

Administration's Detailed Response to Calgary Fire Department Zero-Based Review Report from Behr

RESOURCE OPTIMIZATION		
FOR COUNCIL INFORMATION		FOR COUNCIL APPROVAL
BEHR Recommendations	Administration's Comments	Administration's Response
10. Differentiated response times for existing and new subdivisions. (p.40) (A) The closure (redundancy) of 5 existing stations given the extension of response time targets for existing and new peripheral subdivisions... ○ "the maximum number of stations that could be closed is five" ... ○ "If the five stations were to be removed with an 8-minute response time, the annual cost avoided could be \$27,720,000" ... (p. 41)	▪ Administration does not recommend closing existing stations and proposes an alternative. Administration will look at the system as a whole, not just five stations through a holistic movement towards "enhanced dynamic deployment", as indicated in recommendation 7 above. ▪ After critically reviewing proposed future service growth, service demand and risks, the Administration has determined that future demand growth can be accommodated more efficiently by reallocating future resource growth throughout the system to meet a portion of future needs. The projected cost savings include: ○ \$8.4 million in base budget efficiency gains that were previously identified in Action Plan and ○ an additional \$4.7 million in further base budget efficiency gains below the approved Action Plan level, for a total of \$13.1 million in efficiency gains. This change maintains the necessary operating budget resources to continue to staff a minimum of one 4-person crew at each existing and new station at all times, and also provides for growth in CFD's secondary apparatus to support the overall effective response system. ▪ Also inherent in this alternative recommendations is improved allocation of resources based on risk. Movement towards enhanced dynamic deployment may in the future result in some stations not	Do not accept. Administration proposes alternate recommendations as shown below. <i>10 (a) Direct the Administration to further reduce \$4.7 million in base operating funding from previously approved future operating budget increases in the Calgary Fire Department's 2015-2018 Action Plan operating budget.</i>

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	being staffed at the same level 24 hours/day, 7 days/week, based on an assessment of risk. ▪ The peer review panel was supportive of the ideas in the BEHR report around analysing opportunities to resource differently, including peak and non-peak staffing levels and differentiated response times.	