



## MINUTES

### STRATEGIC MEETING OF COUNCIL HELD 2015 SEPTEMBER 21 AT 9:30 AM IN THE COUNCIL CHAMBER

PRESENT:

Mayor N. Nenshi  
Councillor G-C. Carra  
Councillor A. Chabot  
Councillor S. Chu  
Councillor D. Colley-Urquhart  
Councillor P. Demong  
Councillor D. Farrell  
Councillor R. Jones  
Councillor S. Keating  
Councillor J. Magliocca  
Councillor B. Pincott  
Councillor R. Pootmans  
Councillor J. Stevenson  
Councillor W. Sutherland  
Councillor E. Woolley

ALSO PRESENT:

City Manager J. Fielding  
Deputy City Manager B. Stevens  
Chief Financial Officer E. Sawyer  
General Manager S. Dalglish  
General Manager M. Logan  
General Manager R. Pritchard  
General Manager R. Stanley  
City Solicitor G. Cole  
City Clerk S. Gray

This meeting was conducted in accordance with the Procedure Bylaw 44M2006, as amended.

1. OPENING

Mayor Nenshi called for a moment of quiet contemplation at today's Meeting.

INTRODUCTION

Mayor Nenshi introduced today's meeting by providing an overview of the topics on the Agenda, as follows:

Financial Tools and Financial Flows

- Briefing on how The City's budget works.

Budget Preparation

- Capital Investment Strategy.

Update on Build Calgary

- Build Calgary Initiatives

2. CONFIRMATION OF AGENDA

CHANGE TIME OF SCHEDULED RECESS, Moved by Councillor Pincott, Seconded by Councillor Magliocca, that pursuant to Section 91(3) of the Procedure Bylaw 44M2006, as amended, the scheduled time of the lunch recess be extended by an additional 60 minutes, to occur from 11:30 a.m. to 1:45 p.m., for today's Meeting to accommodate the Calgary Economic Development session.

CARRIED

AMENDMENT, Moved by Councillor Colley-Urquhart, Seconded by Councillor Keating, that the Agenda for today's meeting, be amended by bringing forward and tabling Report, Build Calgary Update (Verbal), C2015-0781, to be dealt with as the last item of business on today's Agenda.

CARRIED

CONFIRM AGENDA, AS AMENDED, Moved by Councillor Pootmans, Seconded by Councillor Stevenson, that the Agenda for the 2015 September 21 Strategic Meeting of Council be confirmed, **as amended**, as follows:

**BRING FORWARD AND TABLE TO BE DEALT WITH AS THE LAST ITEM OF BUSINESS**

BUILD CALGARY UPDATE (VERBAL), C2015-0781

CARRIED

3. TABLED REPORT(S)  
(including additional related/supplementary reports related to Regular Meeting issues)

There are no tabled reports on today's Agenda.

4. ITEMS FROM ADMINISTRATION AND COMMITTEES

4.1 CITY MANAGER'S REPORT(S)

COMMITTEE OF THE WHOLE, Moved by Councillor Colley-Urquhart, Seconded by Councillor Carra, that Council move into the Committee of the Whole at 9:36 a.m. in the Council Chamber, to consider Report C2015-0780.

CARRIED

4.1.1 FINANCIAL TOOLS AND FINANCIAL FLOWS (VERBAL), C2015-0780

DISTRIBUTION

At the request of Administration and with the concurrence of the Mayor, the City Clerk distributed copies of a PowerPoint presentation entitled "Financial Tools and Financial Flows, C2015-0780", with respect to Report C2015-0780.

PRESENTATION

Chris Jacyk, Finance Manager, Corporate Budget Office, provided Council with an update, as follows:

- General Investment Theory
  1. Time value of money
  2. Investment decisions
  3. Financing decisions
- City Funding Flows
  4. Budget Summary
  5. Funding Flows

INTRODUCTION

Councillor Keating introduced a group of Grade Four students from Douglasdale School, in attendance in the public gallery, accompanied by their teacher. He advised that this week, at City Hall School, the class will be exploring the theme "Legacy: Past, Present & Future".

RISE AND REPORT, Moved by Councillor Pincott, that the Committee of the Whole rise and report to Council.

CARRIED

ADOPT, Moved by Councillor Sutherland, Seconded by Councillor Keating, that with respect to Verbal Report C2015-0780, the following be adopted:

That Council receive the Financial Tools And Financial Flows (Verbal) report for information.

CARRIED

#### 4.1.2 BUILD CALGARY UPDATE (VERBAL), C2015-0781

PRESENTATION

Kathy Dietrich, Manager Growth Management, presented an update on Build Calgary at the Strategic Council Session.

DISTRIBUTION

At the request of Administration and with the concurrence of the Mayor, the City Clerk distributed copies of a PowerPoint presentation entitled "Update Strategic Council Session", dated 2015 September 21, with respect to Report C2015-0781.

PRESENTATION

John Kwong, Finance Manager, Corporate Budget Office, presented an update on Build Calgary at the Strategic Council Session.

COMMITTEE OF THE WHOLE, Moved by Councillor Pootmans, Seconded by Councillor Keating, that Council move into the Committee of the Whole at 4:01 p.m. in the Council Chamber, to consider Report C2015-0781.

Opposed: B. Pincott, P. Demong

CARRIED

RISE WITHOUT REPORTING, Moved by Councillor Sutherland, that the Committee of the Whole rise without reporting to Council.

CARRIED

ADOPT, Moved by Councillor Sutherland, Seconded by Councillor Farrell, that with respect to Verbal Report C2015-0781, the following be adopted:

That Council receive the Build Calgary Update (Verbal), report for information.

CARRIED

5. URGENT BUSINESS

There were no Urgent Business items received at today's Meeting.

6. IN CAMERA ITEMS

6.1 BUDGET PREPARATION (VERBAL), C2015-0782

IN CAMERA, Moved by Councillor Stevenson, Seconded by Councillor Jones, that, in accordance with Section 197 of the *Municipal Government Act* and Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*, Council now move into the Committee of the Whole, In Camera, at 11:03 a.m., in the Calgary Power Reception Hall, in order to consider a confidential matter with respect to Report C2015-0782.

CARRIED

RECESS

The Committee of the Whole recessed, In Camera, at 11:31 a.m., to reconvene, In Camera, at 1:45 p.m. in the Calgary Power Reception Hall.

The Committee of the Whole reconvened, In Camera, at 1:47 p.m. in the Calgary Power Reception Hall, with Deputy Mayor Sutherland in the Chair.

Mayor Nenshi resumed the Chair at 1:57 p.m. and Councillor Sutherland returned to his seat in the Committee of the Whole.

DISTRIBUTIONS

At the request of Administration and with the concurrence of the Mayor, the City Clerk distributed the following Confidential documents with respect to Report C2015-0782, which are to remain confidential pursuant to Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*:

- A Confidential distribution entitled "Aligning to Council's Strategic Direction", dated 2015 September 21; and
- A Confidential distribution entitled "Economic Indicators", dated 2015 September 21.

## RECEIVE FOR THE CORPORATE RECORD

At the request of Administration, and with the concurrence of the Mayor, the City Clerk received for the Corporate Record, a PowerPoint presentation, entitled "Update Council Strategic Session 2016 Resilience Budget", dated 2015 September 21, with respect to Report C2015-0782, which is to remain confidential pursuant to Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*, until Council adopts the 2016 Resiliency Budget.

## RECEIVE FOR THE CORPORATE RECORD

At the request of Administration, and with the concurrence of the Mayor, the City Clerk received for the Corporate Record, a PowerPoint presentation, entitled "Capital Investment Strategies", dated 2015 September 21, with respect to Report C2015-0782, which is to remain confidential pursuant to Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*, until December 31, 2016.

## RECESS

The Committee of the Whole recessed, In Camera, at 3:49 p.m., to reconvene at 3:49 p.m. in Council Chamber.

The Committee of the Whole reconvened in the Council Chamber at 3:51 p.m. with Mayor Nenshi in the Chair.

RISE AND REPORT, Moved by Councillor Stevenson, that the Committee of the Whole rise and report to Council

## CARRIED

ADOPT, Moved by Councillor Sutherland, Seconded by Councillor Chabot, that with respect to Verbal Report C2015-0782, the following be adopted:

That Council:

- 1(a) Receive the Budget Preparation (Verbal), report for information;
- 1(b) Direct Administration to use the approach outlined in the Update Council Strategic Session 2016 Resilience Budget presentation as the basis for a report to Council on the 2016 Resilience Budget on 2015 September 28;
- 1(c) Direct Administration to bring forward Livery Licence Fee adjustments, and related bylaw amendments for consideration in the 2016 Resilience Budget report on 2015 September 28;
- 1(d) Direct that the In Camera discussions and distributions remain confidential pursuant to Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*;
- 1(e) Direct that the In Camera Update Council Strategic Session 2016 Resilience Budget presentation remain confidential pursuant to Sections 24(1) (a), (b) & (g) and 25(1) (c) of the *Freedom of Information and Protection of Privacy Act*, until Council adopts the 2016 Resiliency Budget;
- 2(a) Receive the Capital Investment Strategies (Verbal) report and presentation for information;
- 2(b) Direct Administration to update the Capital Investment Strategies presentation for 2015 September 28 as suggested today; and
- 2(c) Direct that the In Camera Capital Investment Strategies presentation remain confidential pursuant to sections 24(1) (a), (b) & (g) and 25(1)(c) of the *Freedom of Information and Protection of Privacy Act* until December 31, 2016.

CARRIED

7. URGENT BUSINESS IN CAMERA

There were no Urgent Business, In Camera, items received at today's Meeting.

8. EXCUSING ABSENCE OF MEMBERS

All Members of Council were in attendance at today's Meeting.

9. ADJOURNMENT

ADJOURN, Moved by Councillor Jones, Seconded by Councillor Stevenson that this Council adjourn at 4:51 p.m.

CARRIED

CONFIRMED BY COUNCIL ON

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MAYOR

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CITY CLERK

UNCONFIRMED