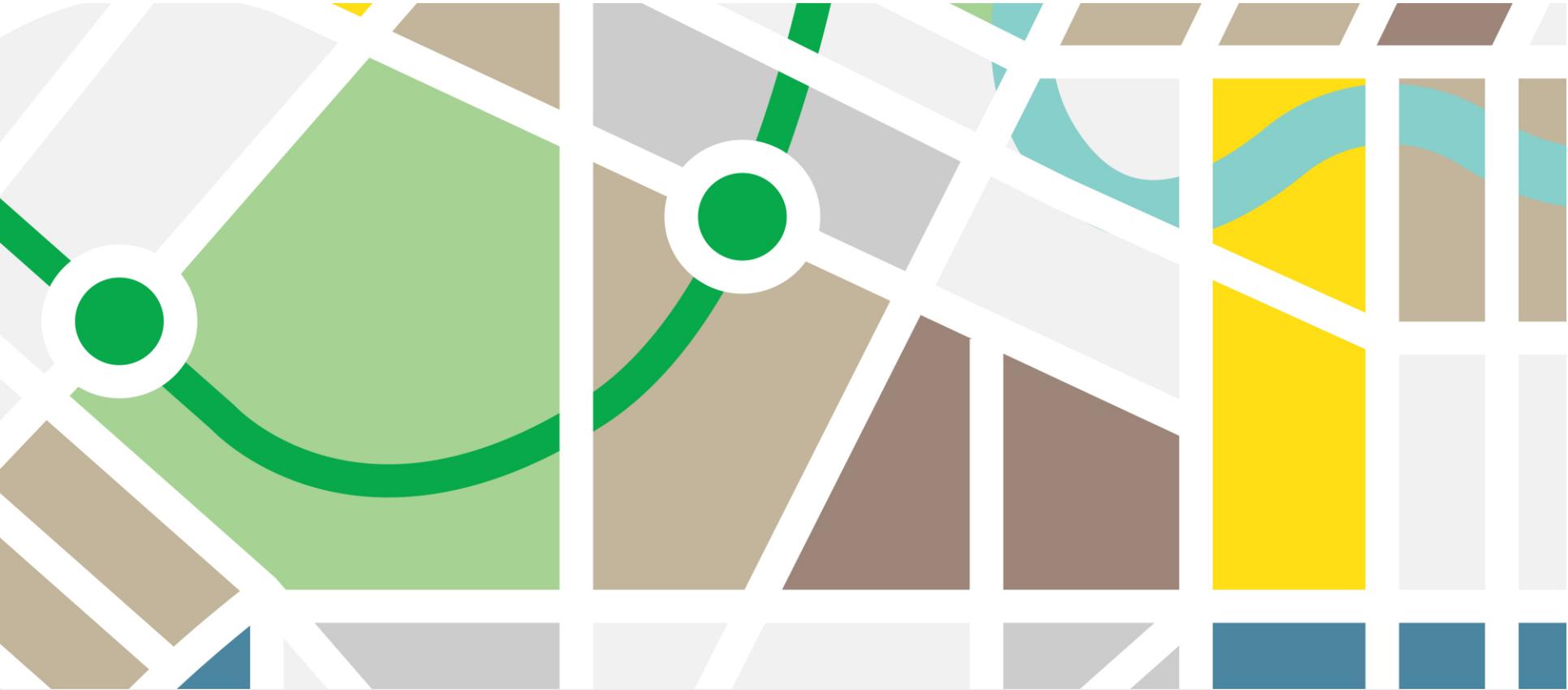


Program Update

Green Line Board Meeting – September 24, 2021



Safety

COVID-19

- Employee vaccination policy for City of Calgary employees

Safety management

- Auditing of City, consultant and contractor compliance and performance continues.
- Mandatory training for safety excellence certification lags due to in-person training risks.



Environment

Environmental management

- Focus is on contaminated sites activities in the southeast
- Greenhouse Gas, Climate Lens and Resilience modelling has been completed
- Historical resources impact assessment for Ogden property submitted to the province



Stakeholder Relations

Funding partners

- Alignment of funding partners in place

Outreach

- Focus on reaching out to businesses and stakeholders to build relationships to support stakeholders during construction
- Coordination with CMLC

Communications

- Updated website that includes registration form for stakeholders to sign-up for updates based on interest in project



Financial

August

Category	Total Committed Costs	Expenditures Project to Date	Expenditures Project to Date Previous Month	Expenditures for 2021 to Date
Owner's Costs	\$ 64,094,821	\$ 63,865,416	\$ 61,512,574	\$ 12,018,827
Design & Engineering	\$ 276,462,495	\$ 225,732,691	\$ 223,852,634	\$ 18,932,708
Construction & Land	\$ 469,210,022	\$ 385,307,666	\$ 373,025,505	\$ 25,884,613
TOTAL	\$ 809,767,339	\$ 674,905,773	\$ 658,390,712	\$ 56,836,147

Risk and Mitigation Strategies

Market Crowding and Capacity

- Input from recent market sounding is being reflected in the development of an attractive redefined procurement strategy.

Internal Team Resources

- Recruitment for the Chief Operating Officer position is nearing completion and we look forward to an announcement in the near future.

Escalation in construction pricing

- Current escalation assumption in the project estimates continue to align with market. Updated financing cost estimates will be revised as the baseline schedule is complete.

Land Acquisition for Phase 1

- Real Estate team is actively acquiring land necessary to deliver phase 1 of the Green Line

Procurement

Low Rail Vehicle

- LRV procurement is proceeding

Enabling Works

- Downtown utility relocations project progressing on early procurement packages
- Additional supplementary enabling works are being considered

Phase 1

- Preparations for Phase 1 procurement and related documents are underway



Construction

Beltline Downtown Utility Relocation

- Design for deep utility and roadwork advancing with construction manager
- Finalizing construction schedule and sequencing with major stakeholders

Enabling Works

- Highfield Boulevard multi-use pathway project completed



Summary

- Project milestone schedule near completion
- Beltline Downtown Utility Relocation work underway with construction beginning later this Fall.
- Sign up for project updates on the new Green Line website at: www.calgary.ca/greenline

