



# City Manager's Quarterly Report Q1 2022

Presented by City Manager David Duckworth  
City Manager's Office

C2022-0393

ISC: Unrestricted

## Recommendation

That Council receives this report and attachments for the corporate record.



## Key Messages

- Intended to share information about City services and work underway to support Council's direction
- Increases transparency and provides a single source for sharing back motions and Notices of Motion and outstanding Administrative Inquiries
- Fourth edition of the report - still a work in progress and open to feedback from Council



# Better Every Day – Attachment 2



*Better Every Day* is a medium to share a selection of stories from the previous quarter with Council and members of the public.

Q1 2022 theme – *climate change*

### CARING FOR OUR MOTHER: Science and story offers solutions to climate change

"From the very beginning of the world, the other species were a lifeboat for the people. Now, we must be theirs."  
— Robin Wall Kimmerer, *Braiding Sweetgrass*

Traditional Knowledge and Indigenous Ways of Knowing have developed over thousands of years of listening, observing, and cultivating a reverent relationship with the environment. As climate change looms over the globe, the impact for Indigenous People who are dependent on natural systems is magnified, threatening access to traditional foods and plants, water resources, and even forcing the relocation of some communities due to habitat loss. Even the smallest margin of climate change can have large consequences on the biodiversity of gathering, fishing, and hunting sources.

"The land is so sacred, we call it Mother," explains Lorna Crowhose, Issue Strategist at The City of Calgary and practitioner of Blackfoot traditional ways. "Everything is animate, including mountains, rocks, rivers. We have this kinship and interconnectedness through spirit. We have this kinship and interconnectedness through spirit. We have ceremonies that help us care for our Mother. It is our moral and ethical responsibility in our world view as we are a part of these ecosystems which need to be maintained. All of this informs us as who we are as Indigenous People...it informs our identity."  
Lorna is steeped in knowledge through her proud Blackfoot heritage and devoted personal practice.

**SIKSIIKA (BLACKFOOT) CREATION MYTH**  
By George Bard Grinnell  
The Blackfoot believe that the Sun made the earth—that he is the creator. One of the names by which they call the Sun is Napi—Old Man. This is how they tell of the creation:

*In the beginning, there was water everywhere. NOTHING ELSE WAS TO BE SEEN. There was something floating on the water, and on this raft were Old Man and all the animal*

"For us, this is our ancient knowledge, and for non-Indigenous people this is new to them and is very complex. There are many forums and Indigenous scholars who can contribute Indigenous world views as part of climate change conversations. This topic is finally starting to thrive, but I think there is a little bit of fear about how that plays into the scientific Western worldview that's been established," says Lorna.

Indigenous Traditional Knowledge of the land and environment has been commonly dismissed by many experts as anecdotal and unreliable but is now more broadly recognized as not only legitimate, but accurate. Everything that is learned by Indigenous Peoples comes from Mother Earth. Story carriers transfer knowledge to the generations through storytelling. Specific people are given the responsibility to share stories and that task is viewed as a gift.

"We understand the world in terms of relationships and our way of life in the places we are born. Our rituals include creation stories," explains Lorna. "Our sacred practices may change from community to community, but we do have fundamental practices that we share about the Earth and about the cosmos, so we have a bond with our environment. We've maintained our relationships despite being colonized and urbanized."

**"Indigenous People find it very challenging to fulfill their stewardship duties and responsibilities to Mother Earth in their respective ancestral lands because of colonization."**

*Old Man wished to make land, and he told the BEAVER to dive down to the bottom of the water and try to bring up a little mud. The beaver dived and was underwater for a long time, but he could not reach the bottom. Then the LOON tried, and after him the OTTER, but the water was too deep for them. At last, the MUSKRAT was sent down, and he was gone for a long time; so long that they thought he must be drowned, BUT AT LAST HE CAME UP and floated almost dead on the water, and when they pulled him up on the raft and looked at his paws, they found a little mud in them.*

*When Old Man had dried this mud, he scattered it over the water, and land was formed.*

READ MORE OF THE BLACKFOOT CREATION MYTH [HERE](#)

**LORNA RECOMMENDS:**  
*Blackfoot Physics* by F. David Peat  
*The Sun Came Down* by Percy Bulchield  
*Braiding Sweetgrass* by Robin Wall Kimmerer  
*A Blackfoot History: The Winter Counts* by Siksikapi Ittaniki by Paul Racza

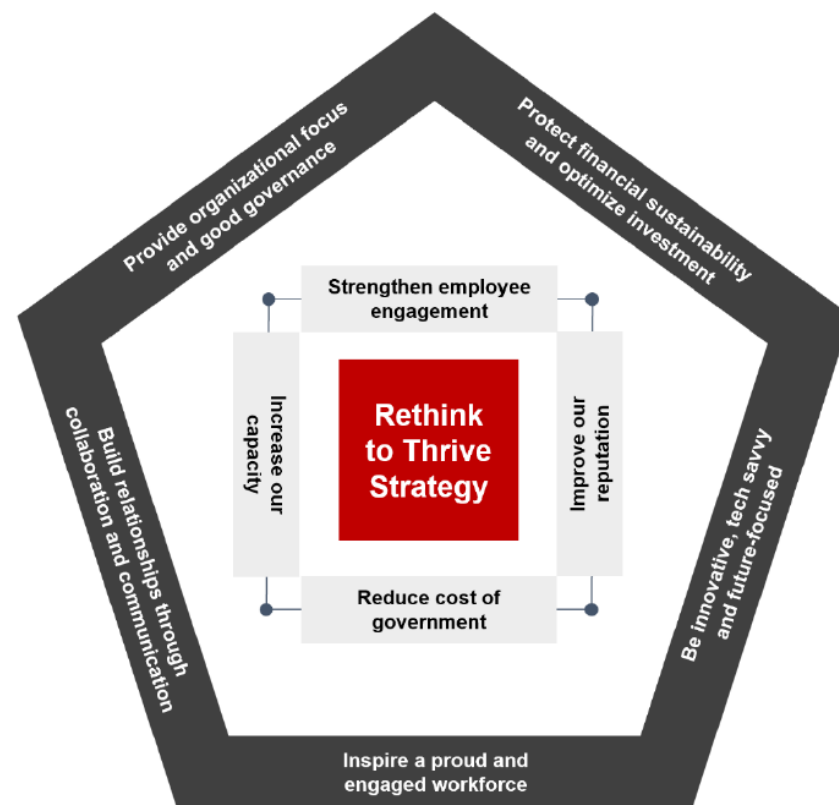
7 Better Every Day

Better Every Day 8

# Rethink to Thrive Strategy Update – Attachment 3

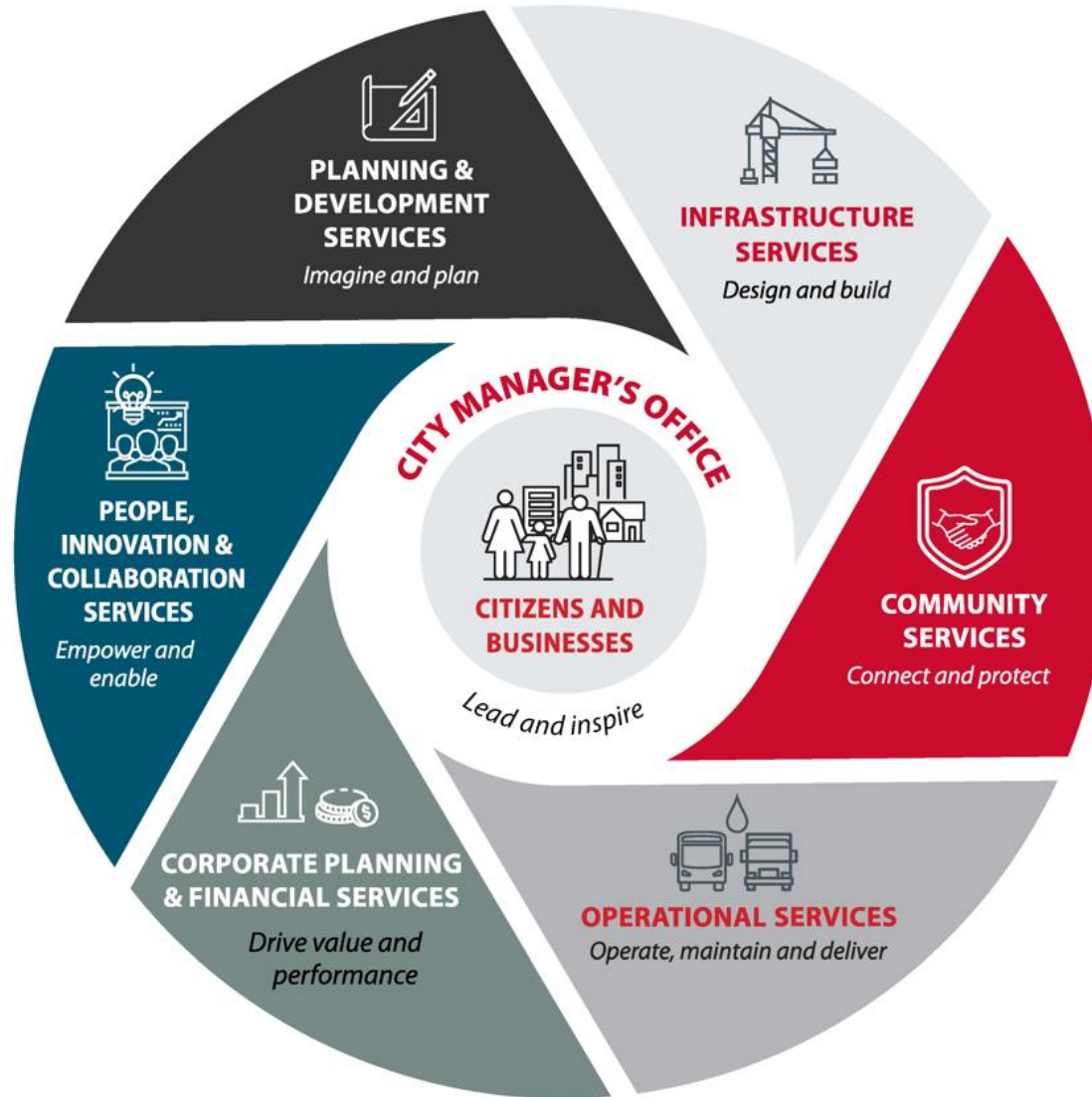
## Key highlights:

- Organization realignment project
- Service governance
- Looking ahead to Service Plans and Budgets 2023-2026
- Equity program
- Our journey to becoming an anti-racist organization
- Calgary brand research workshop with employees
- Digital Service Squad





# Organization Realignment Update





# Rethink to Thrive Strategy Updates by the Numbers

**28**

business cases submitted  
for funding  
**Equity in Service  
Delivery Fund**

**40+**

employees participating in  
research workshop  
**Calgary Brand Research**

**10**

post secondary students  
hired to help small  
business owners  
**Digital Service Squad**

**800**

employees and community  
members participated in  
virtual events  
**Black History Month**

**1500**

Businesses signed up for  
free digital services  
**Digital Service Squad**



# Council and Committee Reports & Council Motions, Notices of Motion and Administrative Inquiries – Attachments 4-8

C2021-1573  
Attachment 5



## Reports to Committee and Council December - March 2022

Department	Business Unit	Report Title	Committee	Committee Date	Council	Council Date
Chief Financial Officer's Department	Finance	Summary of Current Proceedings	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Deputy City Manager's Office	Real Estate & Development Services	Proposed Sale (Portion of 4920 68 ST SE)	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Deputy City Manager's Office	Real Estate & Development Services	Summary of Real Estate Transactions for Q2 2021	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Deputy City Manager's Office	Real Estate & Development Services	Summary of Green Line Real Estate Transactions for the Second Quarter 2021	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Deputy City Manager's Office	Real Estate & Development Services	Proposed Acquisition – (Cornerstone) – Ward 05 (Cllr. Raj Dhaliwal) 6221 Country Hills Blvd NE	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Deputy City Manager's Office	Real Estate & Development Services	Proposed Non-Profit Method of Disposition – (Highland Park) – Ward 04 (Cllr. Sean Chu) 4211 1 ST NE	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21
Planning & Development	Calgary Growth Strategies	Deferral of Report Back on HealthYYC Initiative (PUD2019-0744) to the Infrastructure and Planning Committee no later than 2022 Q3, IP2021-1527	Infrastructure & Planning	10-Nov-21	Combined	6-Dec-21

Subject to Change

Reports to Committee and Council December - March 2022

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## Attachments 4-8:

- Reports to Committee and Council April – December 2022
- Council Motions January to March 2022
- Notices of Motion December to March 2022
- Outstanding Administrative Inquiries as of March 2022
- Status of Outstanding Motions and Deferrals as of March 2022





## Recommendation

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