

#### Introducing the Roadmap

The roadmap presented on the next pages contains key city planning policy initiatives that are either currently underway or that will be undertaken in the next few years. They have been identified as essential towards modernizing our planning system and creating a policy landscape that enables and encourages community development in alignment with the Municipal Development Plan/Calgary Transportation Plan and the fulfillment of Council priorities.

The sequence of work has been designed to have the right conversations at the right time so that results can be used to inform and improve subsequent initiatives. It has also been designed to focus team capacities on projects that can be mutually supportive if they are done simultaneously. Likewise, the roadmap addresses the need to stagger work to reflect Administration's staff capacities and the capacity of our community and industry partners to participate in simultaneous initiatives.

The roadmap (and the associated initiative briefs in Attachment 3) has been designed to enable Council to see and understand the various planning moves that lead toward our desired future state. This puts allows Council to guide Administration at a strategic level, focusing on priorities that will be most impactful towards achieving that vision for how we plan our City.

#### Focus for 2022

In 2022 the initial focus will remain on addressing known community, industry and Council concerns in the areas of

- regional planning and collaboration;
- industrial development and regulation;
- low-density housing regulation and policy;
- development of heritage preservation tools and policies;
- City investment strategies in established and industrial areas;
- understanding and developing tools for funding growth; and
- embarking on the modernization of community plans via a multi-year program of multi-community local area plans.

As the year progresses work will begin on engaging Council on the anticipated resources that will be required to deliver on the major initiatives in the upcoming City Planning and Business Cycle.

The Roadmap does not currently reflect the corporate realignment. In 2022 Administration will complete the transition. We anticipate that the next Roadmap update in 2023 will fully reflect the broad range of city planning policy initiatives and include initiatives not identified today.

|  | 2022 |    |    |    |    | 20 | )23 |    |    | 20 | )24 |    | 2025 Election |    |    |    |
|--|------|----|----|----|----|----|-----|----|----|----|-----|----|---------------|----|----|----|
| Regional Planning                                    | Q1   | Q2 | Q3 | Q4 | Q1 | Q2 | Q3  | Q4 | Q1 | Q2 | Q3  | Q4 | Q1            | Q2 | Q3 | Q4 |
| Plan   |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 1. Renewing the Relationship with Rocky View County  |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 2. Rocky View County Annexation                      |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 3. Foothills County Annexation                       |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Tools  |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 4. Financial Task Force Recommendations              |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 5. CMRB Growth and Servicing Plan Implementation     |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 6. Corporate Regional Servicing Strategy             |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Citywide Policy                                      |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Plan   |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 7. Industrial Land Use and Policy                    |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 8. Heritage Tools & Incentives                       |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 9. The Future of Housing                             |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 10. Food Resiliency Program                          |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 11. Calgary Plan                                     |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 12. Land Use Bylaw: Renewal                          |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 13. Land Use Bylaw: Implementation                   |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 14. Calgary Heritage Strategy Update                 |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 15. Land Use Bylaw: Multi-Residential Parking Review |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 16. Triple Bottom Line Policy Renewal                |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Citywide Growth Strategy                             |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Tools  |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| Citywide Growth Strategy 2023-2026                   |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 17. Established Areas Investments                    |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |
| 18. Industrial Areas Investments                     |      |    |    |    |    |    |     |    |    |    |     |    |               |    |    |    |

|  |    | 2  | 022 |    |    | 2  | 023 |    |    | 20 | 024 |    | 2025      |    |    |    |
|--|----|----|-----|----|----|----|-----|----|----|----|-----|----|-----------|----|----|----|
| Citywide Growth Strategy 2023-2026 continued       | Q1 | Q2 | Q3  | Q4 | Q1 | Q2 | Q3  | Q4 | Q1 | Q2 | Q3  | Q4 | <b>Q1</b> | Q2 | Q3 | Q4 |
| 19. New Community Business Cases                   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Other Citywide Growth Strategy initiatives         |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 20. Industrial Action Plan Update                  |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 21. Established Areas Phase 2 Update               |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Growth Funding & Investment                        |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Tools  |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Off-site Levies                                    |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 22. New Off-site Levy Bylaw                        |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 23. Implementation, Stewardship, Review            |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Financial Impacts of Growth                        |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 24. Update 2022 Operating Cost Model               |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 25. Evolve understanding of growth-related impacts |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Transit-Oriented Development & Main Streets        |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Plan   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 26. Transit-Oriented Development                   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 27. Main Streets Program                           |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Research and Industry Collaboration                |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Tools  |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 28. Balancing Policy for Success                   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Community Planning                                 |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Plan   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| Local Area Planning Program                        |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 29. North Hill Communities – Council-Directed Work |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 30. Heritage Communities – Pilot                   |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |
| 31. Westbrook Communities – Pilot                  |    |    |     |    |    |    |     |    |    |    |     |    |           |    |    |    |

|   |    | 2  | 022 |    |    | 20 | )23 |    |    | 20 | )24 |            | 2025 |    |           |    |  |
|---|----|----|-----|----|----|----|-----|----|----|----|-----|------------|------|----|-----------|----|--|
| Local Area Planning Program continued               | Q1 | Q2 | Q3  | Q4 | Q1 | Q2 | Q3  | Q4 | Q1 | Q2 | Q3  | <b>Q</b> 4 | Q1   | Q2 | <b>Q3</b> | Q4 |  |
| 32. Riley Communities*                              |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 33. Greater Forest Lawn Communities*                |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 34. Chinook Communities – 2022 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 35. South Shaganappi Communities – 2022 start*      |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 36. LAP Communities TBD – 2023 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 37. LAP Communities TBD – 2023 start*               |    |    |     |    | Î  |    |     |    |    |    |     |            |      |    |           |    |  |
| 38. LAP Communities TBD – 2023 start*               |    |    |     |    |    |    | 1   |    |    |    |     |            |      |    |           |    |  |
| 39. LAP Communities TBD – 2023 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 40. LAP Communities TBD – 2024 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 41. LAP Communities TBD – 2024 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 42. LAP Communities TBD – 2024 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 43. LAP Communities TBD – 2024 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 44. LAP Communities TBD – 2025 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 45. LAP Communities TBD – 2025 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 46. LAP Communities TBD – 2025 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 47. LAP Communities TBD – 2025 start*               |    |    |     |    |    |    |     |    |    |    |     |            |      |    | -         |    |  |
| Additional Community Plans                          |    |    |     |    |    |    |     |    | •  |    |     |            | •    |    |           |    |  |
| 48. Chinatown Area Redevelopment Plan/Cultural Plan |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 49. Beltline Area Redevelopment Plan                |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 50. 2023-2026 Area Structure Plan Sequencing        |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 51. Area Structure Plan Supporting Annexation       |    |    |     |    |    | _  |     |    |    |    |     |            |      |    |           |    |  |
| 52. Area Structure Plan TBD – 2023 start            |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 53. Area Structure Plan TBD – 2024 start            |    |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
| 54. Area Structure Plan TBD – 2025 start            | 1  |    |     |    |    |    |     |    |    |    |     |            |      |    |           |    |  |
|   |    |    | 1   |    |    |    | 1   | _  | 1  |    |     | 1          |      |    |           |    |  |

\*Length of LAP development can vary based on plan area context and other City project coordination.

Note: While Administration is committed to the indicated timelines, they may be subject to change to address resourcing or program requirements.