



**MINUTES**

**SPECIAL MEETING OF COUNCIL**

**RE: Adjustments to One Calgary Service Plans and Budgets**

**November 8, 2021, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:**

Mayor J. Gondek  
Councillor S. Chu (Partial Remote Participation)  
Councillor E. Spencer  
Councillor A. Chabot (Partial Remote Participation)  
Councillor K. Penner  
Councillor T. Wong (Partial Remote Participation)  
Councillor J. Mian  
Councillor R. Dhallwal (Partial Remote Participation)  
Councillor R. Pootmans  
Councillor S. Sharp  
Councillor J. Wyness (Partial Remote Participation)  
Councillor P. Demong (Partial Remote Participation)  
Councillor D. McLean  
Councillor G-C. Carra (Partial Remote Participation)  
Councillor C. Walcott

**ALSO PRESENT:**

City Manager D. Duckworth (Partial Remote Participation)  
City Solicitor and General Counsel J. Floen (Remote Participation)  
General Manager C. Arthurs (Remote Participation)  
General Manager K. Black (Remote Participation)  
General Manager S. Dalglish (Remote Participation)  
Chief Financial Officer C. Male  
General Manager D. Morgan (Remote Participation)  
General Manager M. Thompson (Remote Participation)  
City Clerk K. Martin  
Deputy City Clerk T. Mowrey  
Legislative Advisor J. Palaschuk  
Legislative Advisor D. Williams

**1. CALL TO ORDER**

Mayor Gondek called today's Meeting to order at 9:32 a.m. on 2021 November 8.

**ROLL CALL**

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

2. OPENING REMARKS

Mayor Gondek provided opening remarks, provided a traditional land acknowledgement and recognized 2021 November 8 as Indigenous Veterans Day.

3. CONFIRMATION OF AGENDA

**Moved by** Councillor Mian  
**Seconded by** Councillor Sharp

That the Agenda for the 2021 November 8 Special Meeting of Council be confirmed.

**MOTION CARRIED**

4. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

4.1 2021 Fall Citizen Research Results, C2021-1375

A presentation entitled "2021 Fall Citizen Research Results" was displayed with respect to Report C2021-1375.

**Moved by** Councillor Wong  
**Seconded by** Councillor Pootmans

That with respect to Report C2021-1375, the following be adopted:

That Council receive this report and attachments for the Corporate Record.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

4.2 Fall Economic Outlook Update (Verbal), C2021-1476

A presentation entitled "Fall Economic Outlook Update" was displayed with respect to Report C2021-1476.

**Moved by** Councillor Penner  
**Seconded by** Councillor Wyness

That with respect to Report C2021-1476, the following be adopted:

That Council receive the presentation for the Corporate Record.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

4.3 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets, C2021-1436

A presentation entitled "2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets" was distributed with respect to Report C2021-1436.

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(a) of the Procedure Bylaw in order to complete the questions to Administration prior to the lunch recess.

**Moved by** Councillor Wong

**Seconded by** Councillor Demong

That Council:

1. Pursuant to Section 6(1) of the Procedure Bylaw 35M2017, suspend Section 78(1)(c), in order that Council may recess during the Adjustments to the One Calgary Service Plans and Budgets Council Meeting, for the period of Tuesday, 2021 November 23 to the conclusion of the meeting, as follows:
  - a. By recessing on all days at 6:00 p.m., or pursuant to (c.) below;
  - b. By reconvening at 9:30 a.m. each day;
  - c. By adjourning on the last day of deliberations, regardless of the time, in order to complete the Agenda.
2. Pursuant to Section 6(1) of the Procedure Bylaw 35M2017, suspend Section 112, in order that Council may consider multiple amendments to the main motion simultaneously.
3. Hear from members of the public with respect to Item 4.3, Adjustments to One Calgary Service Plans and Budgets, C2021-1436 on Monday, 2021 November 22.
4. Direct the City Clerk to distribute supplementary materials received, such as public submissions, presentations and updates from Administration, and such materials to be added to the Corporate Record.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

**Moved by** Councillor Chabot  
**Seconded by** Councillor Mian

That Council now recess to reconvene in the Council Chamber on Monday, 2021 November 22, at 9:30 a.m. to continue with Item 4.3 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets, C2021-1436.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

2021 November 22

Mayor Gondek called the continuation of the Special Meeting of Council Re: Adjustments to One Calgary Service Plans and Budgets to order at 9:30 a.m. on 2021 November 22.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Mayor Gondek provided opening remarks and a traditional land acknowledgement.

Councillor Penner recognized Councillor Walcott who was one of 25 teachers across Canada to receive the Prime Minister's Award for Teaching Excellence.

Mayor Gondek acknowledged receipt of the following new materials, distributed since the November 8 recess, with respect to Report C2021-1436:

- Public Submissions 1-20
- Memo dated 2021 November 15
- Memo dated 2021 November 16
- Memo dated 2021 November 17
- Memo dated 2021 November 19
- Memo dated 2021 November 22
- Summary of Revisions
- Revised Cover Page (includes a new Recommendation 13)
- Revised Attachment 2
- Revised Attachment 5
- Revised Attachment 10

The following documents were distributed with respect to Report C2021-1436:

- A presentation entitled, "2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets" dated 2021 November 22;
- A presentation entitled, "Calgary Firefighters, Public Submission";
- A presentation entitled, "2020 Council & Government Submission";
- A presentation entitled, "Dr. Noel Keough: Council Presentation Re: 2022 City of Calgary Budget";
- A presentation entitled, "2017 Infrastructure Status Report";
- A presentation entitled, "A Fast & Fair Net-Zero Budget";
- A presentation entitled, "The Effect of the Pandemic on Calgary Transit";
- A presentation entitled, "2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets - Current approved budget, service priorities for 2022 and savings";
- Public Submissions 29-40;
- A presentation entitled "2022 Adjustments to 2019-2022 One Calgary Service Plans and Budgets - Administration's New Operating Investment Opportunities"; and
- A presentation entitled "2022 Adjustments to One Calgary Service Plans and Budgets - Council Proposed Investments."

City Manager Duckworth presented "2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets"

The following speakers addressed Council with respect to Report C2021-1436:

1. D'Arcy Lanovaz, CUPE Local 38
2. Alexander Shevalier, Calgary and District Labour Council
3. Matt Osborne, Calgary Firefighters Association
4. Dean Hopkins
5. Jason Curry, Calgary Firefighters Association

Due to technical issues, Council recessed at 10:25 a.m. on 2021 November 22 and reconvened at 10:31 a.m. on 2021 November 22 with Mayor Gondek in the Chair.

#### ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Wong, Councillor Wyness, Councillor Walcott, and Mayor Gondek.

6. Vincent St. Pierre
7. Jonathan van Heyst, Bike Calgary
8. Carol Armes, Advisory Committee on Accessibility
9. Noel Keough
10. Chaz Smith, Be the Change YYC

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(a) of the Procedure Bylaw in order to complete the current panel of speakers prior to the lunch recess.

Council recessed at 12:09 p.m. on 2021 November 22 and reconvened at 1:19 p.m. on 2021 November 22 with Mayor Gondek in the Chair.

#### ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

11. Robert Tremblay, Calgary Climate Hub
12. Jim McPhail, Calgary Climate Hub
13. Bob Morrison, Calgary Climate Hub
14. Nathan Hawryluk
15. Katherine Heimbigner-Tenor, Calgary Alliance
16. Myke Atkinson
17. David Barrett, Renfrew Community Association
18. Holly DeSimone
19. Kent Manning

The following members of Administration presented and answered questions with respect to "2022 Adjustments to 2019-2022 One Calgary Service Plans and Budgets - Current approved budget, service priorities for 2022 and savings".

City Manager's Office, City Manager D. Duckworth

Chief Financial Officer's Department, Chief Financial Officer C. Male

Community Services, General Manager K. Black

Deputy City Manager's Office, General Manager C. Arthurs

Planning & Development, General Manager S. Dalgleish

Transportation, General Manager D. Morgan

Utilities & Environmental Protection, General Manager M. Thompson

Council recessed at 3:13 p.m. on 2021 November 22 and reconvened at 3:48 p.m. on 2021 November 22 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Walcott, Councillor Wong, Councillor Wyness, Councillor Carra, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Wyness, and Mayor Gondek.

The following members of Administration presented and answered questions with respect to "2022 Adjustments to 2019-2022 One Calgary Service Plans and Budgets - Administration's New Operating Investment Opportunities".

City Manager's Office, City Manager D. Duckworth

Chief Financial Officer's Department, Chief Financial Officer C. Male

Community Services, General Manager K. Black

Deputy City Manager's Office, General Manager C. Arhurs

Planning & Development, General Manager S. Dalglish

Utilities & Environmental Protection, General Manager M. Thompson

By General Consent, pursuant to Section 6(1) of the Procedure Bylaw 35M2017, Council suspended Section 78(1)(c) of the Procedure Bylaw in order to complete questions of Administration prior to the evening recess.

City Manager Duckworth presented "2022 Adjustments to One Calgary Service Plans and Budgets - Council Proposed Investments". General Managers and Members of Administration were available to answer questions.

Councillor Carra left the Remote Meeting at 6:49 p.m. on 2021 November 22.

**Moved by** Councillor Penner

**Seconded by** Councillor Wong

That Council recess at 7:01 p.m. on 2021 November 22 to reconvene at 9:30 a.m. on 2021 November 23.

**MOTION CARRIED**

2021 November 23

Mayor Gondek called the continuation of the Special Meeting of Council Re: Adjustments to One Calgary Service Plans and Budgets to order at 9:31 a.m. on 2021 November 23.

ROLL CALL

Councillor Carra, Councillor Chu, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 9:33 a.m. on 2021 November 23) Councillor Demong (joined the Meeting at 10:00 a.m. on 2021 November 23)

The following documents were distributed with respect to Report C2021-1436:

- Memo dated November 23
- Summary of Revisions 2
- Revised Cover Report
- Revised Attachment 15
- Public Submissions 41-45

**Moved by** Councillor Sharp  
**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and assess the value (cost and savings) of return on investment of this investment opportunity for our citizens.
2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies.

For: (9): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

Against: (6): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Demong, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

Council recessed at 10:09 a.m. on 2021 November 23 and reconvened at 10:14 a.m. on 2021 November 23 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.



**Moved by** Councillor Chabot  
**Seconded by** Councillor Chu

That with respect to Report C2021-1436:

Recommendation 1 be amended by eliminating the savings associated with External Counsel in Revised Attachment 2.

For: (5): Councillor Chu, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, and Councillor Sharp

Against: (10): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Chabot  
**Seconded by** Councillor McLean

That with respect to Report C2021-1436:

Recommendation 1 be amended by removing the Absorption of tax support into user fees contained in revised Attachment 2.

For: (3): Councillor Chu, Councillor Chabot, and Councillor McLean

Against: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Chabot  
**Seconded by** Councillor Demong

That with respect to Report C2021-1436:

Recommendation 1 be amended by removing Additional year one investment in the Resilient Roofing Rebate Program contained in revised Attachment 2

For: (6): Councillor Chu, Councillor Chabot, Councillor Sharp, Councillor Wyness, Councillor Demong, and Councillor McLean

Against: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

Councillor Penner rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Wong rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Sharp rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Penner rose on a Point of Order.

The Chair ruled on the Point of Order.

Council recessed at 10:57 a.m. on 2021 November 23 and reconvened at 11:08 a.m. on 2021 November 23 with Mayor Gondek in the Chair.

#### ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Dhaliwal

**Seconded by** Councillor Spencer

That Council reconsider its decision with respect to the referral motion as follows:

**"Moved by** Councillor Sharp

**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and assess the value (cost and savings) of return on investment of this investment opportunity for our citizens.
2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies."

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Wong, Councillor Sharp, Councillor Wyness, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Sharp  
**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and assess the value (cost and savings) of return on investment of this investment opportunity for our citizens.
2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies.

For: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

Against: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

Council recessed at 12:06 p.m. on 2021 November 23 and reconvened at 1:02 p.m. on 2021 November 23 with Mayor Gondek in the Chair.

**ROLL CALL**

Councillor Carra, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 1:20 p.m. on 2021 November 23)

Mayor Gondek left the Chair at 1:08 p.m. on 2021 November 23 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 1:14 p.m. on 2021 November 23 and Councillor Carra returned to his regular seat in Council.

The following speakers addressed Council with respect to Item C2021-1436:

- Shawn Cornett, Interim Chair, Calgary Police Commission
- Chief Constable Mark Neufeld
- Deputy Chief Katie McLellan
- Blaine Hutchins, Executive Director, Finance & Fleet
- Deputy Chief Raj Gill
- Deputy Chief Paul Cook
- Deputy Chief Chad Tawfik

A presentation entitled, "2022 One Calgary Adjustments" was distributed with respect to Report C2021-1436.

**Moved by** Councillor Demong  
**Seconded by** Councillor Sharp

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Sections 107 and 109 of the Procedure Bylaw in order to allow Members to debate more than once and to extend time for debate with respect to the Calgary Police Service budget presentation.

**MOTION CARRIED**

**Moved by** Councillor Mian  
**Seconded by** Councillor Spencer

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Section 78(1)(b) of the Procedure Bylaw in order to complete questions of the Calgary Police Service prior to the afternoon recess.

**MOTION CARRIED**

Mayor Gondek left the Chair at 3:21 p.m. on 2021 November 23 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 3:24 p.m. on 2021 November 23 and Councillor Carra returned to his regular seat in Council.

Councillor Chabot left the Meeting at 3:53 p.m. and returned at 4:02 p.m. on 2021 November 23.

Council recessed at 4:04 p.m. and reconvened at 4:39 p.m. with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Pootmans

**Seconded by** Councillor Mian

That with respect to Report C2021-1436, Recommendation 3 be amended by deleting the text and replacing with the following:

3. Approve adjustments to the 2022 Service Plans and Budgets based on the financial request included in Attachment 6 and direct Administration to implement the budgetary changes necessary to effect these adjustments.

For: (11): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, and Councillor McLean

Against: (4): Mayor Gondek, Councillor Penner, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

**Moved by** Councillor Chabot

**Seconded by** Councillor Chu

That with respect to Report C2021-1436:

That the proposed amendment by Councillor Penner regarding Enhancing Investment in Affordable Housing be amended by changing the operating base funding to one time funding.

For: (3): Councillor Chu, Councillor Chabot, and Councillor Wong

Against: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Walcott

**Seconded by** Councillor Carra

That Council reconsider its decision made on November 8 with respect to the set evening recess time of 6:00 pm during the Adjustments to the 2019-2022 One Calgary Service Plans and Budgets Council Meeting.

For: (14): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (1): Councillor Chu

**MOTION CARRIED**

**Moved by** Councillor Penner  
**Seconded by** Councillor Spencer

That with respect to Report C2021-1436:

1. Recommendation 1 be amended by adding “and the Operating and Capital Budget Impacts for the Council Proposed Investments found in the 2021 November 16 Memo (Supplementary) be adopted, as follows, with the capital sources of funding for all capital in the Council Proposed Investments noted as unfunded or base tax supported being changed to one-time funding from the 2021 year-end favourable Corporate variance transferred to the Fiscal Stability Reserve and Budget Savings Account merged reserve and, if needed, the Reserve for Future Capital:” after “Revised Attachment 2”; and
2. That Council Proposed Investment Enhancing Investment in Affordable Housing be added as a sub-bullet after “Future Capital:”

For: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chu, Councillor Chabot, and Councillor McLean

**MOTION CARRIED**

Council recessed at 6:06 p.m. on 2021 November 23 to reconvene at 9:30 a.m. on 2021 November 24.

2021 November 24

Mayor Gondek called the continuation of the Special Meeting of Council Re: Adjustments to One Calgary Service Plans and Budgets to order at 9:31 a.m. on 2021 November 24.

ROLL CALL

Councillor Carra, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 9:37 a.m. on 2021 November 24)

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

**Moved by** Councillor Demong

**Seconded by** Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by amending the title of the Council Proposed Investment contained in the 2021 November 16 Memo (Supplementary) from “Downtown Park Security” to “Downtown Community Safety”, and adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 2A. Downtown Calgary Development Incentive Program
- 2B. Downtown Community Safety

For: (14): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (1): Councillor Chu

**MOTION CARRIED**

**Moved by** Councillor Carra

**Seconded by** Councillor Penner

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 3. Modernized Local Area Planning and Community Relations Resources as a sub-bullet after “Future Capital.”

For: (8): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (7): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Sharp, Councillor Wyness, and Councillor McLean

**MOTION CARRIED**

Councillor Wong left the Meeting at 11:30 a.m. on 2021 November 24 and rejoined the Meeting at 11:35 a.m. on 2021 November 24.

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(a) of the Procedure Bylaw in order to complete the Amendments with respect to 4A. Accelerating the Climate Strategy and Action Plans prior to the lunch recess.

Mayor Gondek left the Chair at 11:59 a.m. on 2021 November 24 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 12:01 p.m. on 2021 November 24 and Councillor Carra returned to his regular seat in Council.

**Moved by** Councillor Walcott  
**Seconded by** Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 4A. Accelerating the Climate Strategy and Action Plans

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Walcott  
**Seconded by** Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 4D. Hydrogen Hybrid Fuel Pilot and Study

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Sharp, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Walcott  
**Seconded by** Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 4B. Green Fleet Strategy
- 4C. Energy Efficiency Retrofit
- 4E. 2020 Hailstorm Tree Replacement



For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

**MOTION CARRIED**

By General Consent, pursuant to Section 6(1) of the Procedure Bylaw 35M20217, Council suspended Section 78(1)(b) of the Procedure Bylaw in order to shorten the lunch recess to 60 minutes.

Council recessed at 12:18 p.m. on 2021 November 24 and reconvened at 1:22 pm. on 2021 November 24 with Mayor Gondek in the Chair.

**ROLL CALL**

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Wyness

**Seconded by** Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 5A. Arts and Culture Sector Support

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Demong, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Wyness

**Seconded by** Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 5B. Advancing Stream B of White Goose Flying. Spiritual Healing, Culture and Arts Commemoration

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

**Moved by** Councillor Mian  
**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 7B. Community Safety Investment Framework

For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Mian  
**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 7A. Investments in Public Safety on Calgary Transit
- 7C. Increase Relief Factor and Training for Calgary Fire Department

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

Councillor Wong left the Meeting at 2:56 p.m. on 2021 November 24 and rejoined the Meeting at 2:59 p.m. on 2021 November 24.

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(b) of the Procedure Bylaw in order to complete the Amendments with respect to 8A. Traffic Safety Improvements, 8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement and 8C. Accessibility Improvements prior to the afternoon recess.

**Moved by** Councillor Spencer  
**Seconded by** Councillor Mian

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 8A. Traffic Safety Improvements
- 8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement
- 8C. Accessibility Improvements

For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

**MOTION CARRIED**

Council recessed at 3:30 p.m. on 2021 November 24 and reconvened at 4:03 p.m. on 2021 November 24 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent from Roll Call: Councillor McLean (joined the Meeting at 4:07 p.m. on 2021 November 24)

**Moved by** Councillor Demong  
**Seconded by** Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 9. Information Technology Support for Modern Governing as a sub-bullet after “Future Capital:”

For: (7): Councillor Chabot, Councillor Penner, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, and Councillor Carra

Against: (8): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Wong, Councillor Mian, Councillor Sharp, Councillor McLean, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Wong  
**Seconded by** Councillor Spencer

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 10A. Snow & Ice Control Responsiveness
- 10B. Snow & Ice Control: Pedestrian Service Improvements

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Carra  
**Seconded by** Councillor Wyness

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 11. The Calgary Zoological Society – Canadian Wilds Redevelopment as a sub-bullet after “Future Capital:”

For: (12): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chu, Councillor Pootmans, and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Wong  
**Seconded by** Councillor Demong

That with respect to Report C2021-1436:

That a new recommendation #14 be added as follows:

14. Council approve increasing the 2022 capital budget by:
  - a. \$9M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pavement condition index and to enhance service levels with the expectation of increased Citizen Satisfaction; and
  - b. \$1M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pathway condition index and to enhance service levels with the expectation of increased Citizen Satisfaction.

For: (10): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Sharp, Councillor Demong, and Councillor Walcott

Against: (5): Councillor Chu, Councillor Pootmans, Councillor Wyness, Councillor McLean, and Councillor Carra

**MOTION CARRIED**

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

**Moved by** Councillor Carra  
**Seconded by** Councillor Sharp

That with respect to Report C2021-1436, the following be adopted:

Pursuant to Section 6(1) of the Procedure Bylaw 35M2017, Council suspend Section 122 of the Procedure Bylaw in order to vote on 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets as an omnibus motion

For: (12): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chabot, Councillor Mian, and Councillor Sharp

**MOTION CARRIED**

Council recessed at 5:16 p.m. on 2021 November 24 and reconvened at 5:44 p.m. on 2021 November 24 with Mayor Gondek in the Chair.

**ROLL CALL**

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Penner  
**Seconded by** Councillor Pootmans

That with respect to Report C2021-1436, the following be adopted, **as amended**:

That Council:

1. Approve adjustments to the 2022 Service Plans and Budgets in the Operating Approval Package in Revised Attachment 2, **and the Operating and Capital Budget Impacts for the Council Proposed Investments found in the 2021 November 16 Memo (Supplementary), as follows, with the capital sources of funding for all capital in the Council Proposed Investments noted as unfunded or base tax supported being changed to one-time funding from the 2021 year-end favourable Corporate**

variance transferred to the Fiscal Stability Reserve and Budget Savings Account merged reserve and, if needed, the Reserve for Future Capital:

- a. **1. Enhancing Investment in Affordable Housing**
- b. **2A. Downtown Calgary Development Incentive Program**
- c. **2B. Downtown Community Safety**
- d. **3. Modernized Local Area Planning and Community Relations Resources**
- e. **4A. Accelerating the Climate Strategy and Action Plans**
- f. **4B. Green Fleet Strategy**
- g. **4C. Energy Efficiency Retrofit**
- h. **4D. Hydrogen Hybrid Fuel Pilot and Study**
- i. **4E. 2020 Hailstorm Tree Replacement**
- j. **5A. Arts and Culture Sector Support**
- k. **5B. Advancing Stream B of White Goose Flying. Spiritual Healing, Culture and Arts Commemoration**
- l. **7A. Investments in Public Safety on Calgary Transit**
- m. **7B. Community Safety Investment Framework**
- n. **7C. Increase Relief Factor and Training for Calgary Fire Department**
- o. **8A. Traffic Safety Improvements**
- p. **8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement**
- q. **8C. Accessibility Improvements**
- r. **10A. Snow & Ice Control Responsiveness**
- s. **10B. Snow & Ice Control: Pedestrian Service Improvements**
- t. **11. The Calgary Zoological Society – Canadian Wilds Redevelopment**

and direct Administration to implement the budgetary changes necessary to effect these adjustments;

2. Authorize Administration to transfer the budgets in Revised Attachment 2 that are held in Corporate Programs and are related to costs and savings arising from Solutions for Achieving Value and Excellence (SAVE) business cases to the relevant services as required during implementation;
3. **Approve adjustments to the 2022 Service Plans and Budgets based on the financial request included in Attachment 6 and direct**

**Administration to implement the budgetary changes necessary to effect these adjustments;**

4. For the proposed User Fee and Rate changes in Attachment 7:
  - a. Approve the user fee changes in Attachments 7A-7D; and
  - b. Give three readings to the Proposed Bylaw 62M2021 in Attachment 7E;
5. Approve the Capital Budget Recast in Attachment 8;
6. Approve the Capital Budget Adjustments in Attachment 9;
7. Approve the Net Zero Operating Budget Adjustments for 2022 in Attachment 13;
8. Approve the Carry Forward of Operating Budget from 2021 to 2022 in Attachment 14;
9. Approve the Performance Measures Adjustments for approval in Revised Attachment 15;
10. Approve the contribution of the anticipated 2021 favourable variance of \$3.85 million from the Fire & Emergency Response service to the Fire segment of the Lifecycle Maintenance and Upgrade & Reserve for Future Capital Merged Reserve to fund one-time lease costs through 2031 and as detailed in the Fire & Emergency Response new operating investment in Revised Attachment 5;
11. Approve the contribution of Police Services Anti-Racism and Call Response Funds 2021 favourable variance to the Court Fine Reserve to be used to fund the Police Services 2022 Anti-Racism and Call Response Funds expenditures shown in Attachment 13; and
12. Request the Mayor write another letter to the Premier of the Government of Alberta, and a letter to the Prime Minister of the Government of Canada requesting that the provincial and federal governments match The City of Calgary's financial commitment to the Resilient Roofing Rebate Program; and
13. Direct that one-time funds identified in note 4 of the Revised Attachment 2 be transferred to the Fiscal Stability Reserve and Budget Savings Account Merged Reserve.
14. **Approve increasing the 2022 capital budget by:**
  - a. **\$9M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pavement condition index and to enhance service levels with the expectation of increased Citizen Satisfaction; and**
  - b. **\$1M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pathway condition index and to enhance service levels with the expectation of increased Citizen Satisfaction.**

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Sharp, and **Councillor McLean**

**MOTION CARRIED**

By General Consent, pursuant to Section 121 of the Procedure Bylaw 35M2017, Council granted Councillor McLean's request to change his vote from the affirmative to the negative.

That Bylaw 62M2021 be introduced and read a first time.

Against: Councillor Chu

**MOTION CARRIED**

That Bylaw 62M2021 be read a second time.

Against: Councillor Chu

**MOTION CARRIED**

That authorization now be given to read Bylaw 62M2021 a third time.

**MOTION CARRIED UNANIMOUSLY**

That Bylaw 62M2021 be read a third time.

Against: Councillor Chu

**MOTION CARRIED**

**Moved by** Councillor Mian  
**Seconded by** Councillor Demong

That pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Section 78(1)(c) of the Procedure Bylaw in order to complete the remainder of the Agenda prior to the dinner recess.

**MOTION CARRIED**

Councillor Carra left the Meeting at 6:00 p.m. on 2021 November 24 and rejoined the Remote Meeting at 6:05 p.m. on 2021 November 24.

**Moved by** Councillor Chabot  
**Seconded by** Councillor Chu

That with respect to Report C2021-1436, the following Motion Arising be adopted:



That Council direct Administration to reassess the projected Local Access Fee and Franchise Fee and direct that 35% of the projected variance be allocated to the 2022 budget and report back to council on the impact to the overall budget.

For: (9): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, Councillor Sharp, Councillor Wyness, Councillor McLean, and Councillor Walcott

Against: (6): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Pootmans, Councillor Demong, and Councillor Carra

**MOTION CARRIED**

**Moved by** Councillor Chabot  
**Seconded by** Councillor Chu

That with respect to Report C2021-1436, the following Motion Arising be adopted:

That Council direct Administration to analyze the tax revenue generation through redevelopment and how it gets carried forward through the revenue neutral calculation and report back to a 2022 Executive Committee Meeting.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

5. CONFIDENTIAL ITEMS

5.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

6. ADJOURNMENT

**Moved by** Councillor Chabot  
**Seconded by** Councillor Sharp

That this Council adjourn at 6:14 p.m. on 2021 November 24.

**MOTION CARRIED**

CONFIRMED BY COUNCIL ON

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MAYOR

\_\_\_\_\_  
CITY CLERK