

# Background

Summary of Silvera For Seniors and The City of Calgary's relationship

## Context

Silvera for Seniors (Silvera) is Calgary's largest seniors affordable housing provider, providing affordable housing to more than 1,350 seniors in 28 properties.

Originally established in 1952 as the Metropolitan Calgary Foundation, Silvera is a non-profit housing management body established under the *Alberta Housing Act*, RSA 2000, c. A-25 and a registered charity. The City of Calgary ("The City") is Silvera's only member. Silvera contributes to the availability of seniors affordable housing options in Calgary. Through a Ministerial Order, as amended from time to time, Silvera operates a Lodge Program consisting of Government of Alberta owned properties for low income seniors in Calgary. In addition to the Lodge Program, Silvera also owns and operates several other independent living and supportive living housing options for low income seniors in Calgary. Silvera does not offer long-term care although home care is delivered to many residents by third party partners and Silvera offers a variety of programs and services for residents.

Under the Ministerial Order, The City's Council appoints all members of Silvera's board in consideration of nominees put forward by Silvera. Currently in addition to nine public member appointments there is one member of Council and one member of The City's administration appointed to Silvera's board.

Under the Ministerial Order Silvera is required to submit annual capital and operating budgets for the Lodge Program to The City for approval. In lieu of the requisition powers provided to Silvera in the Ministerial Order, The City has provided annual operating grants since 1997 and annual capital grants since 2019. Operating and capital grants for Silvera are included in the One Calgary budget under the Affordable Housing line of service. 2022 funding levels includes \$8.0 million in operating funding and \$1.237 million in capital lifecycle funding for the Lodge Program. The following table shows the operating and capital grants The City has provided to Silvera in recent years:

	2021	2020	2019	2018
<b>Operating Grant (\$)</b>	7,071,000	6,531,000	5,673,000	3,215,000
<b>Capital Grant (\$)</b>	3,999,447	2,767,903	940,318	-
<b>One-time Funding (\$)</b>	2,300,000	318,000	-	-
	(COFLEX - for Gilchrist Furniture, Fixtures & Equipment)	(Emergency Resiliency Fund)		

For accounting purposes, Silvera may recognize the above amounts at slightly different times.

Under The City's *Investing in Partnerships Policy*, Silvera is a Civic Partner and is included in the Civic Partner Audit Report (report coming forward to Audit Committee on 2022 April 21) and

reports to Council through the Civic Partner Annual Report (report coming forward to the Community Development Committee on 2022 May 26).

Silvera is also a recipient of funding through the Government of Canada's Rapid Housing Initiative, managed by The City.

## Previous Council Direction

Previous reports and bylaws related to Silvera For Seniors:

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
11/15/2021	N2021-1384	<p>Civic Partner Appointments Report</p> <p>That the Nominations Committee recommends that Council: 4. Appoint Public Members to the Silvera for Seniors Board of Directors (Attachment 8) for three (3) year terms set to expire at the 2024 Organizational Meeting of Council; 6. Direct that the closed meeting discussions, Attachments 2 through 11 and selection materials related to this report remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act (Alberta).</p>
3/22/2021	C2021-0433	<p>Civic Partner Appointments Report</p> <p>1. Appoint the recommended candidate listed in Attachment 2 to Silvera for Seniors' board of directors for a term expiring at the 2024 Organizational Meeting of Council; 2. Approve the confidential recommendations regarding the Administration candidates listed in Attachment 4 for the Silvera for Seniors' board of directors. 3. Direct that Attachment 2, 3, 4 and all other selection material related to report C2021-0433 remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act (Alberta), to be reviewed on 2046 March 22.</p>
10/26/2020	C2020-1050	<p>Civic Partner Appointments Report</p> <p>1. Adopt the Consent agenda, in an omnibus motion, as follows: 5.5.3 Silvera for Seniors 5.5.4 Calgary Heritage Authority 4. Thank all individuals who have put their names forward; and 5. Direct that all confidential discussions and confidential selection materials remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act</p>

10/26/2020	C2020-1046	<p>Administration Nominated to Civic Partners</p> <p>That Council:1. Appoint members of Administration to the Boards, Commissions and Committees contained in Attachment 1, for terms commencing 2020 October 26; and 2. Nominate members of Administration for appointment to Civic Partners, contained in Attachment 2.</p>
10/28/2019	C2019-1223	<p>Civic Partners Appointments Report</p> <p>That with respect to Report N2019-1223, Council: 10.2.2.5 Silvera For Seniors. Adopt the Silvera for Seniors appointments, for three-year terms set to expire at the 2022 Organizational Meeting of Council: Janice Cullen; and Robert Easson. Approve Reserve List appointments as contained in Addendums 1 - 5; and 2. Direct that the closed meeting discussions, the report, Attachments 1 - 5 and the confidential selection materials remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential Evaluations) of the Freedom of Information and Protection of Privacy Act.</p>
10/22/2018	C2018-1145	<p>Civic Partners Appointments Report</p> <p>That with respect to Report C2018-1145, Council: 3. Adopt Silvera for Seniors appointments contained in the letter of clarification as follows: Terms to expire at the 2019 Organizational Meeting of Council: Robert Easson; and Kelly Ogle. Terms to expire at the 2021 Organizational Meeting of Council: Al Duerr; Judy MacLachlan; Doug Ng; and Lorraine Venturato. 7. Direct that the closed meeting discussions, the report, Attachments 1 - 5 and the confidential selection materials remain confidential pursuant to Sections 17 and 19 of the Freedom of Information and Protection of Privacy Act</p>
09/17/2018	PFC2018-1038	<p>One Calgary Civic Partner Business Plans and Budgets</p> <p>One Calgary Civic Partner Business Plans and Budgets, PFC2018-1038 Stuart Dagleish, General Manager and One Calgary Executive Sponsor provided introductory comments. Lori Kerr, Manager of Partnership Management, Calgary Neighbourhoods provided an overview presentation of the One Calgary - Civic Partners. Distributions made with respect to Report PFC2018-1038: including a PowerPoint presentation entitled "One Calgary Civic Partner Presentation Silvera for Seniors", dated 2018 September 13. The following Civic Partners were presented by the respective Civic Partner leaders: 18. Silvera for Seniors - Arlene Adamson, Chief Executive Officer, Doug Ng, Board Member, Sue Frerichs, Board Member, and Judy MacLachlan, Board Member. That</p>

		with respect to Report PFC2018-1038, the following be approved, after amendment: That the Priorities and Finance Committee receive this report for information
04/23/2018	PFC2018-0197	<p>Silvera for Seniors Ministerial Order Review</p> <p>With respect to Report PFC2018-0197, the following be adopted: That Council: 1. Adopt the Priorities and Finance Committee recommendation 1 contained in Report PFC2018-0197; and 2. Keep the Closed Meeting presentation and discussion, Report and Attachment 2 confidential pursuant to Sections 24 and 27 of the Freedom of Information and Protection of Privacy Act until such time as a new signed Ministerial Order is publicly released but in the interim, authorize the Director, Calgary Housing, to share such information and material with the Minister and her staff and Silvera for Seniors as may be required to facilitate discussions between them.</p>
12/5/2017	PFC2017-1106	<p>Silvera for Seniors Budget Review</p> <p>Distributions with respect to Report PFC2017-1106: A PowerPoint presentation, from Administration, entitled "Silvera for Seniors; Budget Review", dated 2017 December 05; and A PowerPoint presentation, from A. Adamson, dated 2017 December 04. CLERICAL CORRECTION A clerical correction was noted to Report PFC2017-1106: The first sentence on page 4 of 6, by deleting the word "it" following the words "questions which Administration, and by substituting with the word "in". SPEAKERS 1. Arlene Adamson, Chief Executive Officer, Silvera for Seniors 2. Linda Flanagan, Chief Financial Officer, Silvera for Seniors. That, subject to Section 197 of the Municipal Government Act, and Section 24 of the Freedom of Information and Protection of Privacy Act, the Priorities and Finance Committee, now move into Closed Meeting, at 1 :27 p.m., in the Council Lounge, to consider a confidential matter with respect to Report PFC2017-1106. That, subject to Section 197 of the Municipal Government Act, the following members of Administration were in attendance, in Closed Meeting: D. Williams (Clerk), L. McDougall (Clerk), E. Sawyer (advice), B. Stevens (advice), K. Hanson (advice), D. Corbin (advice), L. Kerr (advice) S. Woodgate (advice), T. Goldstein (advice), T. Ward (advice) and C. Nkemdirim (advice). The Priorities and Finance Committee reconvened, in Open Meeting, at 2:02 p.m. with Mayor Nenshi in the Chair. That the Priorities and Finance Committee rise without reporting. That with respect to Report PFC2017-1106, the following be approved, after amendment: That the Priorities and Finance Committee recommend that Council: 1. Review</p>

		<p>Silvera for Seniors' 2018 capital and operating budgets, for consistency with The City's operating and budgeting principles; 2. Request Silvera to pursue efficiencies and budget reduction measures to match the funding provided by The City through Action Plan 2015-2018 and the transitional funding provided by the Province; 3. Direct Administration to request that Silvera report annually to the Standing Policy Committee on Community and Protective Services as part of the Civic Partner Annual Report commencing in 02 2018; 4. Direct Administration to request that Silvera's business plan and budget for the 2019-2022 budget cycle be approved as part of the One Calgary budget and business process. This will include a review of the current lodge portfolio to confirm the transition of aging lodges to new properties and request the removal of lodges that are under contract with Alberta Health Services to provide health services; 5. Request Silvera for Seniors to submit their 2018 final budget plan once their Board has approved it and return to the Priorities and Finance Committee; and 6. Direct that the Closed Meeting discussions remain confidential subject to Section 24 of the Freedom of Information and Protection of Privacy Act.</p>
10/30/2017	C2017-1067	<p>Appointments to the Silvera for Seniors Board</p> <p>That Report C2017-1067 Recommendations be adopted, as follows: That Council thanks all individuals who have put their names forward and that Council: Adopt the Board's appointment of Sue Frerichs to the Board, as a public-at large member, for a three-year term set to expire on 2020 September 30; and Directs that the Attachment to Report C2017 -1067 remain confidential pursuant to Sections 17 and 19 of the Freedom of Information and Protection of Privacy Act.</p>

## Regulations, Council Policies

Civic Partners that advertise and recruit outside of City Clerk's advertising and recruitment processes still must adhere to the applicable sections of *Governance and Appointments of Boards, Commissions and Committees* (CP2016-03).

The City's relationships and accountability processes related to Civic Partners are guided by the *Investing in Partnerships Policy* (CPS2017-01).