA Internal Data; Canadian Airports' Information Sharing Statistics Reports



# SAFETY AT OUR CORE

#FlyHealthyYYC



# RECOVERY IN EVERYTHING WE DO





# MAKING THE BEST USE OF AIRPORT SPACE



# CONTRIBUTING TO THE ECONOMIC RECOVERY OF ALBERTA

# PERFORMANCE HIGHLIGHTS





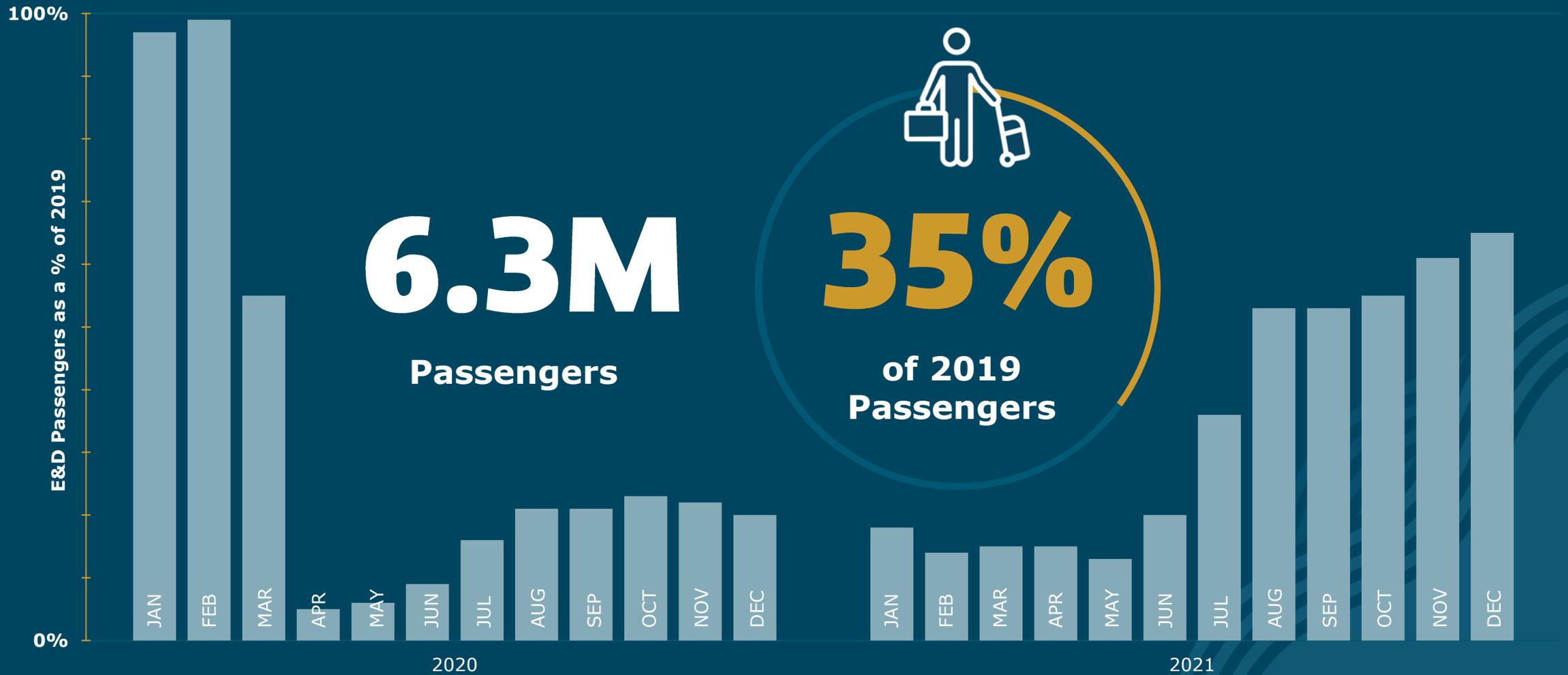
# RESPONSIBLE DEBT MANAGEMENT FOR LONG TERM SUSTAINABILITY



# 2021 FINANCIALS



# PASSENGERS | 2021



# LEADER IN CONNECTING FLIGHTS - 2021



**Calgary  
Connecting  
Passengers**

Connecting flight percentage for YYC based on 12 months ending Dec. 31, 2021



**76  
Nonstop  
Destinations**



**11  
Airline  
Partners**

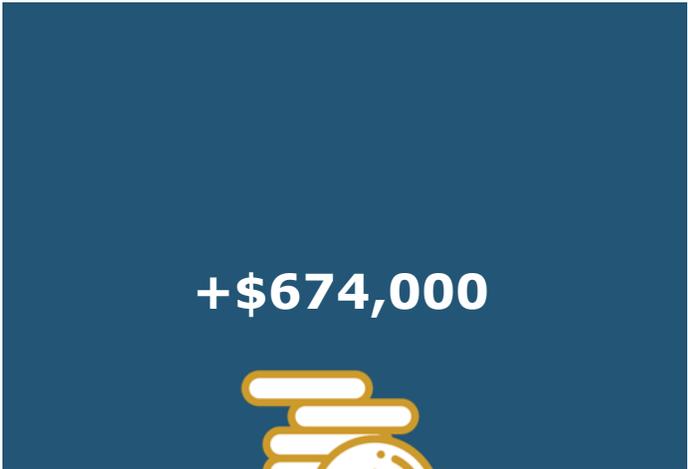
Percentages based on 12 months ending Sept. 30, 2021



**101  
Daily  
Departures**

# CARGO | 2021 VS. 2020

Year-over-year growth



+\$674,000



**+12%**

Aeronautical Revenue

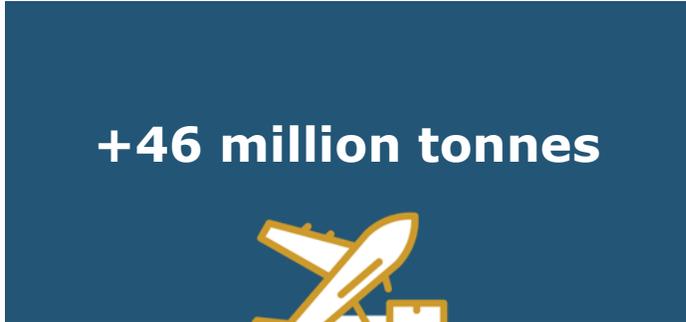


+576 landings



**+12%**

Landings



+46 million tonnes



**+8%**

Maximum Takeoff Weight



# SPRINGBANK YBW



**139,021**

**Total Aircraft Movements**

# A STRONG FUTURE FOR YYC



# 2022-2026

## SUSTAINABLE DEVELOPMENT GOALS



### Climate action

Associated UN SDGs:



#### Climate Action



#### Affordable & clean energy



### Materials & resource management

Associated UN SDGs:



#### Responsible consumption & production



#### Industry, innovation & infrastructure



### Land & ecosystem management

Associated UN SDGs:



#### Life on land



#### Sustainable cities & communities



### Healthy people & strong communities

Associated UN SDGs:



#### Good health & well-being



#### Sustainable cities & communities



### Protecting our water

Associated UN SDGs:



#### Life below water



#### Clean water & sanitation



### Supporting actions

Associated UN SDGs:



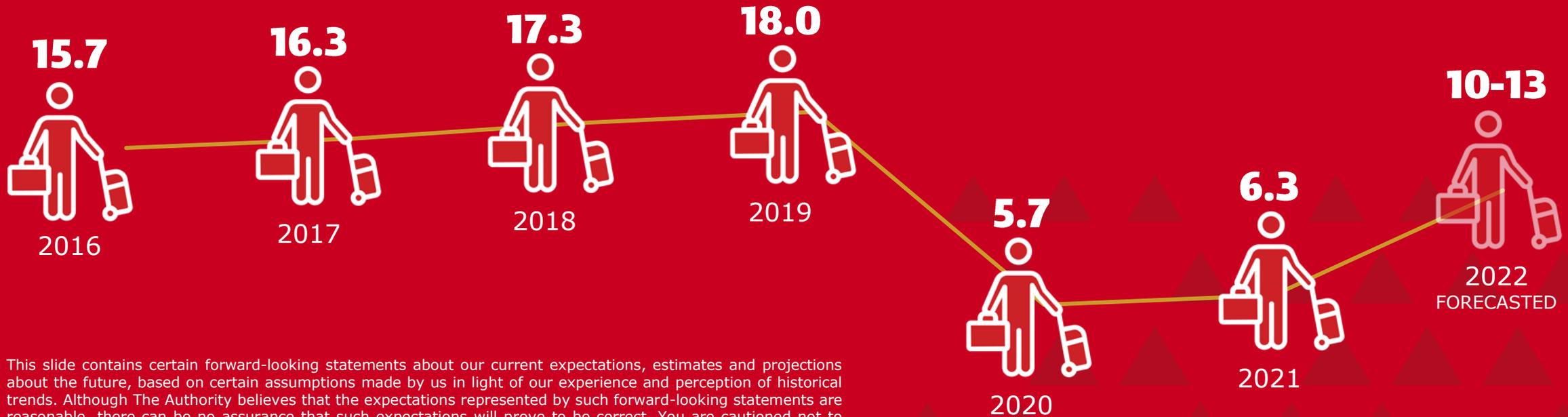
#### Partnerships for the goals



#### Peace, justice & strong institutions

# PASSENGER FORECAST

## IN MILLIONS



This slide contains certain forward-looking statements about our current expectations, estimates and projections about the future, based on certain assumptions made by us in light of our experience and perception of historical trends. Although The Authority believes that the expectations represented by such forward-looking statements are reasonable, there can be no assurance that such expectations will prove to be correct. You are cautioned not to place undue reliance on forward-looking statements as actual results may differ materially from those expressed or implied.



# LEADERSHIP TRANSITION

*A STRONG FUTURE FOR YYC*



**A World of Stories**

**Q&A**

A World of Stories

**THANK  
YOU!**

[www.yyc.com/annualreport](http://www.yyc.com/annualreport)

