#### **EXECUTIVE SUMMARY**

Administration is presenting the Nose Creek Area Structure Plan (ASP) for CPC approval. This plan is part of the Developer-Funded ASP (DFA) program. The Nose Creek ASP is to be read in conjunction with the New Community Planning Guidebook contained within Volume 2 of the Municipal Development Plan (MDP).

The ASP is founded on the principles of health and planning with a vision that 'Nose Creek will be a leading health-focused, inclusively planned community'.

Policy developed as part of the ASP was established using relevant current research and industry best practices in the fields of health and planning. Eight Healthy Planning Principles found within the ASP should be used to direct future decisions within the Plan Area for the life of the ASP. It is these principles and the planning process for this project that makes the Nose Creek ASP the first City of Calgary land use planning policy document to explicitly address health considerations in the development of a new community though the inclusion of a Health Impact Assessment (HIA).

The HIA provided value during the development of the Nose Creek ASP by creating common ground through which Administration, landowners, and external stakeholders could collaborate to make timely decisions for a complex project. The HIA will continue to provide value throughout the life of the ASP by providing support for healthy communities at all stages of the planning process in order to maximize health benefits to individuals who will live, work, learn and play in the Plan Area.

#### PREVIOUS COUNCIL DIRECTION

The direction to commence this ASP for the Nose Creek Plan Area responds to Council directing Administration to proceed with the Developer Funded ASPs. Specifically the following Council direction applies:

### 2013 May 27 Council Meeting, re: Fundamental Terms of Agreements for Developer Funded Area Structure Plan, C2013-0377

**ADOPT**, Moved by Alderman Keating, Seconded by Alderman Mar, that the Administration Recommendations contained in Report C2013-0377 be adopted, as follows:

That Council:

- 1. Approve fundamental terms and conditions set out in the Attachment to be included in the Funding Agreement;
- 2. Authorize execution of Funding Agreements containing those fundamental terms and conditions, with such agreements to be in content and form satisfactory to the General Manager, Planning, Development & Assessment and the City Solicitor respectively, prior to the commencement of work on the subject ASP;

 Direct Administration to negotiate and authorize the incorporation of the fundamental terms and conditions in all future Funding Agreements documenting any other developer funded ASPs; and

#### 2013 March 18 Council Meeting, re: New Area Structure Plan Process, C2013-0057

**ADOPT**, Moved by Alderman Mar, Seconded by Alderman Stevenson, that Administration Recommendation 1 contained in Report C2013-0057 be adopted, as follows:

That Council:

1. Approve in principle Option 1 as the basis for a Pilot Project for developer-funded Area Structure Plans.

#### ADMINISTRATION RECOMMENDATION(S)

2015 October 08

Recommend that Calgary Planning Commission recommends **APPROVAL** of the proposed Policy (Nose Creek Area Structure Plan).

#### RECOMMENDATION(S) OF THE CALGARY PLANNING COMMISSION

That Council hold a Public Hearing on Bylaw 46P2015; and

- 1. **ADOPT** the proposed Nose Creek Area Structure Plan, in accordance with Administration's recommendation; and
- 2. Give three readings to the proposed Bylaw 46P2015.

#### REASON(S) FOR RECOMMENDATION:

Administration is recommending approval of the Nose Creek ASP as it responds to Council's direction to create an Area Structure Plan for this Plan Area.

The Nose Creek ASP also advances a number of MDP goals from the Key Directions for Land Use and Mobility including:

Key Direction 2: Provide more choice within complete communities Key Direction 3: Direct land use change within a framework of nodes and corridors Key Direction 4: Link land use decisions to transit Key Direction 5: Increase mobility choices

Key Direction 7: Create complete streets Key Direction 8: Optimize Infrastructure

The Nose Creek ASP also focuses on healthy communities for Calgary that is mentioned in various policies within the MDP.

#### **ATTACHMENTS**

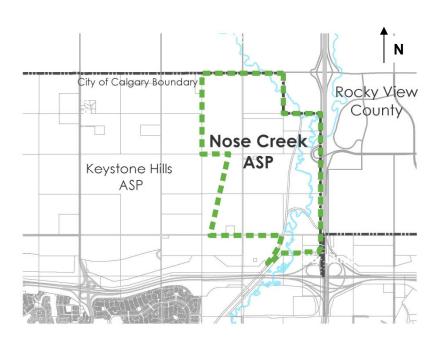
- 1. Proposed Bylaw 46P2015
- 2. Proposed Nose Creek Area Structure Plan Document (Schedule A of Bylaw 46P2015)
- 3. Public Submission

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 4 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

#### LOCATION MAP





#### CALGARY PLANNING COMMISSION RECOMMENDATION TO COUNCIL

Recommend that Council **ADOPT**, by bylaw, the proposed Nose Creek Area Structure Plan (APPENDIX I).

Moved by: G. Morrow Absent: N. Nenshi and G.-C. Carra **Carried: 6 – 1** Opposed: R. Honsberger

Reasons for Approval from Mr Friesen:

 I supported the adoption of this ASP because of the novel approach to planning principles based on healthy communities. I liked the ideas that emerged but was a little concerned that not enough time was spent on translating these principles into proposed built form. It should be recognized that even for a park, unless the landscape is left completely original, then it is also a built form. What do these principles actually do that leads to building shapes, roads and walks, etc. Are there just less buildings and roads and more walks and parks and if so how does that balance with the desire for more density.

Reasons for Opposition from Mr. Honsberger:

- No Council mandate for Health Impact Assessment (HIA) approach
- HIA will become a parallel and redundant part of approval process.
- How is conflict (if any) between HIA and normal approval process resolved?
- Lack of heavy industrial between CP Rail and Deerfoot Trail is a lost opportunity.
- Section 5.4 Older Adult Housing Why on earth would the City want to specifically wish to identify an Older Adult Housing market, why not younger, ethnic, disadvantaged, handicapped, etc.?
- Focus on HIA implies other new Area Structure Plans (ASP) are unhealthy?
- Land between rail line and highway is effectively sterilized.
   Limited access, grade separated, Environmental Open Space, etc.

#### 2015 October 08

**MOTION:** 

The Calgary Planning Commission accepted correspondence from:

• GWL Realty Advisors dated 2015 September 29:

as distributed, and directs it to be included in the report in APPENDIX IV.

**Moved by: R. Honsberger** Carried: 7 – 0 Absent: N. Nenshi and G.-C. Carra

Planning Evaluation Content	Issue	Page
Density	N1/A	0
Is a <b>density increase</b> being proposed?	N/A	6
Land Use Districts		
Are the changes being proposed <b>housekeeping</b> or <b>simple bylaw amendment</b> .	N/A	-
Legislation and Policy		
Does the application comply with policy direction and legislation.	Yes	6
Transportation Networks		
Do different or specific <b>mobility considerations</b> impact this site	No	8
Utilities & Servicing		
Is the site in an area under <b>current servicing</b> review and/or has <b>major infrastructure</b> (water, sewer, storm and emergency response) concerns.	Yes	8
Environmental Issues		<u> </u>
Other considerations eg. sour gas or contaminated sites	Yes	9
Growth Management		
<i>Is there growth management direction for this site. Does the recommendation create capital budget impacts or concerns.</i>	No	9
Public Engagement	Maria	40
Were major comments received from the circulation	Yes	10

### PLANNING EVALUATION

#### **LEGISLATION & POLICY**

The hierarchy of plans related to the Nose Creek ASP are as follows:

- Municipal Development Plan / Calgary Transportation Plan (2009); including New Community Planning Guidebook
- Rocky View County / City of Calgary Intermunicipal Development Plan (2012)
- North Regional Context Study (2010)

The Nose Creek ASP must be read in conjunction with the New Community Planning Guidebook (NCPG). Approving the Nose Creek ASP has capital budget impacts, with municipal infrastructure required to enable development to commence servicing of planned lands.

#### SITE CONTEXT

The North Regional Context Study (NRCS) was adopted in June 2010. Nose Creek ASP forms cell H of the NRCS and is approximately 679 hectares (1,678 acres in size). The Plan Area is located in the city's northeast and is bounded by Deerfoot Trail to the east, Stoney Trail to the south, Highway 566 to the north and city lands to the west. Rocky View County is located to the north and east of the Plan Area.

The Nose Creek and a CP Rail line run along the eastern edge of the Plan Area. The Nose Exposure Forecast 30 prohibits residential land uses within the majority of the Plan Area.

#### PROPOSED USE OF LAND

The Plan Area is currently comprised primarily of farmland. The Nose Creek ASP proposes industrial, employee-intensive, residential and commercial land uses. The Nose Creek ASP is comprised of two communities each with a unique composition and features. Community A included residential, commercial and industrial uses while Community B includes primarily industrial and employee-intensive uses with aspects of commercial uses. Community A and Community B were delineated by size and 160 Avenue NE. The table below summarizes the jobs and population for each community. The minimum density for residential land use in the Plan Area is 14.9 upa which is above the required 8 upa as per the MDP.

	Community A	Community B
Population	9,000	0
Jobs	10,300	10,700
Gross Area (ha)	287	391
Intensity (people and jobs/ha)	69	37

Both communities will be interconnected with a grid network and pathway connections. Contained within Community A will also be a Community Activity Centre, a Recreation and Library Facility, two Joint Use Sites, a Community Association Site and two Neighbourhood Activity Centres. Community B will include an Industrial Hub, a Roads' Construction and Materials Depot and a Roads' Snow Storage Site.

The proposed use of land in the ASP includes:

Proposed Use of Land	Reason(s)
Neighbourhood Area	Provides a well-integrated mix of unit types connecting to destinations within and beyond the Plan Area.
Neighbourhood Activity Centres (NAC)	MDP prescribed. Provides a local destination for the neighbourhood and uses that allow for social gathering and interaction.
Community Activity Centres (CAC)	MDP prescribed. Provides mixed-use retail and social gathering needs for the community such as access to healthy food with a walking or cycling distance.
Industrial Hub	Provides employees in the industrial and employee-intensive areas and adjacent residents with a destination to congregate and access services.
Community Association (CA) Site	Provides for recreational, cultural, physical and social needs of community residents.
Recreation and Library Site	Provides residents within Nose Creek ASP and Keystone Hills ASP with opportunities for recreation and cultural activities.
Industrial Use	Provides a range of uses, such as warehousing, manufacturing, institutional, and storage that typically require larger parcels with a lower intensity.
Employee-Intensive Use	Provides office spaces and should be planned to create a campus-type environment
Commercial Use	Provides retail land uses to support the needs of the community and industrial districts.
Transition Areas	Allow for an equal mix of two land use typologies and should be planned comprehensively, allowing for a progression from one land use to another.
Roads Facility Site	A Construction and Materials Depot and a Snow Storage Site will service the needs of The City.
Emergency Response Station	Provides facilities for fire and emergency response.
Environmental Open Space	Natural areas exist in Nose Creek; further study is required to determine which will be preserved at Outline Plan / Land Use Amendment stage.
Utilities	Provides sustainable, cost-effective services for water, sanitary and stormwater management.
Streets	Provides a grid network for enhanced mobility for cyclists and pedestrians who live, work, learn and play in Nose Creek.

#### **TRANSPORTATION NETWORKS**

The Plan Area is currently serviced by access from Highway 566. A service road provides access to the lands east of the creek, while the remainder of the Plan Area is accessed from Highway 566 and 15 Street NE.

In order for major development to occur, the adequacy of transportation infrastructure at two of the three main access points to the Plan Area must be confirmed at:

- Cross Iron Drive/160 Avenue NE and Deerfoot Trail NE
- Stoney Trail and 11 Street NE
- Highway 566 and 15 Street NE

A grid network within the Plan Area will provide those who live, work, learn and play in the area a walkable, pedestrian-friendly, and cyclist -friendly environment. Policy to ensure integrated pathway connections throughout the Plan Area will link residential, industrial and employee intensive areas with open spaces and natural features.

A Canadian Pacific Railway rail line that runs through the Plan Area limits access to the east side of Nose Creek. Future development east of Nose Creek would require two access points: one from the existing service road which would need upgrading and another from 144 Avenue NE which would be funded by developers. No new at-grade rail crossings will be permitted.

#### **UTILITIES & SERVICING**

Potable water servicing of the Plan Area will be achieved through extensions of the existing distribution network south of the Transportation Utility Corridor (TUC), with reinforcing connections to portions of the existing 900 millimetre Airdrie feedermain located within The City of Calgary. Reinforcing connections to the existing 900mm Airdrie feedermain may not occur prior to the relocation of the existing Airdrie 900 millimetre meter chamber.

The entire Plan Area is located within the North Hill Pressure Zone. Sanitary servicing of the Plan Area will be achieved through an extension of the existing Nose Creek Sanitary Trunk, extending north of 144 Avenue NE. Infrastructure required to provide sanitary servicing is outside of Water Resources' 10-year capital plan.

With respect to drainage, the Plan Area is located in the Nose Creek watershed basin. Capital infrastructure pertaining to drainage will be identified through a Master Drainage Plan currently being prepared for the Plan Area (with completion anticipated for late 2015). No capital budgeting timeline is available for drainage at this time.

#### PUBLIC FACILITIES

The Nose Creek Plan Area proposed two Joint Use Sites (one Calgary Board of Education and one Calgary Catholic School District), an emergency response station, a small recreation facility and library, a Community Association site, as well as regional pathways and green corridors. The plan also provides direction to include a variety of park spaces and open spaces throughout the Plan Area.

#### **ENVIRONMENTAL ISSUES**

A high pressure pipeline runs through the proposed Nose Creek ASP and will require appropriate setbacks. Oil wells and facilities are also located within the Plan Area and will require appropriate setbacks as well.

#### ENVIRONMENTAL SUSTAINABILITY

The Environmental Open Space Study Area shown in the proposed Nose Creek ASP illustrates areas that include natural features for further study at the Outline Plan / Land Use Amendment stage. The Environmental Open Space Study Area identified at the ASP stage will require a Biophysical Impact Assessment at the Outline Plan / Land Use Amendment stage to determine which lands will be protected as Environmental Reserve.

The proposed Nose Creek ASP follows the guidelines developed in the Nose Creek Watershed Water Management Plan.

#### **GROWTH MANAGEMENT**

The Nose Creek Area Structure Plan was ranked 4 out of 7 in the Growth Management Sequenced List Prioritizing Growth in Industrial Area as of 2013 (PUD2013-0770).

Leading infrastructure for water, sanitary, storm, fire, and transportation is not proposed for Nose Creek ASP in Action Plan 2015-2018 or The City's 10 Year Capital Plan, with the exception of the 11 Street and Stoney Trail NE partial interchange. The north ramps for this interchange are included in the City's 10 year Capital Plan. Drainage infrastructure requirements are yet to be determined pending the outcome of a completed Master Drainage Plan

An Emergency Response Station will be needed as identified in the ASP. Additional infrastructure investments including transit will be required as the area builds out. A regional recreation centre has been identified in the Plan Area, which will be needed before 2025.

The City of Calgary would consider removing the Growth Management Overlay (Map 13) through an ASP amendment when all growth management issues are resolved. This would include the provision of leading infrastructure components such as water, sanitary, stormwater,

emergency, and transportation services. Funding support of these infrastructure components should be identified through Capital Plans and Budgets prior to consideration to lift the growth overlay. Further guidance in this respect can be found in the NCPG.

#### PUBLIC ENGAGEMENT

The development of the Nose Creek ASP was a collaborative and inclusive City-led process. Plan Area landowners, external stakeholders, internal stakeholders, and consultants were engaged through regular meetings and/or review of materials since June 2014. The clear direction of a focus on health created a unifying element from which a collaborative and team environment allowed for timely decisions to be made. This led to the successful completion of this proposed ASP. Please see APPENDIX III for a summary of the engagement that occurred during the planning process.

#### <u>APPENDIX I</u>

### PROPOSED NOSE CREEK AREA STRUCTURE PLAN

www.calgary.ca/nosecreek

#### APPENDIX II

#### Infrastructure Costs

Infrastructure Facilities	In 10-year Capital Plan*	In 4-year Capital Budget*	Estimated Capital Costs***	Estimated Annual Operating Costs***	Complete Community Infrastructure vs. Core Infrastructure
		Utility Servicin	ng		
Water		ater and sanitary i d to be available for			Core
Sanitary		blic hearing for the			Core
Storm <sup>1</sup>	N/A	N/A	N/A	N/A	Core
	Transp	ortation (Roads a	and Transit)		
Transit (Local Bus)	No	No	\$6.3	\$9.6	Complete
Transportation <sup>2,3</sup>	\$6.0	No	\$133.0	\$0.0	Core
Pedestrian, Cycle, Streets <sup>4</sup>	No	No	\$0.0	\$0.0	Complete
Roads Facilities <sup>5</sup> (Construction and Materials Depot and Snow Storage Site)	No	No	\$30.0	\$0.8	Complete
		Community Serv	vices		
Emergency Response Station <sup>6</sup>	No	No	\$17.9	\$4.6	Core
Police Service <sup>7</sup>	N/A	N/A	N/A	N/A	Complete
Library	No	No	\$9.2	\$1.9	Complete
Operations Workplace Centre <sup>8</sup>	Yes	No	\$13.49	\$0.49	Complete
	Wa	ste & Recycling	Service <sup>7</sup>		
Residential Waste Collection	No	No	\$0.056	\$0.099	Complete
Blue Cart Recycling Fee <sup>9</sup>	No	No	\$0.056	\$0.109	Complete
Waste Management Charge	No	No	n/a	\$0.067	Complete
Green Cart Organics Fee * to start in 2017	No	No	\$0.056	\$0.087	Complete
		Parks and Recre	ation		
Wetlands, Open Space Regional Pathways	No	No	No	\$0.57	Complete
Regional Recreation Centre <sup>10</sup>	Yes	No	\$72.87	\$1.78	Complete

All costs shown in Millions

- \* 2015-2024 Capital Plan and 2015-2018 Capital Budget.
- \*\* Costs shown in 2015 dollars. Operating cost estimates include operation and maintenance staff only.
- \*\*\* Core infrastructure is considered necessary to allow occupancy. Complete Community infrastructure is considered necessary to bring full City services to citizens and realize the vision of the Plan.
  - 1. Estimated drainage capital costs to be determined upon completion of an approved Master Drainage Plan.
  - 2. Transportation and Transit Capital includes:
    - a. Local and Integrated Cross-town Service
    - b. Infrastructure projects:
      - i. Stoney Trail; NE and 11 Street NE interchange
      - ii. Deerfoot Trail NE and CrossIron Drive/160 Avenue NE Interchange
      - iii. 160 Avenue NE bridges over CP Rail Line and Nose Creek
    - c. Additional TIA-identified improvements are anticipated outside of City limits that are not included in this table.
  - 3. Six million dollars has been identified within the 10 year Capital Plan for ramps to the north on interchange at 11 Street and Stoney Trail NE.
  - 4. These costs are typically borne by the developer.
  - 5. Estimates do not include land costs or levies for 32 acres anticipated for the two facilities.
  - 6. Areas outside 10 year plan are based on most recent capital cost, and estimates may change at the time of facility design and potential partnerships for multi-use facilities.
  - 7. Police costs, including future district office locations, are still to be determined. Growth has operating and capital cost implications for Police.
  - Nose Creek ASP area will create additional demand on the infrastructure maintenance services (i.e. roads and parks maintenance, snow removal etc.) provided from Stoney Operations Workplace Centre.
  - 9. No additional infrastructure is required to service this area. Providing Blue Cart recycling, Waste Management, Residential waste collection and Green Cart organics service will require an increase in Waste & Recycling Services operating and capital budgets. Estimating new homes and year of occupancy is critical for budgeting and the successful funding of these services. Currently these services are funded through a mix of taxes and self-supported user fees.
  - 10. This facility is likely to be needed by 2025 and is therefore shown here as being included in the capital costs.

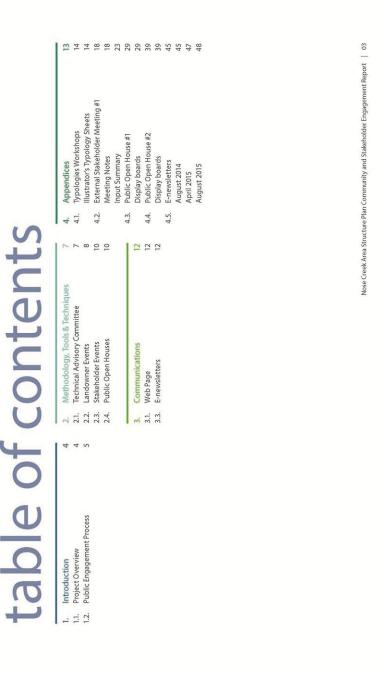
#### APPENDIX III

Nose Creek ASP Community and Stakeholder Engagement Summary



COMMUNITY AND STAKEHOLDER ENGAGEMENT SUMMARY

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 16 of 69



**CALGARY PLANNING COMMISSION** 

**REPORT TO COUNCIL** 

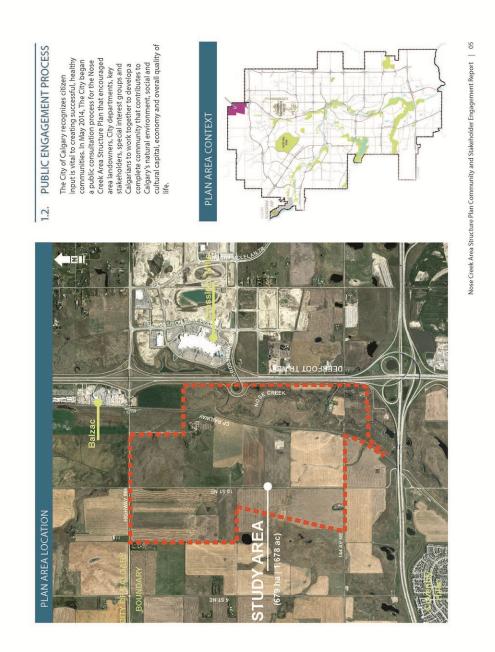
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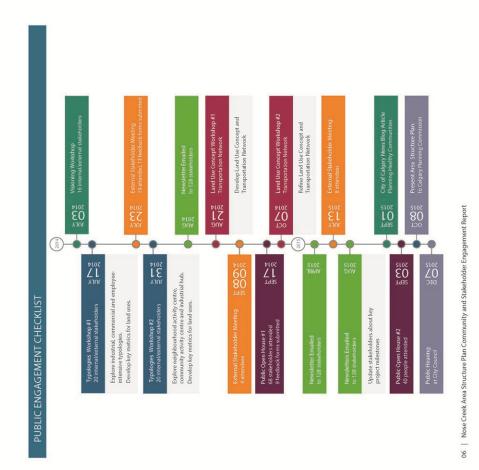
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J. Tang/B. Harder

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 18 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 19 of 69



**CALGARY PLANNING COMMISSION** 

**REPORT TO COUNCIL** 

**2015 DECEMBER 07** 



**ISC: UNRESTRICTED** CPC2015-218 M-2015-021

Page 20 of 69

**ISC: UNRESTRICTED** CPC2015-218 M-2015-021 Page 21 of 69

#### **MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3)** NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE **BYLAW 46P2015**

The Technical Advisory Committee participated attributes as they related to adjacent uses and a. Creation of the Industrial Hub typology Metrics for measuring the suitability of Participants split into two groups and worked and discuss the concepts and ideas from their See Appendix 4.1 illustrator's sheets from the or concepts for each of the typologies listed above. Participants focused on identifying with a graphic illustrator to develop images in developing the typologies by attending the second half of the workshops to review Community Activity Centre **Fypologies Workshops.** Industrial Hub each typology various perspectives. interfaces. Key outc



ġ.

Typologies Workshops: Landowners and City July 17 and 31, 2014, aimed at developing key metrics for the following land uses: project staff participated in workshops on

process, a number of themes emerged, which lead to the creation of the principles and

contribute to the MDP goals. Through this

and constraints, as well as identify key words

and asked to identify plan area attributes and phrases that reflect how the site can

to attend a Visioning Session on July 3, 2014,

Visioning Session: Landowners were invited

- - Light Industrial ġ.
- b. Business Industrial
- Commercial Industrial j
  - Heavy Industrial þ.
- Neighbourhood Activity Centre ė

Vision: Nose Creek will be the model master planned healthy community for Alberta.

> LANDOWNER EVENTS LANDOWNER MEETINGS

2.2.

2.2.1.

4 9

> will be a leading health-focused, inclusively This vision was later refined to: Nose Creek planned community.



The project team held several workshops with

LANDOWNER WORKSHOPS

2.2.2

landowners during the Explore and Input

Phases.

discussions and outcomes were documented

in meeting notes, circulated to all attendees

and posted on the project web page.

project team and landowners met 41 times.

Between May 2014 and June 2015, the

make decisions whenever possible. Meeting

weekly – with landowners throughout the

ASP process. The meetings were used to The project team met frequently - often

share information and work together to

and communities within and beyond

Nose Creek.

well-balanced community for all

Grow and exemplify a diverse, Calgarians, present and future.

Mobilize and connect people, places

Integrate and celebrate the natural

and cultural landscapes.

Nose Creek ASP is the northern gateway

to Calgary and will:

Key outcomes: Vision and Core Values

vision for the Nose Creek ASP.

08 | Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 22 of 69



**ISC: UNRESTRICTED** CPC2015-218 M-2015-021 Page 23 of 69

#### **MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3)** NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE **BYLAW 46P2015**



J. Tang/B. Harder

## STAKEHOLDER EVENTS

2.3

The project team identified a comprehensive representatives, industry, special interest groups and environmental organizations key stakeholders included government list of external stakeholders to engage in the planning process. This group of

## EXTERNAL STAKEHOLDER MEETING #1 2.3.1.

an introductory meeting about the Nose Creek Area Structure Plan on July 23, 2014. A total the meeting was to share information, identify issues and concerns, and gather feedback on the Vision Statement and Principles prior to of 19 stakeholders attended. The purpose of External stakeholders were invited to attend developing land use concepts.

13 feedback forms were submitted (9 hard copy feedback form at the meeting or online. In all, Stakeholders were asked to complete a and 4 online responses).

## What we heard:

Creek Watershed in particular, is very important Protecting the natural environment, and Nose to stakeholders.

Careful and innovative planning will create a vibrant place. Stakeholders expect a meaningful consultation considering and incorporating feedback to the process that includes regular updates and

The meeting notes and input summary can be greatest extent possible. found in Appendix 4.2.

**EXTERNAL STAKEHOLDER** MEETING #2 2.3.2.

Nose Creek Area Structure Plan Community and Stakeholder Engagement Report 10

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 24 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 11

# 2.4.2. PUBLIC OPEN HOUSE #2

The second and final open house was held on September 3, 2015 at Crossiton Mills. Similar to the first poen house, the location was selected specifically to capture a "passive" audience to increase awareness about the Area Structure Plan.

The project team staffed the Community Klosk throughout the day. Approximately 40 people stopped at the booth to speak with the staff. Attendees were interested in when the plan would be approved and development would start. Attendees also expressed interest in multi-family housing.

The display boards can be found in Appendix 4.4.



J. Tang/B. Harder

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 25 of 69

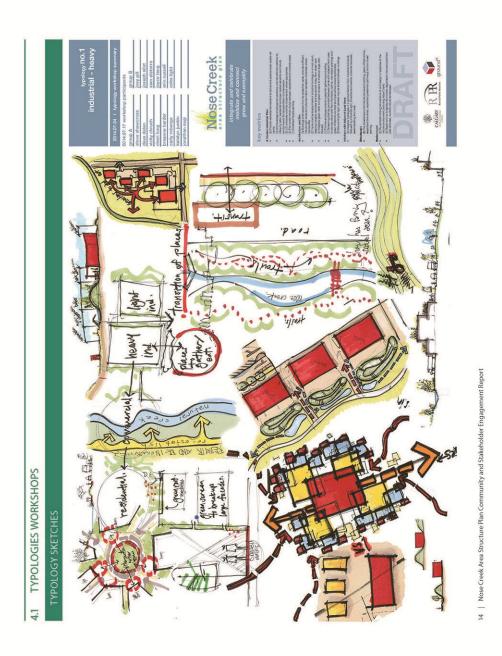


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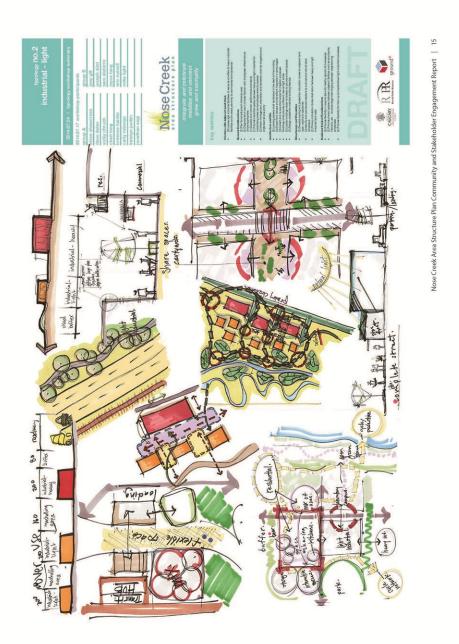


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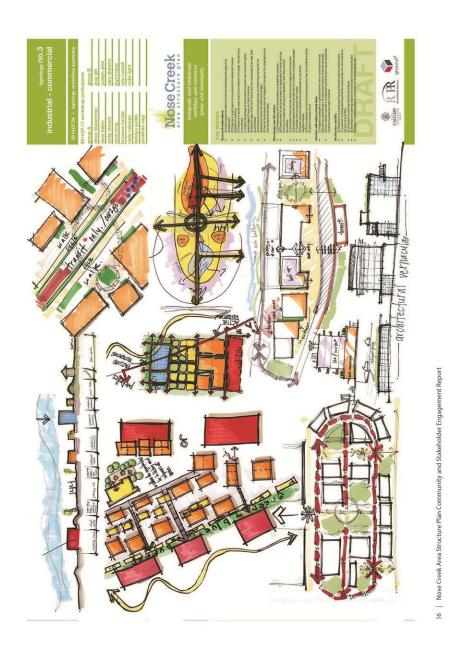
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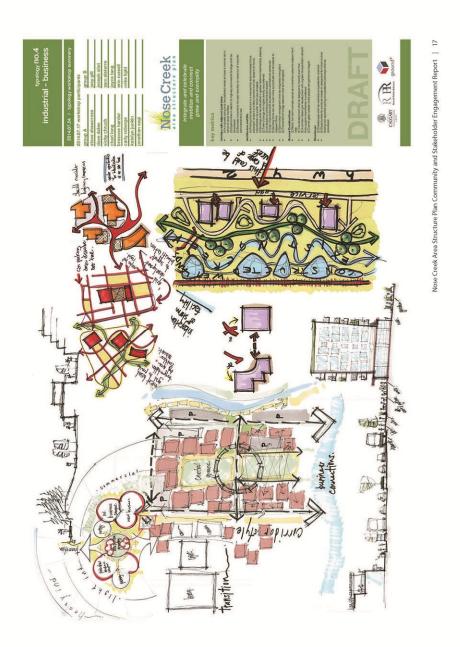
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 28 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 29 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 30 of 69



18 | Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 31 of 69

		reek area structure plan	
	Wednes	day, July 23, 2014   4:30-6:30pm Building - 4th floor DBA Classroom	
Attendees:	Asad Niazi Reg Gunson Ross Hayes Kimberley Nelson Rodney Neumann Amie Blanchette Duane Sutherland Bob Morrison Richard Ward Don Hollingshead Darcy Blair Karly Morgan Sam Alatorre Jerry Lau Ian Ross Catherine Halkett Brady Morrice Sewak Gill Joey Gill Travis Shaw Jolene Laverty Pat Churchman Marcus Patterson Joyce Tang Breanne Harder Erin Russell Carly Roberge	Ahmadiyya Muslim Jama'at Canada Inc. Alberta TrailNet Alberta TrailNet Bike Calgary Calgary Board of Education Calgary Home Builders Association Calgary Pathway & Bike Advisory Group Government, Finance, and Infrastructure Group (GFIG) Elbow Valley Cycle Club Evanston Creekside Community Association Federation of Calgary Communities IBI Group Infrastructure – Alberta Transportation Nature Calgary Sport Calgary Walton Developments 873116 Alberta Ltd. 873116 Alberta Ltd. The City of Calgary – Parks – Development The City of Calgary – Parks – Natural Areas The City of Calgary – Yransportation Planning The City of Calgary – LPI The City of Calgary – LPI Russell PR Russell PR	
		1	

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

Agenda	
Presented by The City of Calgary Project Manager (Joyce Tang)	
Presentation Agenda: (PDF of presentation is also available)	
Introductions	
<ul> <li>Background and site context</li> </ul>	
<ul> <li>Developer-funded ASP's</li> </ul>	
<ul> <li>Our Process</li> </ul>	
Attributes and issues	
<ul> <li>Developing a vision and principles</li> </ul>	
<ul> <li>Typologies</li> </ul>	
<ul> <li>Land use concepts</li> </ul>	
<ul> <li>Opportunities for engagement</li> </ul>	

Discussion	Action/Status
Unknown: Is there a zoning plan for this area?	
<b>Project Manager:</b> Not yet. We are in the typologies stage. That will come once we reach land use concepts.	
Unknown: What is the intent of the area developers?	
<b>Project Manager:</b> They are looking to create a complete community while considering the NEF contour. We will come up with 1-3 concepts for land use and review them with the Technical Advisory Committee, which consists of representatives from various City Departments. We will also ask the public to provide feedback on the revised concepts at an open house.	
2	
2	

Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 19

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 33 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

20 | Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

<b>Sport Calgary:</b> There are no major recreational sport fields together in one place anywhere in the city. Since the NEF contours prevent constructing buildings, this might a good opportunity for outdoor sports fields.	
<b>Project Manager:</b> There is Community Activity Centre (CAC) in the southeast corner of the plan area that has been flagged for a small recreational facility. The NEF contour does not preclude the construction of buildings.	
Transportation Planning: The NEF boundary limits the type of building; everything south of it cannot include residential or schools. Sound is the issue, not height.	
Alberta TrailNet: Our interest from a Trans Canada trail perspective is a major north route to Edmonton. We would like to see the present connections run through this area. It starts at the BC border, comes through Cochrane and Bragg Creek and hopefully will continue into Nose Creek. Approximately 800-1000 people a day use the Bragg Creek trail. We would like to see the industrial typologies have cycling in front of the buildings, not the back.	
Project Manager: Do you have boundary connections you could share?	
Calgary Pathway & Bike Advisory Group: The <u>implementation plan</u> shows connections all the way along Nose Creek, and Major Nenshi just announced funding to complete the pathways on the missing links list by 2017.	
<b>Bike Calgary:</b> In the Keystone Hills ASP, transit and bike corridors were mapped prior to development. Is that possible to do with this project?	
Project Manager: Yes, and the landowners have indicated this is a key component.	
<b>Transportation Planning:</b> We would like to incorporate a recreational cycle network and a commuter system along the street network. We have a broad section of road types that can accommodate a variety of users, and sidewalks are now required everywhere.	
Project Manager: Has there been talk of a commuter or high-speed rail?	
<b>Infrastructure – Alberta Transportation:</b> Right-of-way for two <u>high speed</u> <u>rail</u> lines has been protected along the CP Rail corridor and accommodated in the Balzac interchange design. Nothing has been confirmed.	
Walton Developments: What is the width of two rail lines?	Russell PR:
Infrastructure – Alberta Transportation: I would need to review the specifications document.	Look up width
<b>GFIG:</b> The <u>South Saskatchewan Regional Plan</u> (SSRP) has recently been approved. Does this affect or change anything for the Nose Creek ASP?	City (Project Manager): Review and
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Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

| 21

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 34 of 69

Reference (ToR) has been used to develop the ToR for the master drainage plan for the area.	distribute SSRP (provided in link)
GFIG: Will the <u>Nose Creek Watershed Management Plan</u> be reflected in the ASP?	City (Water Resources)
Water Resources – The City of Calgary: The run-off targets in the Nose Cree Watershed Management Plan are not statutory, but the ASP will become legislation. It will set the standards.	guidelines (provided in
Water Resources – The City of Calgary: Table 8.1 in the <u>Nose Creek</u> Watershed Management Plan contains specific targets.	link)
Alberta TrailNet: Our concern is that they should be standards, not guideline: Especially for things like Riparian and discharge rates.	5.
Water Resources – The City of Calgary: The discharge standards in Nose Creek are higher than others.	
Ahmadiyya Muslim Jama'at Canada Inc.: What type of stormwater control will be required?	
Water Resources – The City of Calgary: The information is available in the Nose Creek Watershed Management Plan.	
Walton Development: Is there any funding for the interchanges?	
Infrastructure - Alberta Transportation: The Balzac interchange is designe	d
but not on the three year program. The other two interchanges are considered development-driven and not funded by Alberta Transportation.	
development-driven and not funded by Alberta Transportation. GFIG: There is already a connection between Nose Creek and Keystone Hills to	
development-driven and not funded by Alberta Transportation. <b>GFIG:</b> There is already a connection between Nose Creek and Keystone Hills to the west. Is there any desire to connect with the east side of Deerfoot Trail? <b>Project Manager:</b> That is dependent on the interchange configuration	
development-driven and not funded by Alberta Transportation. <b>GFIG:</b> There is already a connection between Nose Creek and Keystone Hills to the west. Is there any desire to connect with the east side of Deerfoot Trail? <b>Project Manager:</b> That is dependent on the interchange configuration allowing for permeability. <b>Calgary Pathways &amp; Bike Advisory Group:</b> There is a connection at CrossIron Mills and the abandoned CP Rail spur line is another opportunity to	
development-driven and not funded by Alberta Transportation. GFIG: There is already a connection between Nose Creek and Keystone Hills to the west. Is there any desire to connect with the east side of Deerfoot Trail? Project Manager: That is dependent on the interchange configuration allowing for permeability. Calgary Pathways & Bike Advisory Group: There is a connection at CrossIron Mills and the abandoned CP Rail spur line is another opportunity to connect to the east. GFIG: This should be considered because Deerfoot Trail is a major divide. It	
development-driven and not funded by Alberta Transportation. GFIG: There is already a connection between Nose Creek and Keystone Hills to the west. Is there any desire to connect with the east side of Deerfoot Trail? Project Manager: That is dependent on the interchange configuration allowing for permeability. Calgary Pathways & Bike Advisory Group: There is a connection at CrossIron Mills and the abandoned CP Rail spur line is another opportunity to connect to the east. GFIG: This should be considered because Deerfoot Trail is a major divide. It can make this area into two separate worlds. Project Manager: During the land use concept phase of the project - Is this group interested in attending another meeting like this to review the land use concepts before the open house? Or would you prefer to just attend the open	

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 35 of 69

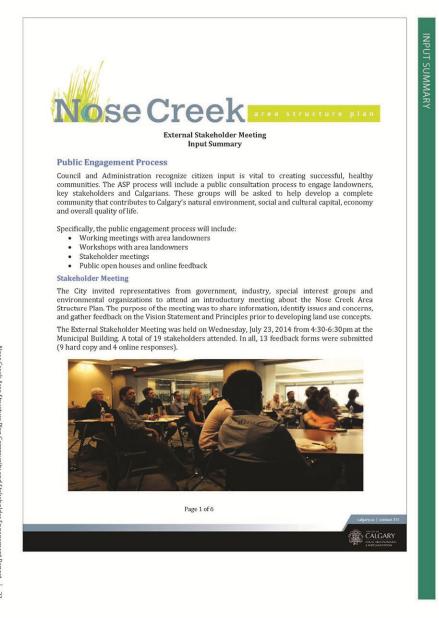
#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

22 | Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

ttend the open house.	
Inknown: How will the discussion and outcomes from this meeting be ocumented? Communications: We will provide meeting notes with action items, as well as rovide the presentation. We likely won't post the presentation on the web age because it's missing the context, but you are welcome and encouraged to hare this information with others.	Russell PR: Circulate presentation with meeting minutes and provide links to planning documents.
vanston Creekside Community Association: Are the energy companies nvolved in this engagement process? Is there a sense of their status? (EMP's)?	
<b>Project Manager:</b> Yes, they will be engaged through this planning process. We ave a member on our TAC who acts as our liaison. The landowners have also een in contact with the affected companies. It will happen parallel this rocess.	
lext Steps:	
Ve will circulate the meeting notes and provide the feedback form online. We wi he stakeholder list to identify others that should be engaged.	ll also circulate
Ve plan to develop Land Use Concepts in early August and hold a public open ho o gather input.	use in September
linutes distributed: August 15, 2014	
lease review and provide any comments regarding omissions or incorrect infor n Friday, August 22, 2014 to Erin Russell <u>(erin@russellpr.ca</u> ), otherwise minute onfirmed to be accepted.	
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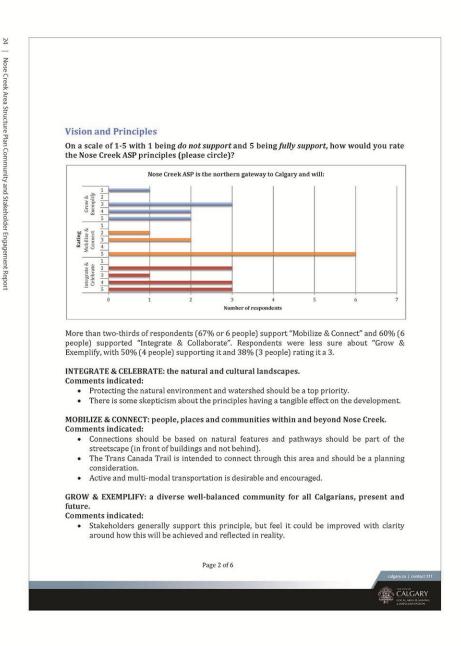
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 36 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

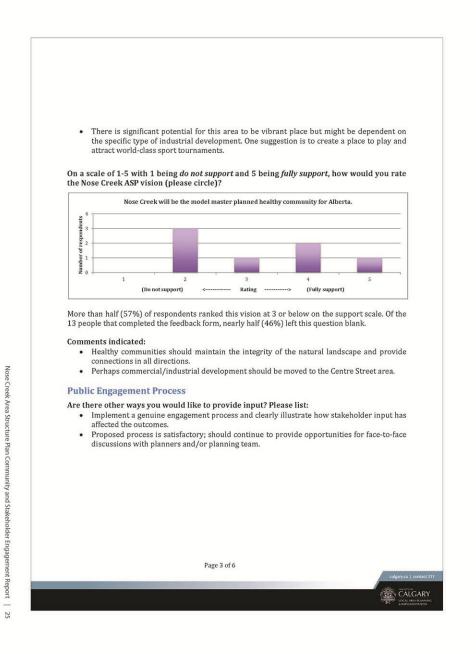


Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 23

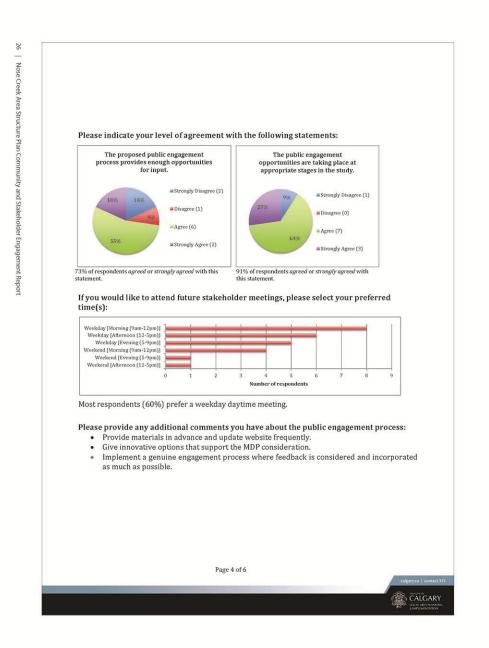
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 37 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 38 of 69

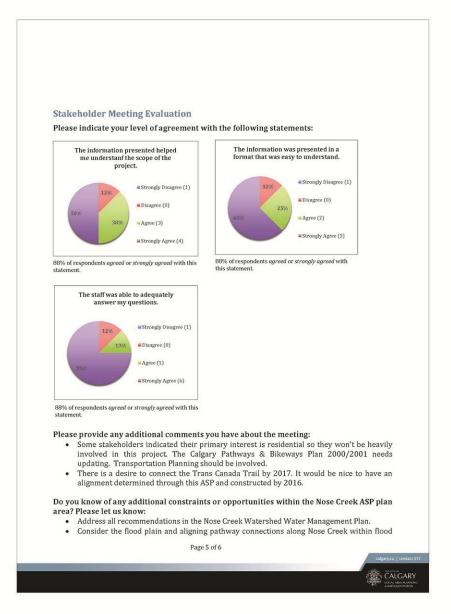


ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 39 of 69



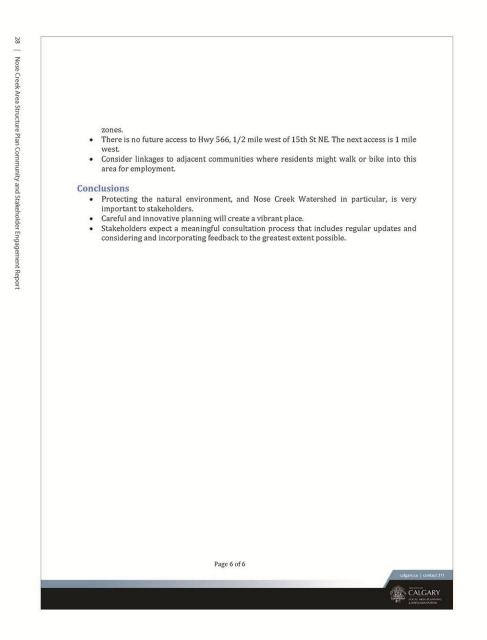
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 40 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 27

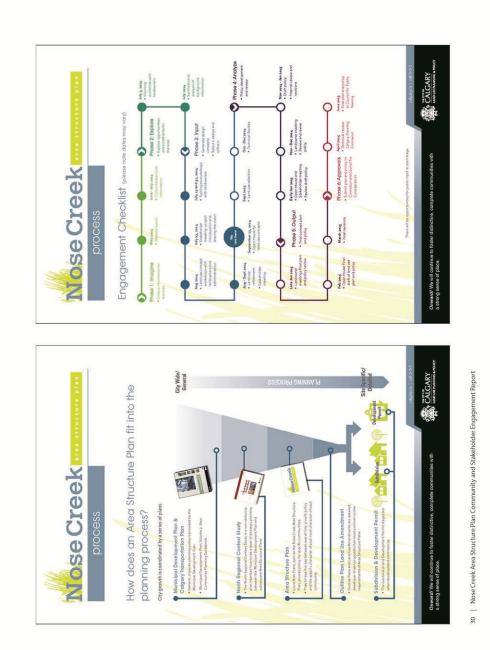
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 41 of 69



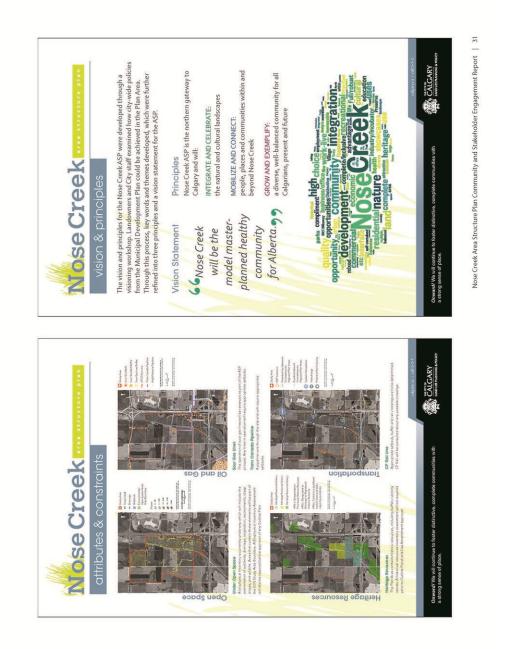
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 42 of 69



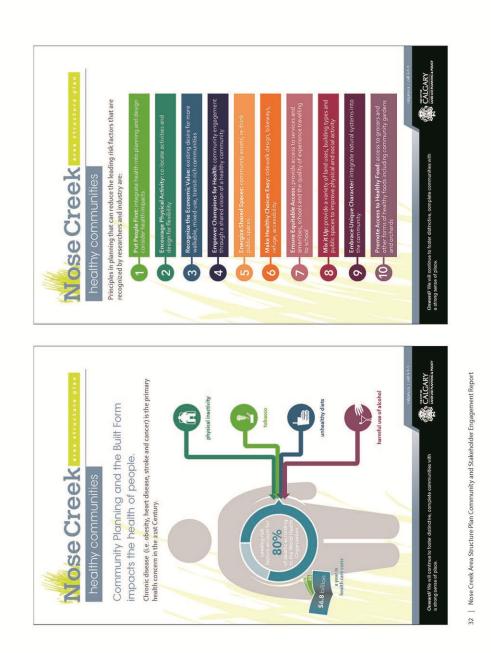
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 43 of 69



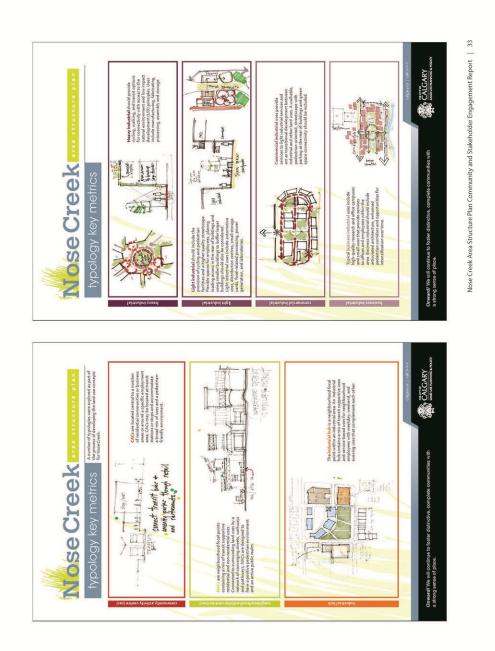
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 44 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 45 of 69

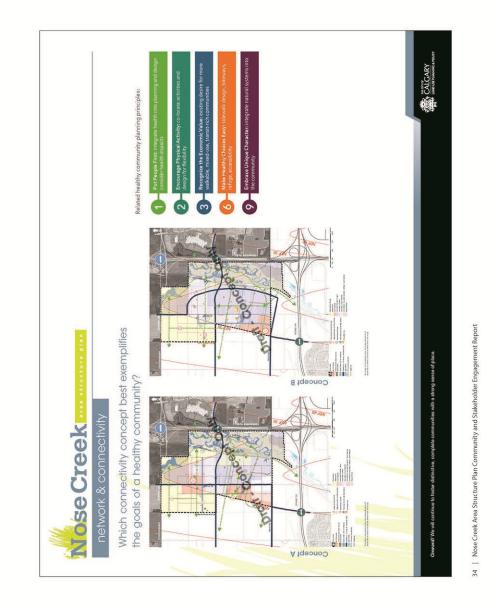


ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 46 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 47 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



J. Tang/B. Harder

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 48 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 49 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 50 of 69



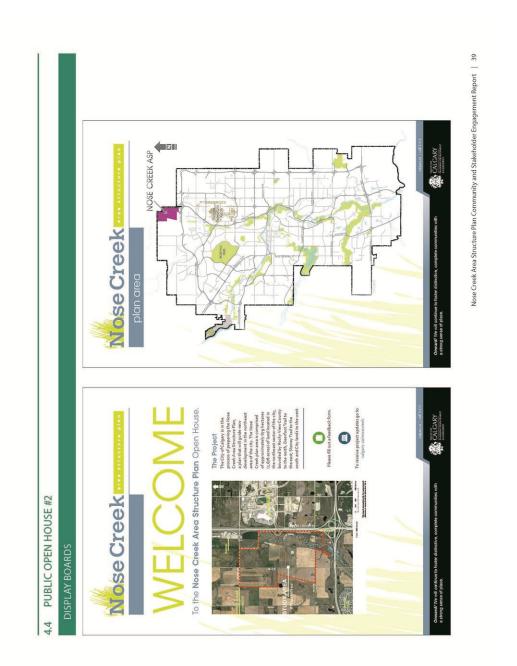
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 51 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



J. Tang/B. Harder

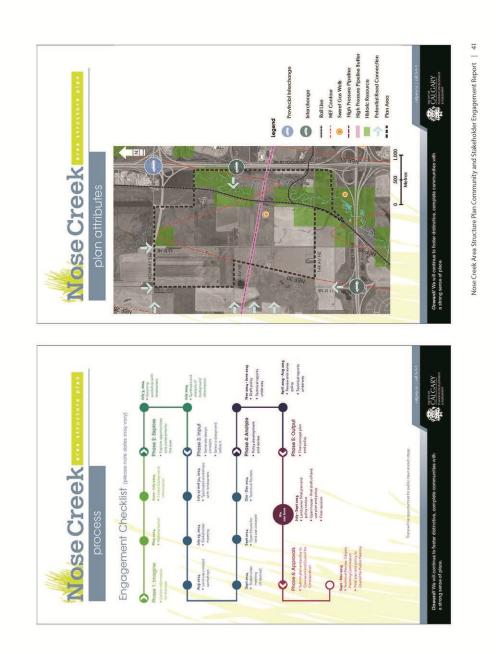
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 52 of 69



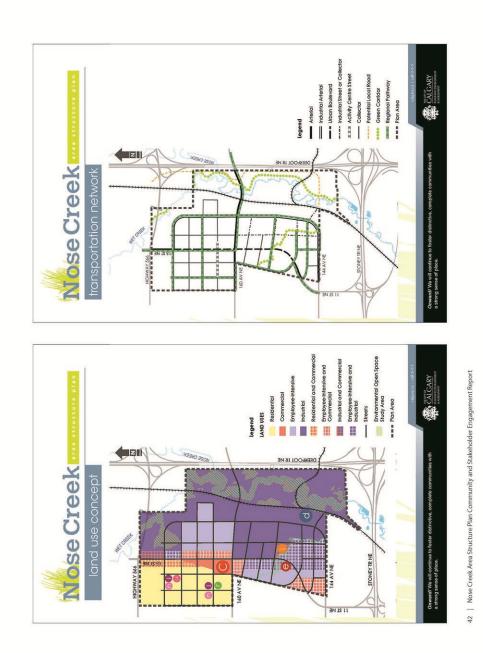
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 53 of 69



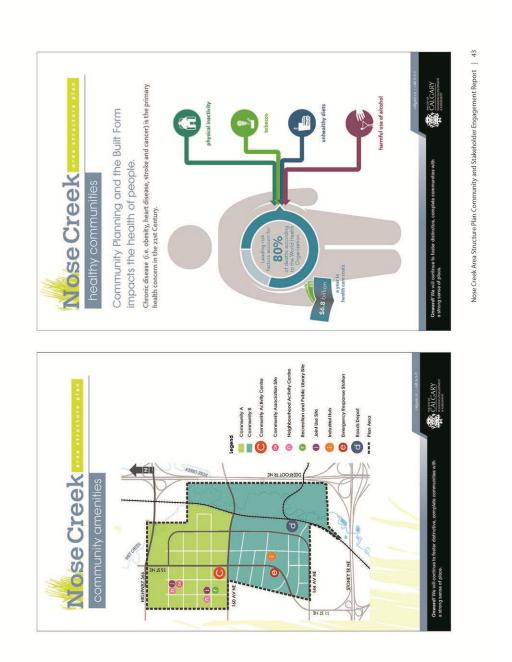
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 54 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 55 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 56 of 69



ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 57 of 69

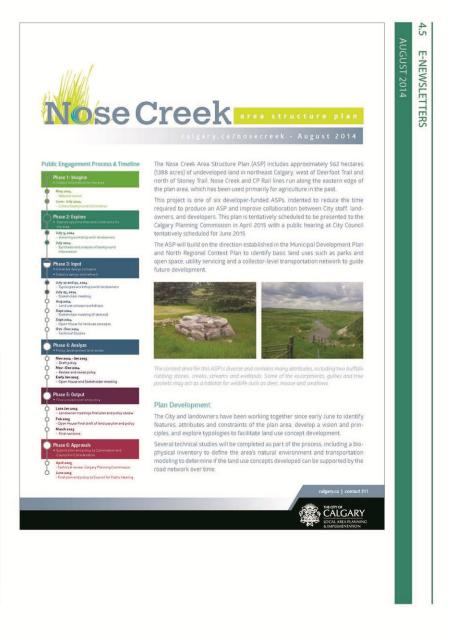
#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



44 | Nose Creek Area Structure Plan Community and Stakeholder Engagement Report

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 58 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



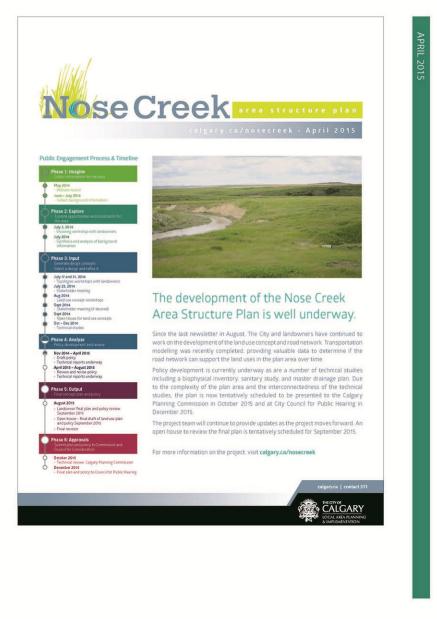
Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 45

**ISC: UNRESTRICTED** CPC2015-218 M-2015-021 Page 59 of 69



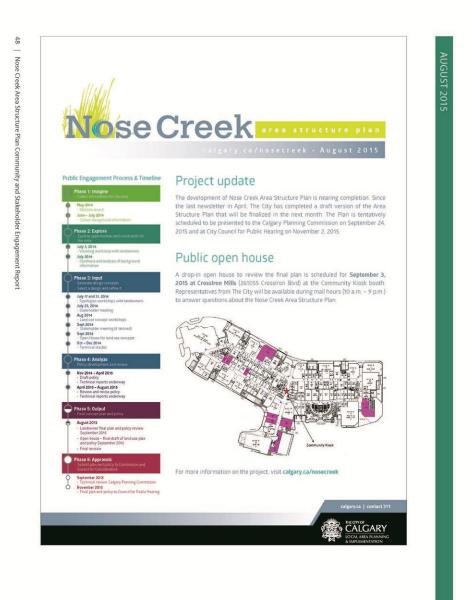
ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 60 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



Nose Creek Area Structure Plan Community and Stakeholder Engagement Report | 47

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 61 of 69



#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

#### APPENDIX IV

#### LETTERS RECEIVED



Calgary River Valleys champions and engages the public in the protection, appreciation and stewardship of Calgary's rivers, creeks, wetlands and watershed resources We are the voice of our rivers.

> PO Box 2100. Station M. # 414 Calgary, AB T2P 2M5 403-268-4867 www.CalgaryRiverValleys.org

September 28, 2015

Attention: Calgary Planning Commission

#### RE: DRAFT Nose Creek Draft Area Structure Plan (ASP)

Please accept these preliminary comments on the draft Nose Creek Area Structure Plan received by Calgary River Valleys at noon Friday September 25. We were advised of a Monday September 28<sup>th</sup> deadline for submission of comments. We appreciate that City staff have been working diligently to meet the expectations of Council in producing the draft Area Structure Plan for approval. It is unfortunate that the Developer Funded ASP model has resulted in an insufficient time frame for staff to consult the public on the end product.

Those CRV members involved in earlier presentations on the ASP have been generally supportive of the visions and principles espoused by the draft planning exercise which focused on creating a healthy and complete community. While materials provided at an August Open House offered some language and maps, without the detailed policies and provisions of the ASP it is very difficult to appreciate how these principles and concepts will be implemented and translated "on the ground".

Calgary River Valleys (CRV), as part of its mandate provides a platform for our members and partners to provide comments on development in the Calgary area. Unfortunately the time line of the release of this document and commenting deadline has only allowed a cursory review of the draft document to date. It has not allowed for the consultative process expected of our organization. We have focussed this initial submission on concerns related the delineation of the Environmental Open Space Study Area. On this topic we have had some opportunity for consultation with our members.

The area included in the proposed Nose Creek ASP contains the main stem of Nose Creek, a portion of Wet Creek, as well as numerous wetlands. These areas are of particular interest to Calgary River Valleys as the relatively intact watercourses provide opportunity to maintain and increase biodiversity, connectivity and recreational opportunities in the northern part of the City. Referencing van Duin and Garcia (2006), the *North Stoney Annexation Lands Open Space Study (pg 28)* drew attention to the impact of Nose Creek on downstream water quality and watershed health. "Plans for major future urban developments within the Phase 3 study area are leading to concerns over the resulting implications for the health of the watershed and associated risks to downstream environments and water users..." (van Duin and Garcia 2006)."

*The Nose Creek Watershed Water Management Plan* NCWWMP (pg 38) also suggests that Nose Creek restoration should be a priority as future land use decisions are made. Cautious and

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 63 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

thoughtful urban expansion on these lands offers an opportunity to minimize negative impacts and potentially improve downstream health.

Of particular concern to those CRV members who have had an opportunity to review the draft Nose Creek ASP within the deadline for comments to CPC, is the inadequacy of the delineation of the Environmental Open Space (EOS) Study Area.

The Environmental Open Space Study Area is intended to include lands that are "environmentally significant". It is our understanding that the EOS Study Area delineation itself does not prohibit development but does identify lands that are subject to further study to determine their appropriate treatment. These lands are to be studied in more detail at the Land Use Amendment and Outline Plan stage where lands qualifying as Environmental Reserve (ER) are identified and protected from development. Some lands that are not ER may be appropriate for inclusion as Municipal Reserve or subject to Direct Control and/or provisions that will ensure protection of ecological function or amenities offered by the subject lands. Other lands within the EOS Study Area may be deemed suitable for development and subject to the provisions of the land use designation of adjacent lands.

Throughout the public review and until the September 3, 2015 Open House, the EOS Study Area was broadly defined and suggested a conservative approach that would allow for refinement upon detailed study at the time of development. The EOS Study Area of the draft Nose Creek ASP has been drastically reduced and now seems to reflect only the *minimum* area that is expected to be protected from development through the identification of the Environmental Reserve rather than requiring a broader study to identify other significant elements of ecological function and contributions that would warrant special consideration and treatment.

Several documents would have been referenced in determining the EOS Study Area. The Environmental Reserve Setback Guidelines call for a 50 metre setback along Nose Creek. The Nose Creek Area Structure Plan Supplemental Biophysical Inventory (pg. 5.1) recommends a 100 metre setback to maintain a vegetation margin for waterfowl, amphibians and other wildlife species. The Calgary Annexation Territory Study Phase 3 Open Space Study (pg 47) suggests that the corridor should encompass the entire floodplain and meander belt width of Nose Creek as well as the entire coulee system including riparian vegetation and steep slopes. The Nose Creek Watershed Water Management Plan (pg 25) also suggests that the riparian setback should be based on the greater of three criteria; the 1:100 floodplain, the meander belt (20X the bank,) and the width of escarpments (lands having >15% slope) that lie adjacent to the meander belt and/or floodplain. The Nose Creek/West Nose Creek Riparian Areas Mapping illustrates several of these elements. A comparison of this map with the proposed EOS Study Area indicates that the setbacks advised by the Nose Creek Watershed Water Management Plan have not been included the EOS Study Area. This excludes at least one acute meander of the creek where Nose Creek and Wet Creek converge as well as the escarpment lands that run east of the creek, west of Deerfoot Trail and north of Stoney Trail. Figure 4-14 of the draft Nose Creek Area Structure Plan Supplemental Biophysical Inventory illustrates that an entire block of land containing a large wetland south of Highway 566 as well as a significant portion of the lands east of the rail line include lands that rank high as Environmentally Significant Areas. This ranking is applied to

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ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 64 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

lands that are reasonably expected to host rare plants, native grasses and shrubs and areas offering higher species diversity, intermittent and permanent watercourses, coulees and wetlands dominated by native species, and areas that trigger concerns related to wildlife management. The draft *Biophysical Inventory* for the Nose Creek ASP recommends that these lands be subject to further study which would make them obvious for inclusion in the EOS Study Area. Except where these lands coincide with the riparian setbacks, they have been excluded from the EOS Study Area boundary and instead are identified by an Industrial land use designation.

CRV members reviewing this draft ASP have indicated concern that the proposed EOS Study Area boundary is insufficient to address:

- 1. Opportunities to improve riparian health and downstream water quality. The NCWWM Plan suggests that Nose Creek restoration should be a priority as future land use decisions are made. The Nose Creek valley has been heavily developed but remains an important ecological corridor from north of Calgary (and beyond) to the Bow River valley. Many riparian areas of Nose Creek have been heavily degraded whereas this reach of the creek and valley, with limited disturbance, natural channel patterns and ephemeral tributaries should be preserved and enhanced to provide an open space network through development that contributes to regional ecosystem function. The EOS Study Area needs to be sufficiently large to ensure identification of protection and enhancement opportunities are assessed for their full potential. There is an opportunity to have a critical mass and some compensatory value to offset existing negative cumulative impacts within the watershed.
- The need for further study to identify critical habitats and movement corridors for sensitive flora and fauna outside the described EOS Study Area boundary and the accommodation of plant transplanting as may be required.
- 3. Characteristics of the migrating channel and evolution of the floodplain. The natural contributions of the meandering prairie creek which have reasonable possibility in this section of the Nose Creek parkway, given the natural escarpments and other man made infrastructure, (railway and Highway) would contribute significantly to the experience and natural biodiversity of the area.
- 4. Adequate lands to accommodate riparian setback, wildlife corridor as well as active use of the proposed green corridor. The proposed EOS boundary reflects physical attributes, floodplain and arbitrarily measured setbacks as per city policy for the protection of the watercourse itself. This delineation does not appear to have included consideration for the accommodation of native species and wildlife also utilizing this corridor as well as the addition of active use by the public. Accommodation of the ecological function of the creek, habitat, as well as public use would reasonably call for a more expansive Study Area.

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ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 65 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

The CRV review of the draft document to date suggests that the Environment Open Space Study area is noticeably inadequate. It is strongly recommend that the EOS Study Area boundary be broadened to the boundary identified in an earlier draft of the Nose Creek ASP. This broader delineation will acknowledge that some lands within the study area have development potential but will allow for further study to better ensure that more comprehensive objectives than simply the identification of the Environmental Reserve can be achieved at the Land Use Amendment and Outline Plan stage.

In addition to these comments, we expect to submit for consideration by Calgary Planning Commission and Council, input on several other issues for which we have not had adequate opportunity to consult with our members and partners within the deadline for submission to CPC. These may include but not necessarily be limited to concerns regarding:

- 1. Treatment of wetlands and Stormwater management
- 2. Open Space Connectivity, Biodiversity
- 3. Transportation crossings of creeks, location of utility corridors, and treatment of green corridors
- 4. Recommended use and management of the natural area

Calgary River Valleys appreciates your consideration of these comments and our future submission.

Sincerely,

Steve Meadows President, Calgary River Valleys

Bill Morrison Chair, Watershed Policy and Planning Committee, Calgary River Valleys

c.c.: CRV circulation Joyce Tang, Project Lead, City Planning team

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ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 66 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

# 

Historic City Hall (Sandstone Building) 700 Macleod Trail S.E. Calgary, Alberta, Canada

September 28, 2015

#### Bike Calgary Comments Pertaining to the Nose Creek Area Structure Plan

Attention: Joyce Tang and Breanne Harder CC: Ward 3 Councillor Jim Stevenson, Thomas Thivener and Desmond Bliek

Dear Ms. Joyce Tang and Ms. Breanne Harder,

Bike Calgary is pleased to provide comments on the Nose Creek Area Structure Plan, particularly in relation to its proposed cycling infrastructure. Bike Calgary is broadly supportive of efforts to develop higher-density and multi-use areas, especially when this takes place in established areas close to major activity centres. We observe that this type of development helps to promote cycling as a means of transportation, and in turn, the development thrives when more people are able to cycle.

It is essential that the Nose Creek development adhere to established Calgary cycling policies, particularly the 2011 Cycling Strategy and the 2014 Complete Streets Guide. Bike Calgary was invited as a stakeholder at the early stages of the creation of the plan, and was pleased to find that all participants as well as the property owners involved were keen to create a plan that considered active modes. The current vision statement encompasses many of the values that Bike Calgary encourages for all communities, including connectivity throughout and to other communities.

Special emphasis has been placed on the area being a showcase of healthy communities for future developments. We appreciate the highlight on making healthy choices easy through the placement of recreation and commuter bikeways, and creating a separate space for pedestrian modes to encourage active modes of transportation for all.

Bike Calgary is encouraged to see that he principles of compact, mixed-use and walkable communities are evident in the approach to the plan. We would like to emphasize the need to make connections, especially to activity centers such as Cross Iron Mall and the new Rotary / Mattamy Greenway Project.

We appreciate the opportunity to provide comments on this area prior to the development stage, and would be happy to continue as a stakeholder in this an other projects going forward.

Sincerely,

<signed>

Kimberley Nelson (President, Bike Calgary)

> Bike Calgary • #206, 223 - 12th Ave SW, Calgary, AB T2R 0G9, Canada www.bikecalgary.org • connect@bikecalgary.org • (877) YYC-BIKE

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015

From:	Asad Niazi
То:	Melanson, Ken; Holberton, Kimberly
Subject:	Nose Creek ASA - Letter of Support
Date:	September 29, 2015 1:25:45 PM

Hello Kimberly & Ken,

This is to confirm that Ahmadiyya Movement In Islam (AMJ), one of the landowners within Nose Creek ASP, is supportive of the Nose Creek ASP document and would like to request for endorsement/approval from the CPC and the council.

It has been a pleasure in working with Joyce Tang and Breanne Harder in the creation of the ASP and very appreciative for their hard work and dedication. We have found Joyce Tang and her team very knowledgeable, collaborative and strategic.

Best Regards

Asad Niazi AMJ

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 68 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



September 29, 2015

To: Members of Calgary Planning Commission

Re: Letter of Support for the Nose Creek Area Structure Plan

Thank you for the opportunity to provide our comments in relation to the Nose Creek Area Structure Plan (ASP) process. Walton has supported and worked collaboratively with City Administration throughout all phases of creating the Nose Creek ASP document and we are pleased with the vision, content and objectives created for the future development of the Nose Creek lands. We feel the policies of this ASP align with the vision and principles of the Municipal Development Plan, which is intended to build sustainable, healthy and vibrant employment centers for both present and future generations to come.

We acknowledge there were delays in getting the Nose Creek ASP submitted to CPC and ultimately to Council for their consideration. Developer-funded ASPs are still a relatively new concept for both The City and the development community and each ASP area has its own unique set of circumstances and challenges. Despite some changes in project timelines, what did not change was both administrations and landowner's commitment to creating the best possible planning document. We would also like to acknowledge that city administration did a commendable job in meeting very challenging timelines as a result of complexities that arose during the project. Throughout the process, city staff always maintained an open, collaborative, and respectful working environment that kept us as landowners informed and engaged on all matters related to the project. Walton is pleased with the overall process and are proud to be a part of the Nose Creek ASP. This document provides a solid planning framework for the future of employment growth in North Calgary. Thank you for allowing us the opportunity to provide our comments.

Regards,



Craig Dickie Executive Vice President of Planning and Development, Canada Walton Development and Management

ISC: UNRESTRICTED CPC2015-218 M-2015-021 Page 69 of 69

#### MISCELLANEOUS- NOSE CREEK AREA STRUCTURE PLAN NOSE CREEK (WARD 3) NORTHWEST OF DEERFOOT TRAIL AND STONEY TRAIL NE BYLAW 46P2015



September 29, 2015

Mr. Ian Cope Secretary of the Planning Commission Planning, Development & Assessment The City of Calgary | Mail Code: #8073 T. 403.268.5729 | calgary.ca Municipal Building, 800 Macleod Trail SE P.O. Box 2100, Station M, Calgary, AB, T2P 2M5

Attn: Ms. Kimberly Holberton

#### Re: Nose Creek Area Structure Plan

On behalf of bcIMC, the principal land owner in the Nose Creek Area Structure Plan (NCASP) plan area, and on behalf of the Landowner Group that collaborated in the preparation of the NCASP, I wish to express our support for this plan as it is presented by City Administration for consideration by the Calgary Planning Commission.

The NCASP is one of six area structure plans prepared under the developer-funder model, following direction from City Council. The Landowner Group, along with City Administration, had the opportunity to test the new model when preparing a significant policy document that will guide future urban development in Calgary's northern gateway. We believe this document reflects the outcome of a collaborative approach, and advances innovative ideas that could serve as a reference for future planning efforts the City may undertake.

We extend our thanks and appreciation to City Administration staff for leading the project management process, and for preparing the supporting analyses for this important plan.

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Richard Charlton Vice President, Asset Management GWL Realty Advisors