

The logo for the City of Calgary, featuring the word "Calgary" in white text on a red rectangular background.A photograph of a city street scene. In the foreground, there are several large, dark metal planters overflowing with bright red flowers. In the background, there are several tall, modern skyscrapers under a clear blue sky. A large green tree is on the right side of the frame.

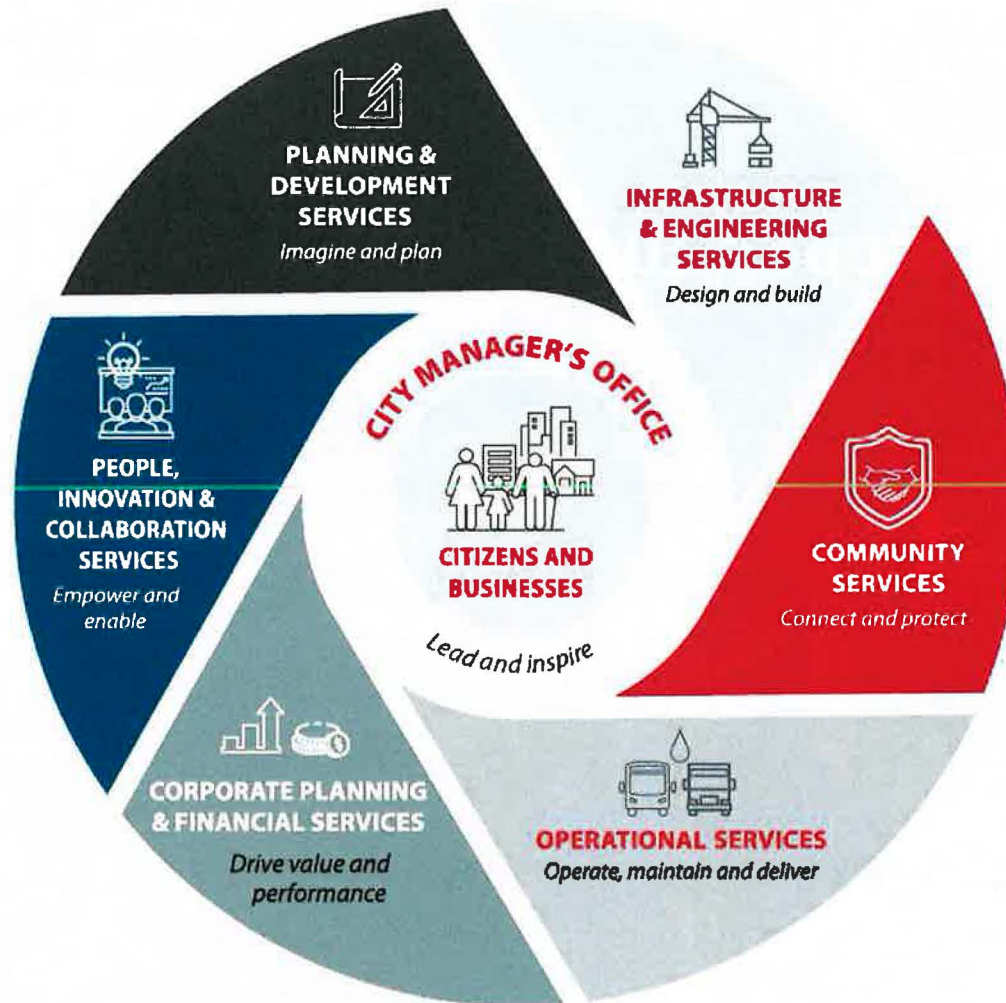
# Organization Realignment Update

Presented by City Manager David Duckworth  
City Manager's Office

AC2021-1332  
ISC: Unrestricted

# Our transformation journey

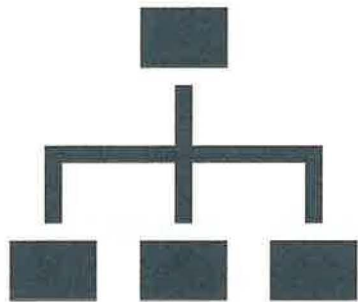
CITY OF CALGARY  
**RECEIVED**  
 IN ENGINEERING TRADITIONS ROOM  
 SEP 09 2021  
 ITEM: 7.1 AC2021-1332  
Distribution  
 CITY CLERK'S OFFICE



## Enhancing enterprise risk management

### Increased seniority of integrated risk management team

- New Director of Enterprise Planning & Performance / Chief Risk Officer



Greater focus on enterprise risk management  
More strategic approach

### Enhancing the system of organization-wide risk-management positions



Improved efficiency, effectiveness and consistency



## Modernizing Finance



Centralize journal entry process, introduce materiality guidelines and enhanced internal controls and approvals

Reduced workload by approximately half  
Reduced volatility and rate of error



Design and implement a consistent suite of internal management financial reports

Increased accuracy and timeliness of financial information to support the financial aspects of operational decision making



Increase the utilization of financial systems in place of tracking financial information outside of the City's base financial systems.

Reduce rework and errors due to the re-entering and manual manipulating of data



## Recommendations

That Audit Committee:

1. Receive this verbal presentation for the corporate record;  
and
2. Direct that the Closed Meeting discussions remain confidential pursuant to Section 24(1)(d) of the *Freedom of Information and Protection of Privacy Act*.