**Phases and Timelines**

| Phases | Deliverables | Timelines |
|---|---|---|
| Phase 1: Strategy Model with Stakeholders | • Identify and secure resources and partners<br>• Engagement with all Stakeholders<br>• Draft 1- Strategy Model<br>• Test Strategy Model & identify initial project list<br>• Finalize Strategy Model and confirm initial project list<br>• Final Report to City Council | October-November 2021<br><br>February-March 2022<br><br>April-May 2022<br>June-July 2022<br><br>August-September 2022<br><br>September-October 2022 |
| Phase 2: Funding Initial project list | • Identify and secure funding from diverse sources for projects to be completed in next 5 years<br>• Approvals, Design & development and approval stages for initial projects | September 2022-December 2023 |
| Phase 3: | • Construction of initial projects to be completed within 5 years<br>• Securing funding for projects in 2028-2033 | 2022-2027 |
| Phase 4: | • Construction of projects to be completed over next 5 years<br>• Securing funding for projects in 2034-2039<br>• Measuring impact of 2022-2027 projects | 2028-2033 |
| Phase 5: | • Construction of projects to be completed over next 5 years<br>• Measuring impact of 2028-2033 projects | 2034-2039 |
| Phase 6: | • Measuring impact of projects 2034-203 | 2040-2041 |