

## 2014 CALGARY COMBATIVE SPORTS COMMISSION ANNUAL REPORT

---

### EXECUTIVE SUMMARY

Following a Governance Review of the Calgary Combative Sports Commission (CCSC) in 2014, Council directed a number of changes to the operating model of the Commission, including the transition of administrative functions to The City, a new Commission fee structure, along with the establishment of an annual report.

The annual report (Attachment 1), developed collaboratively by CCSC and Administration, highlights the implementation of the review, which commenced in 2014 and has continued over the course of 2015, including its impact on enhancing efficiency, accountability, and customer service. The report further includes a summary of 2014 Commission activities and financial information, along with the 2015 budget and overview of upcoming initiatives. Minor bylaw amendments are also included (Attachment 2), at the request of CCSC and the Law Department, to clarify definitions and align the bylaw with industry terminology.

### ADMINISTRATION RECOMMENDATION(S)

Administration recommends that the SPC on Community and Protective Services recommends that Council:

- 1) Receive the Calgary Combative Sports Commission Annual Report for information (Attachment 1); and,
- 2) Give three readings to the proposed bylaw to amend the Calgary Combative Sports Commission Bylaw 53M2006 (Attachment 2).

### RECOMMENDATION OF THE SPC ON COMMUNITY AND PROTECTIVE SERVICES, DATED 2015 DECEMBER 02:

That Council:

1. Receive the Calgary Combative Sports Commission Annual Report for information (Attachment 1); and
2. Give three readings to **Proposed Bylaw 51M2015** (Attachment 2).

### PREVIOUS COUNCIL DIRECTION / POLICY

On 2014 November 03 Council approved report PFC2014-0761 which included amendments to the Calgary Combative Sports Commission Bylaw 53M2006. These amendments fulfilled the direction provided in PFC2014-0418, with the exception of the requirement for an annual report. Council directed that the annual report be provided to the SPC on Community and Protective Services, and the bylaw was amended accordingly.

At the 2014 June 09 combined meeting of Council, report PFC2014-0418 was approved, with the following recommendations:

1. Direct that the administrative functions of the Calgary Combative Sports Commission as described in Appendix A (the "Administrative Functions") be transferred to Administration;
2. Direct Administration to create a FTE position to carry out the Administrative Functions of the Commission based on an overall cost recovery model;

## **2014 CALGARY COMBATIVE SPORTS COMMISSION ANNUAL REPORT**

---

3. Direct Administration to work with the Commission Chair (the “Chair”) to transfer the Administrative Functions and all records of the Commission to Administration;
4. Direct Administration to work with the Chair to develop written and electronic materials to standardize Commission procedures and processes;
5. Direct Administration to work with the Chair to determine and acquire the technology needed to increase the efficiency and effectiveness of the Commission;
6. Direct Administration to include an operations budget for the Commission in Action Plan 2015-2018 which ensures the Commission has sufficient financial resources to effectively carry out its duties;
7. Direct the Commission to provide an annual report to the Priorities and Finance Committee in accordance with the corporate governance framework; and
8. Direct Administration and the Commission to complete their bylaw review by the end of the third (3) quarter of 2014 and present the new bylaw for Council’s review.

### **BACKGROUND**

The Calgary Combative Sports Commission (CCSC) has been regulating combative sports within Calgary for over 100 years. The CCSC’s mandate is to ensure combative sports events are conducted in a safe environment for the participants, officials and spectators. Under Bylaw 53M2006, CCSC has the authority to control and regulate all aspects of combative sports events held in the city, such as the provision of officials and medical staff along with the coordination of pre-event activities such as weigh-ins.

### **INVESTIGATION: ALTERNATIVES AND ANALYSIS**

#### **2014 CCSC Governance Review**

CCSC and Administration developed the 2014 Commission annual report collaboratively, highlighting key accomplishments including the implementation of the 2014 CCSC Governance Review, which commenced in 2014 and has continued over the course of 2015. Through the CCSC Governance Review process, outlined in detail in PFC2014-0418, a number of key recommendations were made to further support the Commission while also enhancing service delivery efforts. Over the course of 2014 and 2015 CCSC has focused on the implementation of these recommendations; these efforts are outlined in detail in Attachment 1.

#### **Commission Accountability**

From a financial perspective, the 2014 CCSC revenues and expenditures and the 2015 Commission budget are outlined in detail in Attachment 1.

In addition, the 2014 Commission events summary and 2016 Work Plan are also provided in Attachment 1, highlighting the events supported by the Commission and key upcoming initiatives.

#### **Bylaw Amendments**

CCSC, in partnership with the Law Department, has recommended several minor bylaw amendments (Attachment 2) to enhance the clarity of Combative Sports Commission Bylaw 53M2006. Key amendments include deleting the definition of “amateur event” in 2(1)(d.1) which had been superseded by a new definition in 2(1)(c) in the amendments approved in 2014; and

## **2014 CALGARY COMBATIVE SPORTS COMMISSION ANNUAL REPORT**

---

removing the word "regulations" and using the word "rules" instead, to align with standard terminology in the combative sports community.

In addition, as a means of aligning with Community Services & Protective Services annual reporting processes, starting in 2016, the CCSC annual report will be brought forward in May of each year.

### **Stakeholder Engagement, Research and Communication**

CCSC works closely with Administration and the combative sports community in the development of the CCSC annual report and ongoing Commission activities. This includes research partnerships to support Commission process efficiencies along with fostering the development of industry best practices.

### **Strategic Alignment**

The recommendations align with the purpose of the CCSC: to regulate, govern and control professional combative sporting events and contestants within the city of Calgary in consultation with Administration.

### **Social, Environmental, Economic (External)**

Council, over 100 years ago, determined that combative sports are part of a vibrant and diverse sporting environment. Today, combative sports continue to be a source of culture and entertainment for many Calgarians. A volunteer Commission has been identified as a valuable community resource to ensure the future success of combative sports within Calgary.

### **Financial Capacity**

#### **Current and Future Operating Budget:**

CCSC utilizes a self-supporting financial model, securing event gate fees to fund the regulation and coordination of combative sports events. While Commission members are volunteers, they receive an honorarium for supporting events. Attachment 1 outlines the 2014 CCSC statement of revenues and expenditures and provides the 2015 CCSC budget.

#### **Current and Future Capital Budget:**

There are no capital funding implications associated with this report.

### **Risk Assessment**

Combative sports, such as those sanctioned by the CCSC, carry inherent risks for competitors. The CCSC mitigates risks by providing oversight through the bylaw provisions for licensing, rules, monitoring of events and enforcement. Risks are further mitigated through awareness of combative sports best practices including safety processes.

### **REASON(S) FOR RECOMMENDATION(S):**

The CCSC annual report, developed collaboratively by CCSC and Administration, highlights the implementation of the review, which commenced in 2014 and has continued over the course of 2015, including its impact on enhancing efficiency, accountability, financial sustainability, and strengthening customer service. Further, the 2014 Commission events summary, 2014 statement of revenues and expenditures, 2015 budget and upcoming 2016 Work Plan are also

**2014 CALGARY COMBATIVE SPORTS COMMISSION ANNUAL REPORT**

---

highlighted. Minor bylaw amendments are also included, at the request of CCSC and the Law Department, to clarify definitions and align the bylaw with industry terminology.

**ATTACHMENT(S)**

1. 2014 Calgary Combative Sports Commission Annual Report
2. **Proposed Bylaw 51M2015**