

Previous Council Direction, Background

The City of Calgary's background with the governance of Indigenous relations begins with the Calgary Aboriginal Urban Affairs Committee. During the 1970s, the Indigenous population in Calgary grew significantly. Concerned about the social and economic conditions nation members migrating to Calgary were experiencing, Treaty 7 leaders approached City Council about supporting Indigenous people in the city. Established in 1979, the purpose of the Calgary Aboriginal Urban Affairs Committee was to provide Council with professional and strategic advice on matters that affect Indigenous Calgarians and to offer ongoing guidance on the implementation of strategies that advance Indigenous interests. In 2018, Council recognized the need for transformation and directed Administration to retain a consultant with expertise in Indigenous governance to undertake a comprehensive review the Calgary Aboriginal Urban Affairs Committee and to ensure the work evolved into current Indigenous governance best practices as opposed to the traditional colonial practices that have been a constraint in the past. A key recommendation from that review was that The City of Calgary explore and implement an Indigenous governance model.

Context

As Administration engaged with the Indigenous community around the development of the Calgary Indigenous Relations Office and began working with an external consultant to review CAUAC, the integration of both components of work became apparent. With the establishment of the Calgary Indigenous Relations Office in 2020, and the addition of a dedicated team of Indigenous staff, The City's approach to Indigenous relations was changing. The evolution of Indigenous relations at The City provided an opportunity to reimagine Indigenous advisory functions.

The Calgary Indigenous Relations Office undertook an Indigenous governance best practices review and gathered data from academic literature, Indigenous Relations Office developmental engagements and the Calgary Aboriginal Urban Affairs Committee governance review engagement and report. The review indicated that an Indigenous relations governance model that was representative of Treaty 7 Nations, the Metis Nation of Alberta, Region 3, and urban Indigenous community, included validated Elders and guided by Indigenous natural law, principles, practices, and protocols, be developed.

The co-creation of an Indigenous relations governance model requires engagements with the Treaty 7 Nations, Métis Nation of Alberta, Region 3, and the Urban Indigenous community. Indigenous engagement is unlike typical engagements conducted by the Engage Resource Unit where the public is surveyed. Indigenous engagement requires identification and relationship building with the Indigenous Knowledge Keepers to be engaged, Indigenous community conversations and validation of the knowledge shared through Indigenous ceremony, all of which take time.

Previous Council Direction

Co-creating an Indigenous Relations Governance Model for The City of Calgary (CPS2020-1102)
Council directed Administration to work the Indigenous community to co-create an Indigenous relations governance model for The City of Calgary and provide a progress report no later than Q4 2021.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
06/21/2021	PFC2021-0887	White Goose Flying Update (Verbal)
11/18/2020	CPS2020-1102	<p>Co-creating an Indigenous Relations Governance Model for The City of Calgary</p> <p>Council directed Administration to work the Indigenous community to co-create an Indigenous relations governance model for The City of Calgary and provide a progress report no later than Q4 2021.</p>
9/11/2019	Briefing CPS2019-0923	<p>Calgary Indigenous Relations Office (IRO) Engagement and the Calgary Aboriginal Urban Affairs Committee (CAUAC) Governance Review Briefing</p> <p>Administration committed to reporting back on the “outcome of the Calgary IRO engagement and the CAUAC governance review at SPC on CPS in Q2 2020.</p>
4/8/2019	CPS2019-0277	<p>Calgary Aboriginal Urban Affairs Committee Governance Review – Deferral</p> <p>Council approved the recommendation to defer the report on the modernization of CAUAC’s Terms of Reference that was scheduled for 2019 Q1 to no later than 2019 Q3.</p>
11/19/2018	CPS2018-1216	<p>Preview of the Proposed Calgary Indigenous Relations Office</p> <p>During the One Calgary 2019-2022 Service Plans and Budget discussion (Regular Meeting of Council), Council directed that with respect to Report CPS2018-1216, the following be adopted: “That Council forward report CPS2018-1216 to its upcoming November 2018 budget deliberations (2019 – 2022 One Calgary Budget) to specifically inform the Community Strategies Service Plans and Budget. And, if the 2019-2022 One Calgary - Community Strategies Service Plans and Budget is approved, that the following recommendations be put to Council for its consideration.</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the establishment of the City of Calgary Indigenous Relations Office (IRO) as set out in Report CPS2018-1216. 2. Endorse the initial core functions of the City of Calgary IRO to include but not be limited to: <ol style="list-style-type: none"> a. Strategy & Leadership; b. Legal Advice & Reporting; c. Cultural Training & Advice; d. Relationship Coordination; and e. Engagement with First Nations, The Metis, Inuit and urban Indigenous Calgarians. 3. Receive a scoping report through the SPC Community and Protective Services by Q3 2019, reflecting meaningful and

		regular engagement with First Nations, The Metis, Inuit and urban Indigenous Calgarians on the determination of IRO's collective collaborative vision and core functions."
11/7/2018	CPS2018-1216	<p>Preview of the Proposed Calgary Indigenous Relations Office</p> <p>Council was presented a preview of the proposed Calgary Indigenous Relations Office (IRO) and referred the recommendations to the One Calgary budget approval process.</p>
10/22/2018	N2018-1036	<p>Consideration of Shortlists Submitted by Boards, Commissions and Committees (BCCs) for Public Member Appointments</p> <p>Council adopted the following Motion Arising with respect to Report N2018-1036: "That Council direct Administration to: 1. Hire an external consultant with expertise in Indigenous Governance, who, after being authorized by Administration, is to undertake a comprehensive review of Calgary Aboriginal Urban Affairs Committee (CAUAC) in conjunction with the work on developing an Indigenous Relations Office, and report back to Council in Q1 of 2019 with recommendations on modernizing the Terms of Reference. 2. Ensure that the work of the CAUAC reviewed by the external consultant evolves into current best practice Indigenous Governance in contrast to previous traditional colonial practices that have been a constraint in the past. 3. Ensure that the review provides a mechanism to meet the needs of Indigenous interests in Calgary."</p>
12/18/2017	Council Direction	<p>Council Direction</p> <p>Council directed Administration to "work with the Métis Nation of Alberta Region 3 to develop a Métis Nation of Alberta Region 3 Policy Implementation Guide that is reflective of their culture and history no later than the end of Q4 2018." Further, Council directed Administration to "set up an Official signing and formal acknowledgement of the Council approved Indigenous Policy to include the Métis Nation of Alberta Region 3, Treaty 7, City Council and the City of Calgary."</p>
7/27/2017	NM2017-20	<p>Re: Indigenous Relations</p> <p>Council directed Administration to scope the feasibility of a distinct Indigenous Relations Office.</p>
7/27/2015	Notice of Motion NM2015-17	<p>Re: Update on the Progress of the Review of the Truth and Reconciliation Commission's Recommendations</p>

		<p>Council directed Administration to report back to Council through the SPC on Community and Protective Services no later than May 2016, in conjunction with the CAUAC Annual Report, with recommendations on moving forward with Truth and Reconciliation Commission (TRC) Calls to Action that are within The City's jurisdiction, and to provide an update to Council on progress on the review of the TRC recommendations and next steps no later than November 2015.</p>
2/10/2014	PFC2014-0083	<p>Calgary Aboriginal Urban Affairs Committee Terms of Reference and Strategic Plan</p> <p>Council adopted PFC2014-0083, 'Calgary Aboriginal Urban Affairs Committee Terms of Reference and Strategic Plan' and directed CAUAC to report annually to Council starting in 2015, through the SPC on Community and Protective Services, on progress towards its Strategic Plan.</p>

Bylaws, Regulations, Council Policies

The Indigenous Policy

- “The City will strive to learn from and work with Indigenous communities, grounded in the spirit and intent of reconciliation. The City is devoted to a shared pathway forward, and a firm commitment to building an equitable and inclusive city.”

The Social Wellbeing Policy Principle

- “Advance the active and shared process of truth and reconciliation in collaboration with the community.”