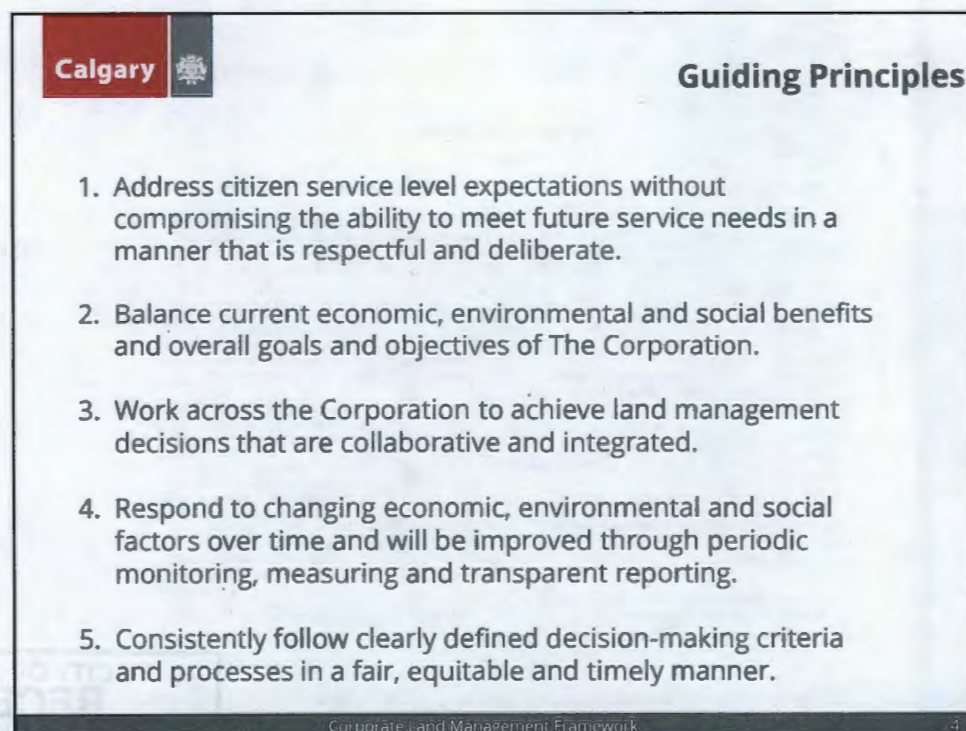
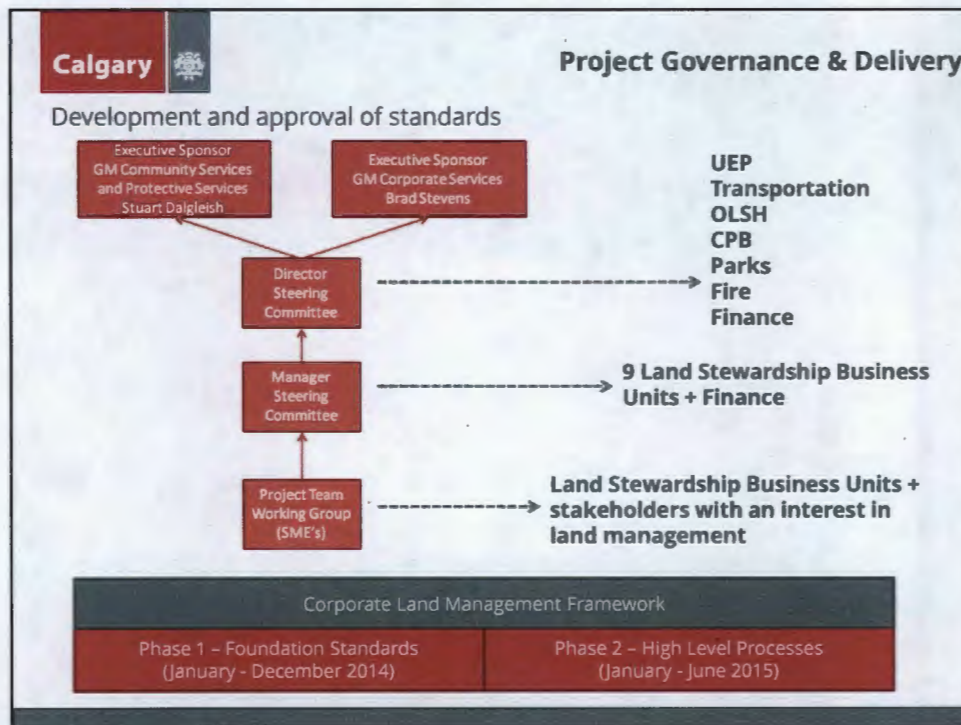


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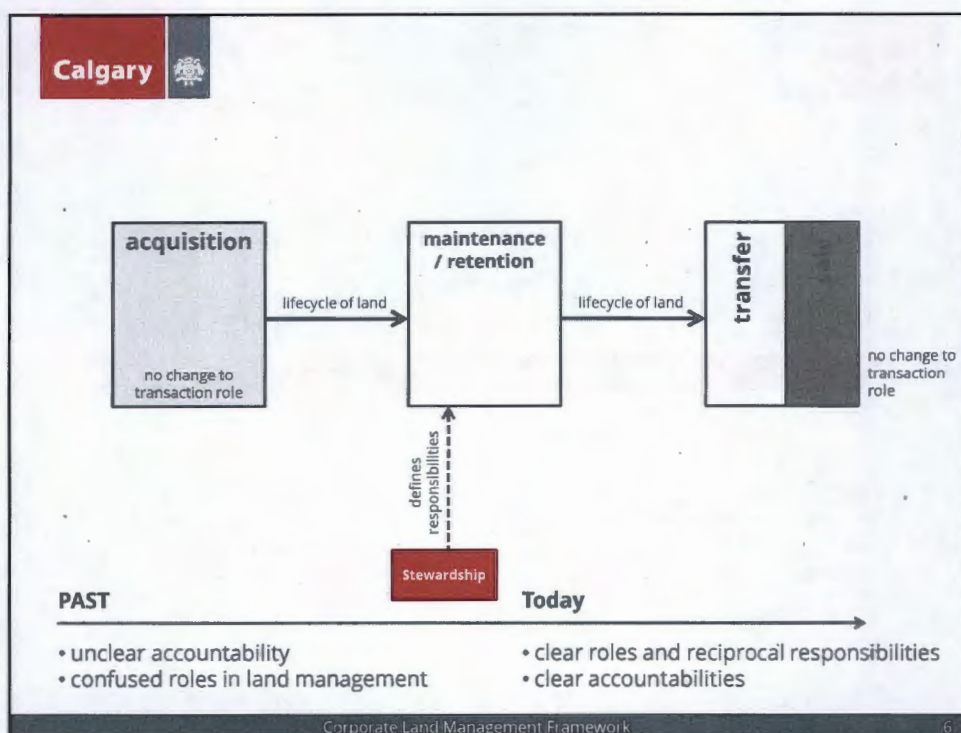
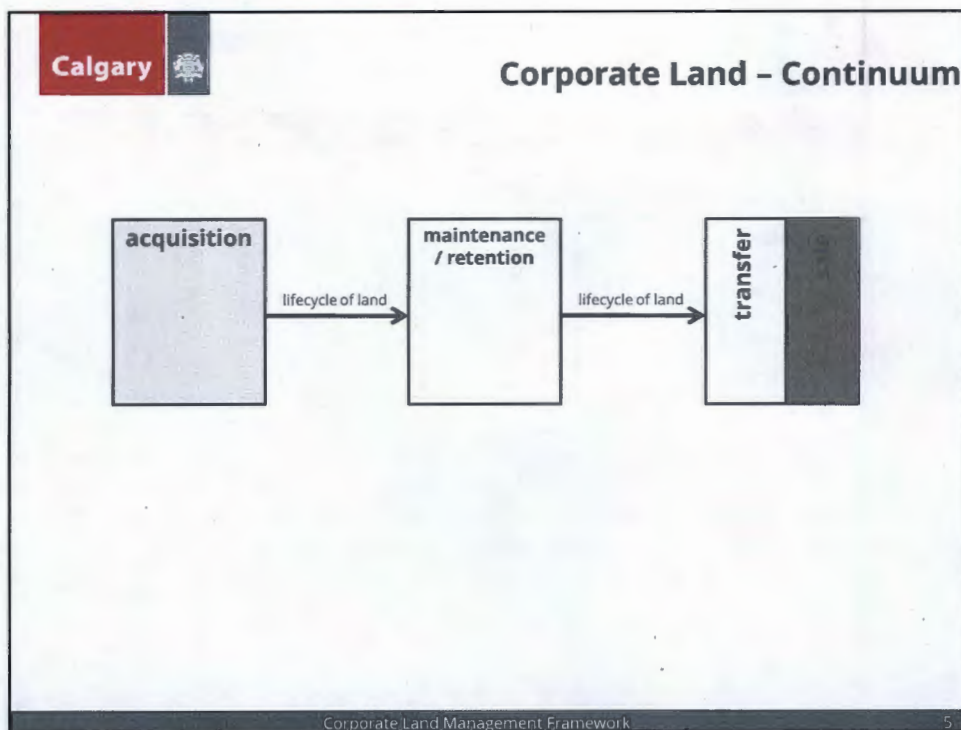
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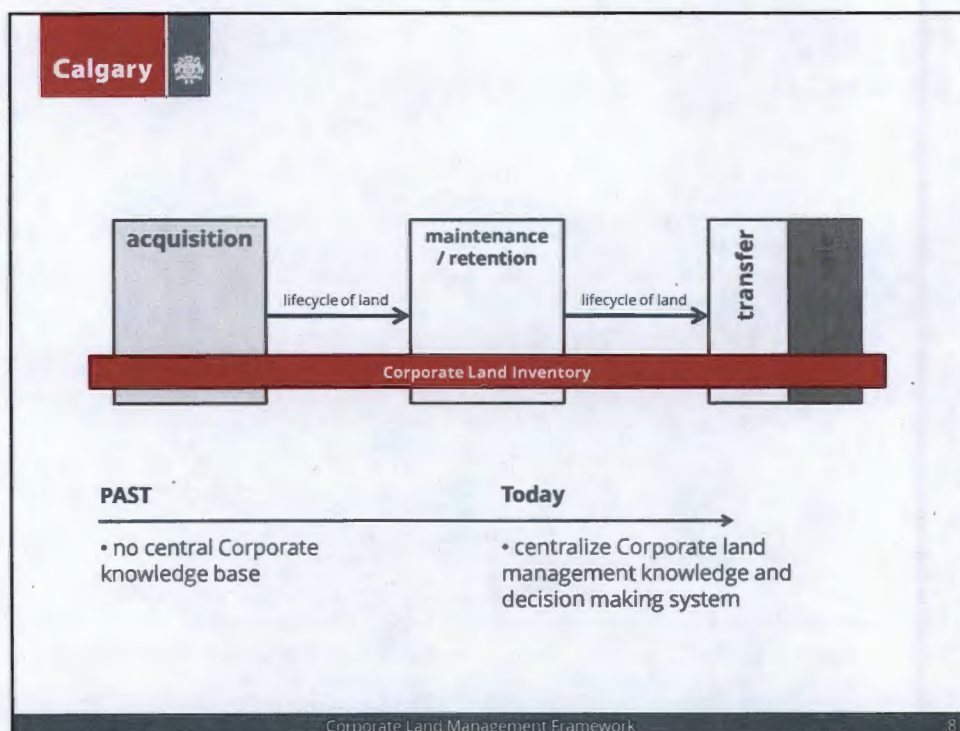
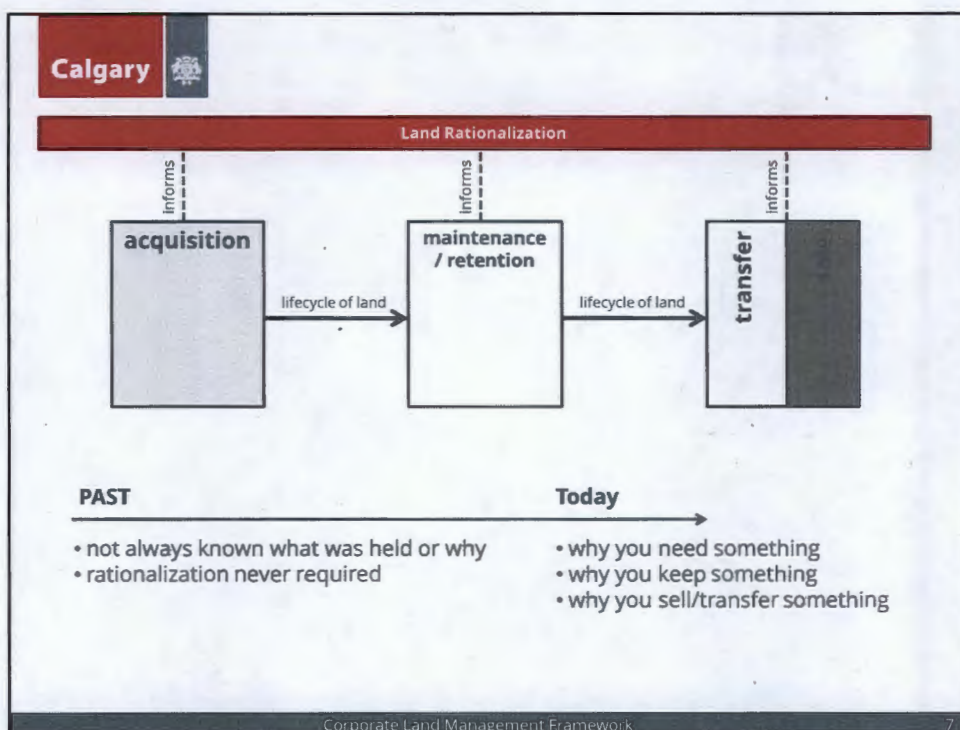
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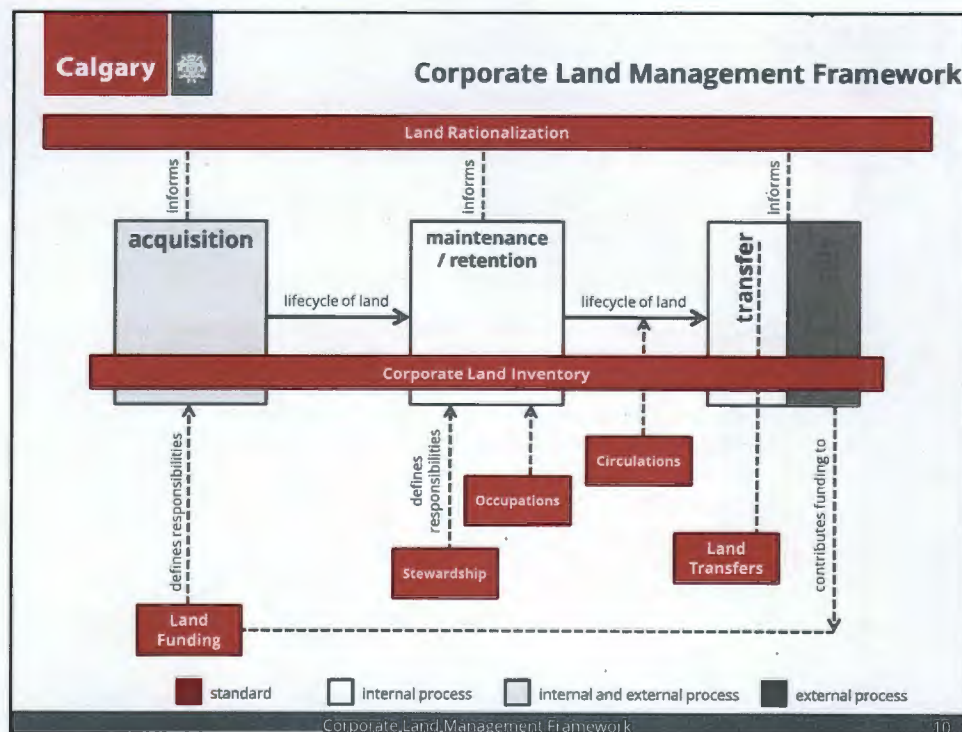
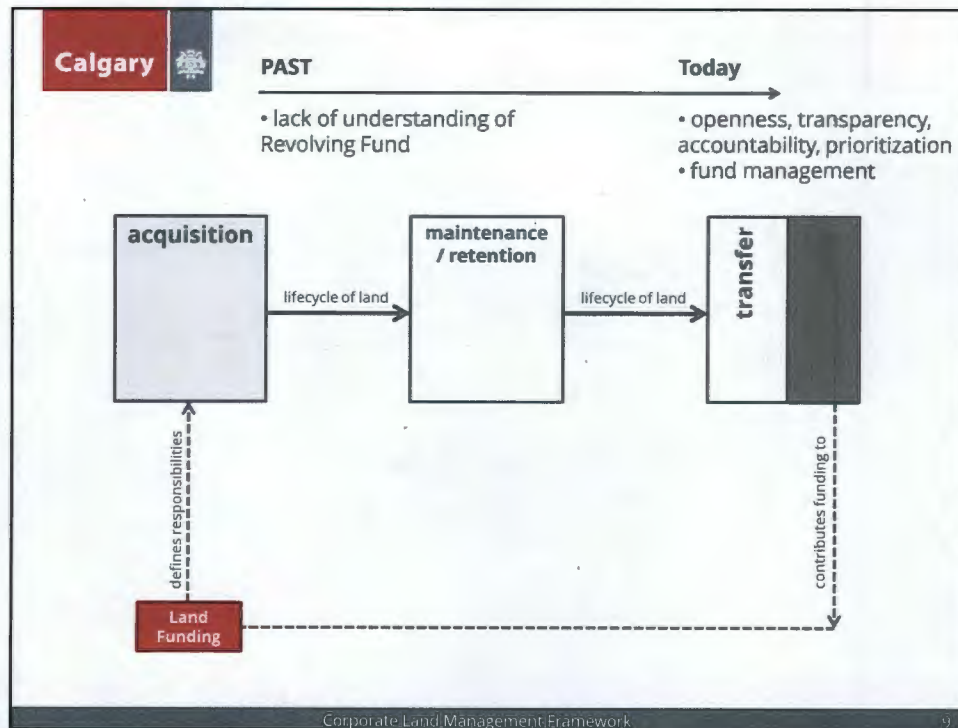
CITY CLERK'S DEPARTMENT















## Council Action Plan Priorities

### A prosperous city

Calgary continues to grow as a magnet for talent, a place where there is opportunity for all, and the best place in Canada to start and grow a business.

### A city of inspiring neighbourhoods

Every Calgarian lives in a safe, mixed and just neighbourhood, and has the opportunity to participate in civic life.

### A city that moves

People and goods can move well and safely throughout the city, using a variety of convenient, affordable, accessible and efficient transportation choices.

### A healthy and green city

We steward our air, land, and water while encouraging healthy lifestyles for all Calgarians.

### A well-run city

Calgary's government is open, responsive, accountable and transparent, delivering excellent services at a fair price. We work with our government partners to ensure we have the tools we need.



## Council's Imperatives

1. **Integrated Service Delivery** – Council is consistent in its view that the corporation needs to provide services in a much more coordinated and integrated way
2. **Engaged Leadership** – Council wants collaborative organizational leaders and managers that function together as a team
3. **Trust and Confidence** – Council is asking for an organization that is reliable, honest, effective, and that has its confidence and trust
4. **Public Service Culture** – Council wants the organization to deliver its services with a citizen and customer focused approach
5. **Investment and Value** – Council expects a sustainable financial plan from Administration that is responsible and creates value

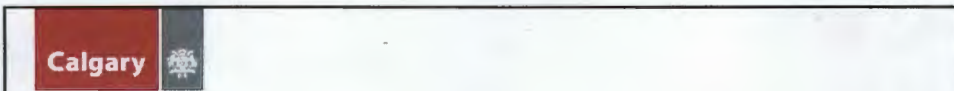


**Calgary**

**Leadership Strategic Plan:  
Contract With Council**

1. Establish a cooperative and meaningful relationship with Council
2. Develop a collaborative leadership and workforce culture
3. Better serve our citizens, communities, and customers
4. **Focus immediate and collective attention on planning and building a great city**
5. **Strengthen the Corporation's financial position**

Corporate Land Management Framework 13



**Calgary**

**4. Focus immediate and collective attention on planning and building a great city**

- **Coordinate a Corporate approach to strategic planning and investment**
- Integrate all planning and development activities, including:
  - all City master plans with a comprehensive Growth Management philosophy,
  - **alignment of municipal capital investment with strategic infrastructure requirements, in particular transportation and utilities**
- Work with all partners to build trust, and together address future growth related investment matters

Corporate Land Management Framework 14





### 5. Strengthen the Corporation's financial position

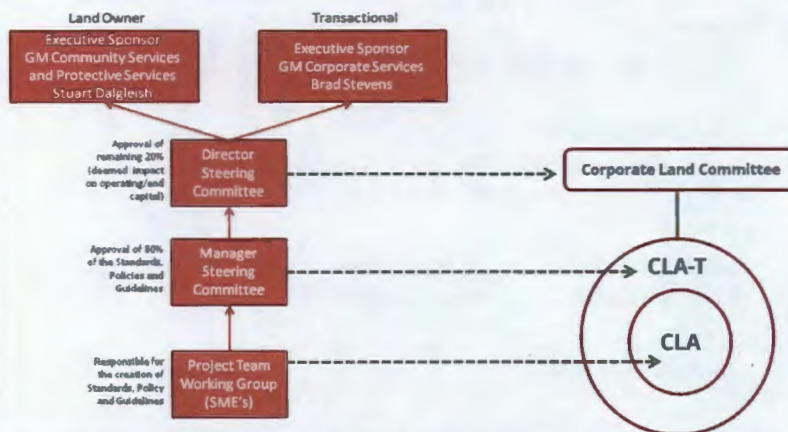
- Update and implement The City's strategic financial plan that addresses immediate financial pressures, and meets longer term financial needs
- Create an infrastructure investment strategy to fund essential infrastructure and close the current infrastructure gap, emphasizing return on municipal investment
- Secure provincial commitment through City Charter negotiations and MGA review
- Generate greater investment capital for infrastructure financing, and realign investment to current priorities
- **Rationalize City holdings by divesting of land**
- Redirect capital to align with The City's priorities



### Transitioning to Sustainment

**Corporate Land Management Framework Project** = governance and development of standards

**Sustainment** = governance and sustainment of standards





# Questions?

## Recommendation:

That Council receive this presentation for information.