

# Background

The following is a summary of previous Council Direction related to the Wholly-Owned Subsidiary Appointments Report.

## Context

This report presents a proposed shareholder resolution appointment process to ensure timely appointment of City Council representatives to the boards of directors for The City's wholly-owned subsidiaries. It also presents members of Administration for appointment to the boards of selected wholly-owned subsidiaries.

## Previous Council Direction

### Wholly-Owned Subsidiaries Appointments Report History

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
9/13/2021	AC2021-1354	<b>Shareholder Alignment Review of Wholly-Owned Subsidiaries</b> That Council:1. Approve the Administration Recommendations; and 2. Direct that this Report, Recommendations, Attachments and the Closed Meeting discussions remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials) and 25 (Disclosure harmful to economic and other interests of a public body) of the Freedom of Information and Protection of Privacy Act to be reviewed by December 31, 2022.

10/26/2020	C2020-1054	<p><b>Wholly-Owned Subsidiary Councillor Appointment Process</b></p> <p>That Council: Confirm and approve Council and Administration member nominations for appointment to the boards of directors of The City’s wholly-owned subsidiaries as set out below, with terms to begin upon execution of a written shareholder resolution, and to expire at the 2021 Organizational Meeting of Council unless otherwise indicated: Attainable Homes Calgary Corporation: Mayor Nenshi; Councillor Gondek Calgary Arts Development Authority Ltd.:Councillor Woolley Calgary Economic Development Ltd.:Councillor Davison City Manager David Duckworth Calgary Film Centre Ltd.:Councillor Davison; Calgary Housing Corporation - Terms to expire at the 2023 Organizational Meeting of Council: Councillor Farrell Councillor Farkas Director of Calgary Neighbourhoods Melanie Hulsker Chief Financial Officer Carla Male Calgary Municipal Land Corporation:Mayor Nenshi Councillor Davison Councillor Gondek Opportunity Calgary Investment Fund:Mayor Nenshi Councillor Davison. Authorize the Mayor, or in the Mayor’s absence, the Deputy Mayor, to execute a resolution on behalf of the shareholder of The City’s wholly-owned subsidiaries appointing the Council and Administration nominees for the term specified to the respective board of directors; Direct that Attachment 2 and 3 remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act; and Direct that the closed meeting discussions remain confidential pursuant to Sections 17 (Disclosure harmful to personal privacy) and 19 (Confidential evaluations) of the Freedom of Information and Protection of Privacy Act.</p>
10/28/2019	C2019-1224	<p><b>Wholly-Owned Subsidiary Councillor Appointment Process</b></p> <p>1. Confirm and approve Council’s nominees for appointment to the boards of directors of The City’s wholly-owned subsidiaries; 2. Confirm new appointments, authorize the Mayor, or in the Mayor’s absence, the Deputy Mayor, to execute a resolution on behalf of the shareholder of the wholly-owned subsidiaries appointing the Mayor and/or Councillor nominees for the term specified to the respective board of directors; and 3. Direct that the closed meeting discussions remain confidential pursuant to Sections 17 and 19 of the Freedom of Information and Protection of Privacy Act (Alberta).</p>

10/22/2018	C2018-1240	<p><b>Wholly-Owned Subsidiary Councillor Appointment Report</b> That with respect to Report C2018-1240, Council: 1. Confirm and approve the following appointments to the Boards of Directors of The City's wholly-owned subsidiaries: 2. Attainable Homes Calgary Corporation, Councillor Chahal with a term to expire at the 2019 Organizational meeting; 3. Calgary Arts Development Authority, Councillor Woolley with a term to expire at the 2019 Organizational meeting; 4. Calgary Economic Development Ltd, Councillor Davison with a term to expire at the 2019 Organizational meeting; 5. Calhome Properties Ltd. Operating as Calgary Housing Company, Councillors Farkas and Farrell, with continuing terms to expire at the 2020 Organizational meeting; 6. Calgary Municipal Land Corporation, Councillors Chahal and Gondek with terms to expire at the 2019 Organizational meeting; and 7. Enmax Corporation, Councillors Keating and Demong with terms to expire at the 2019 Organizational meeting.</p>
10/30/2017	C2017-1078	<p><b>Wholly-Owned Subsidiary Councillor Appointment Process</b> That Council: 1. Confirm and approve Council's nominees for appointment to the boards of directors of the following Wholly-Owned Subsidiaries: Attainable Homes Calgary Corporation, Calgary Arts Development Authority Ltd., Calgary Economic Development Ltd., Calhome Properties Ltd. operating as the Calgary Housing Company, Calgary Municipal Land Corporation, and ENMAX Corporation; and 2. Authorize the Mayor, or in the Mayor's absence, the Deputy Mayor, to execute a resolution on behalf of the shareholder for each of Wholly-Owned Subsidiaries named in Recommendation 2 appointing the Mayor and/or Councillor nominees for the term specified to the respective board of directors.</p>
2/13/2017	CPS2017-0094	<p><b>Investing in Partnerships Policy</b> 1. Approve the Investing in Partnerships Policy (Attachment 1); and 2. Approve that the following policies be rescinded: Autonomous Bodies Policy and Framework (CSPS035) (Attachment 2), Civic Partners Review Reserve – Terms of Reference Policy (CSPS005) (Attachment 3), and Federation of Calgary Communities (CSPS009) (Attachment 4).</p>
12/16/2013	C2013-2842	<p><b>Corporate Secretariat- Phase 2 Model Documents and Workplan</b> Included Recommendations 2 as follows: Adopt Attachment 3, Model Governance Documents, Phase 2 as a tool for developing and enhancing governance relationships with The City of Calgary's subsidiaries.</p>

9/16/2013	C2013-0685	<b>Model Documents for Governance Relationships</b> Included Recommendations 2 as follows: Adopt Attachment 3, Model Governance Documents, Phase 2 as a tool for developing and enhancing governance relationships with The City of Calgary's subsidiaries.
5/28/2012	C2012-0302	<b>Governance Relationships Review (Confidential)</b> Received for information including an overview of leading practices and a proposed framework for establishing governance relationships between The City of Calgary and its wholly-owned subsidiaries.