

## **2016 CRIME PREVENTION INVESTMENT PLAN FUNDING RECOMMENDATIONS**

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### **EXECUTIVE SUMMARY**

Since 2005, the Crime Prevention Investment Plan (CPIP) has supported local crime prevention initiatives related to community safety and the maintenance of community standards in the key priority areas of community capacity building; children, youth and families; and street issues. In 2015, \$676,000 was invested in 11 crime prevention initiatives.

The CPIP-funded initiatives continue to address important community needs. Each of the 11 initiatives funded in 2015 fall within the four-year seed funding window established in 2014. As such, Administration recommends continued funding for the same 11 initiatives in 2016 as outlined in Attachment 1. Continued funding will allow CPIP partners to continue to offer crime prevention programs for the coming year while future integrated processes are refined.

In 2016, Administration will align the processes for CPIP, Family and Community Support Services (FCSS) and the Community Economic Resilience Emergency Fund. This will include a joint call for funding proposals and joint application process. Through this process, accountability and reporting requirements for CPIP partners will be strengthened to align with results based accountability best practices. In addition, as part of continuous program improvement, in 2016 the existing seed funding framework will be reviewed to ensure it remains a best practice in supporting crime prevention initiatives and that continued investments are in alignment with a strategic funding framework for prevention.

Administration will bring 2017 CPIP funding recommendations, which will include new programs, no later than 2016 December. Attachment 3 provides highlights of the 2016 CPIP work plan.

### **ADMINISTRATION RECOMMENDATION**

That the SPC on Community & Protective Services recommend that Council approve the 2016 Crime Prevention Investment Plan allocations identified in Attachment 1.

### **RECOMMENDATION OF THE SPC ON COMMUNITY AND PROTECTIVE SERVICES, DATED 2016 MARCH 02**

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That the Administration Recommendation contained in Report CPS2016-0149 be approved.

### **PREVIOUS COUNCIL DIRECTION / POLICY**

On 2005 November 07, Council approved and adopted the People-Places-Partnerships Crime Prevention Investment Plan, as outlined in CPS2005-67. Since that time Council has received annual reports on CPIP from Administration.

On 2012 October 15, Council approved CPS2012-0700 directing Administration to adjust its prior practice of allocating CPIP funds on a one-year term to allow for a multi-year funding framework.

On 2014 March 05, Council approved CPS2014-0230, including a revised CPIP program model that established the CPIP funding timeframe as up to four years.

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On 2015 March 30, Council approved CPS2015-0110 directing Administration to report back to the SPC on Community and Protective Services no later than 2016 March with recommendations for the 2016 Crime Prevention Investment Plan allocations.

### **BACKGROUND**

CPIP was established in 2005 to support crime prevention efforts in Calgary through seed funding for community-based prevention initiatives. The intent of seed funding is to start a new project or initiative to help get it up and running. During the time period in which it receives seed funding a program is expected to seek sustainable funding, as it grows. Successful programs should be positioned to continue to offer services once CPIP funding ceases.

Funded initiatives focus on crime prevention in community capacity building; children, youth, and families; and street issues. While CPIP is not a matching fund, each CPIP partner leverages City funds to secure additional funding from other sources, whether provincial or corporate, as CPIP funding alone is not enough to run the full initiative.

In 2014, a new CPIP framework was implemented based on best practices in funding crime prevention, a gap analysis, and agency engagement. The updated program model and funding timeframe established that funds should continue to be allocated on one-year terms, and set the total funding duration for a given program at four years as part of a multi-year funding framework.

In 2015 November, Administration transferred management of CPIP from Calgary Community Standards to Calgary Neighbourhoods to align The City's community and prevention funding programs, and to gain efficiencies in their administration. Calgary Neighbourhoods manages FCSS, a municipal-provincial funding program for preventive social services, and for 2016, also the newly-established Community Economic Resiliency Emergency Fund for non-profit organizations and City business units experiencing excess demand as a result of the economic downturn and global events.

While CPIP and FCSS share some similarities, they are distinct funding streams that target specific outcome areas. CPIP is focused on crime prevention using a continuum ranging from education to early intervention to enforcement options. FCSS is focused on prevention by strengthening neighbourhoods and increasing social inclusion of vulnerable Calgarians.

The CPIP funding framework requires that initiatives align with the Calgary Police Service Crime Prevention and Reduction Continuum. This continuum includes several programs, such as YouthLink, Cadet Corps, MASST, YARD, and the Gateway Initiative. CPIP programs do not duplicate the services offered by The City, but instead play a supportive role in enhancing crime prevention, frontline policing and other emergency response services.

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### **INVESTIGATION: ALTERNATIVES AND ANALYSIS**

CPIP supports projects that address issues of community safety and community standards. Eligible initiatives are evidence-based programs that focus on crime prevention in one of the designated priority areas. Initiatives must clearly identify outputs and outcomes to determining success in preventing crime or maintaining community standards. Priority is given to robust, results-driven, measurable crime prevention initiatives with clear objectives, appropriate performance measures and the potential for sustainability.

In 2015, The City invested \$676,000 in CPIP funding for 11 crime prevention initiatives. Three initiatives focused on community capacity building, four initiatives focused on children, youth and families, and four initiatives focused on street issues. Each of these priority areas exist along the Crime Prevention and Reduction Continuum. The community capacity building priority area focuses on community education; the children, youth, and families priority area utilizes an intervention approach; and the street issues priority area uses an enforcement approach that prevents reoffending behaviour. Detailed outcomes of the funded programs from 2015 can be found in Attachment 2.

CPIP partners are encouraged to leverage contributions with other orders of government and community funding bodies. As a result, each CPIP initiative is supported by multiple funders. In 2015, CPIP's investment of \$676,000 represented approximately 14 per cent of the total operating budgets for the funded initiatives whose total operating costs were over \$4.8 million. This demonstrates the capacity of CPIP partners to ensure program sustainability. Nonetheless, CPIP funding remains essential to ensure the service levels of current initiatives are maintained in 2016.

As per the seed funding model, each CPIP agency is funded for a one-year term, with the option to renew annually, and with the intention of allowing up to four years of total funding. All currently-funded agencies are within the four-year window of funding that was established in 2014, and are therefore eligible for renewal. In order to inform the funding recommendations, each agency's output and deliverable reports were reviewed to ensure that the programs were successful in providing crime prevention services. Agencies confirmed that their existing CPIP-funded programs could maintain existing service levels if funded in 2016. Administration recommends maintaining 2015 levels of funding by supporting all current CPIP partners for 2016, as seen in Attachment 1. As such, no new funds are available for additional initiatives and there is no opportunity to increase funding for established initiatives. Each of these agencies has advanced crime prevention in Calgary as a result of The City's CPIP investment, while at the same time leveraging additional community funding to enhance the initiative.

Of the current eleven CPIP funded initiatives, this will be the final year of funding for eight programs as they will not be eligible for funding renewal in 2017. These agencies will have achieved a level of sustainability that should position them to secure alternate sources of funding to continue their initiatives. Administration will continue to work with these agencies throughout the year to prepare them to transition to other sources of funding by the end of 2016.

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Administration is currently preparing a call for funding proposals and application process which aligns FCSS, CPIP and the Community Economic Resilience Emergency Fund to streamline the experience for agencies seeking City funding for community and prevention services. This approach will allow agencies to understand the full spectrum of funding available to them from The City. Attachment 3 provides highlights of the 2016 CPIP work plan and timeline for the call for funding proposals. Administration will bring 2017 CPIP funding recommendations forward no later than December 2016 in conjunction with FCSS funding recommendations.

As part of this alignment process, reporting and accountability measures for CPIP partners will be strengthened. Results-based accountability principles will be applied so that CPIP programs can demonstrate the positive change they have made for clients and the community. As part of continuous program improvement, Administration will also review the existing seed funding framework to ensure it remains a best practice in supporting crime prevention initiatives and is aligned with a strategic funding framework for prevention.

### **Stakeholder Engagement, Research and Communication**

Community agency engagement is a fundamental component of the CPIP application and reporting process. Groups applying for the program have an opportunity to provide feedback which has been used to strengthen the application and reporting process. Administration works with funding recipients to identify program objectives, collaboration opportunities, performance measures, along with evaluation criteria and budget requirements, with agencies reporting back semi-annually on the status of program outcomes.

### **Strategic Alignment**

The information in this report aligns with Council's strategic priority that "Every Calgarian lives in a safe, mixed and just neighbourhood, and has the opportunity to participate in civic life."

### **Social, Environmental, Economic (External)**

#### **Social:**

CPIP funds have created integral partnerships between The City and community agencies to allow for an innovative approach to crime prevention, thereby enhancing the social fabric of Calgary.

#### **Environmental:**

Enhancing community safety and ensuring key community standards contribute to a safe and healthy environment for all Calgarians.

#### **Economic (External):**

Perceptions of Calgary as a vibrant, healthy, safe and caring community are critical factors in positioning Calgary to continue attracting new residents and enhancing economic growth. CPIP initiatives enhance public safety through crime prevention. CPIP initiatives also provide a distinct social return on investment in terms of reductions in crime-related and law enforcement costs. Finally, through CPIP funding, there is the potential to create or maintain jobs in the non-profit sector, thereby contributing to a diversified economic landscape in Calgary.

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### **Financial Capacity**

Current and Future Operating Budget:

The proposed 2016 projects will be funded from the existing Crime Prevention Investment Plan base operating budget of \$676,000 within Calgary Neighbourhoods Program 421.

Current and Future Capital Budget:

Not Applicable

### **Risk Assessment**

There is a risk that maintaining status-quo funding for all current CPIP partners will result in funding of initiatives that may not have a financial need. However, all current CPIP partners have declared that they require CPIP funds to continue their initiatives in 2016. There is also a risk that by only funding existing partners, there is no opportunity for new and innovative initiatives to be supported through CPIP funds. This is being mitigated by a call for funding proposals to be launched in 2016 April for initiatives to be implemented in 2017. Finally, there is a risk that programs will not be sufficiently sustainable to transfer to alternate sources of funding by 2017. To address this Administration will work collaboratively with agencies to prepare them. A review of the seed funding mandate and timeframe will also be conducted to ensure that CPIP funds are being invested appropriately.

Should Council not approve Administration's recommendation for funding, programs' capacity to deliver critical and needed services will be severely limited.

### **REASONS FOR RECOMMENDATION:**

Since 2005, the Crime Prevention Investment Plan has fostered the development of crime prevention strategies and strong community partnerships. Council's approval of the recommended allocations for the 2016 CPIP initiatives will enable the identified organizations to deliver a variety of crime prevention initiatives that address crime and safety issues in Calgary.

### **ATTACHMENTS**

1. 2016 CPIP Funding Recommendations
2. 2015 CPIP Partner Outputs & Deliverables
3. 2016 CPIP Work Plan