

# Background

Year-end Principal Corporate Risk Update

## Context

In keeping with the Audit Committee's mandate for assisting Council in its oversight and stewardship responsibilities in relation to risk management, this report is the first of two scheduled 2022 reports providing the Audit Committee and Council with an update on the most strategic risks facing The City of Calgary.

## Previous Council Direction

The Audit Committee's Work Plan was approved by the Audit Committee on 2021 December 16. As a part of this Work Plan, the Audit Committee directed the City Manager to provide the Annual Corporate Principal Corporate Risk Report on 2022 January 20.

### Annual Principal Corporate Risk Report Timeline

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
12/16/2021	AC2021-1392	Audit Committee 2022 Work Plan Directed that the City Manager provide the Annual Corporate Principal Corporate Risk Report on 2022 January 20.

## Bylaws, Regulations, Council Policies

### Audit Committee Bylaw 33M2020

The mandate of the Audit Committee includes assisting Council in fulfilling its oversight and stewardship responsibilities by gaining and maintaining reasonable assurance in relation to risk management (Section 4(1)(ii)).

The Audit Committee is authorized to request reports from the City Manager on The City's Integrated Risk Management and corporate risks, at least twice a year (Section 5(c)(ii)).

The Audit Committee oversees The City's process of risk identification, analysis and management procedures to mitigate risk (Schedule A, 4(b)).

### Integrated Risk Management Council Policy (CC011)

On 2020 February 3, the updated Integrated Risk Management Policy was approved by Council (AC2020-0022). Council adopted the Policy to provide a more systematic and consistent approach to risk management at The City of Calgary.

### Integrated Risk Management Audit (AC2021-0730)

On 2021 May 20, the City Auditor presented the results of an operational audit assessing the effectiveness of the IRM Framework. This audit concluded that the IRM team has made significant progress in advancing the

maturity of the IRM Framework and raised five recommendations intended to help achieve clarity on the future strategic direction and maturity of the IRM Framework, and identify areas where the IRM Program can build and improve current processes that support continuous improvement.