

Benefit Driven Procurement Pilot: Final Report 2021 September 7

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Recommendations

That the Priorities and Finance Committee recommends that Council:

- 1. Approve the closing of the Benefit Driven Procurement Pilot
- 2. Approve the Benefit Driven Procurement Strategy
- 3. Approve the *Public Value through Procurement* policy
- 4. Direct Administration to integrate the Supplier Code of Conduct referenced from the CFO-008 Sustainable Environmental and Ethical Procurement Policy (SEEPP) into the Supplier Code of Conduct Administration policy
- 5. Rescind CFO-008 Sustainable Environmental and Ethical Procurement Policy (SEEPP)



Work Plan Update - Benefit Driven Procurement

POLICY DESIGN	LEARNING / PILOTS			IMPLEMENTATION
Q4 2018	Q1 2019	Q2-4, 2019	2020	2021
Adoption of Social Procurement Policy Principles	Advisory Task Force TOR	Initial Pilots	Monitor Measure	Report to Council
	Identify Pilot Types	Training	Pilots Phase 2	Adopt Procurement Procedures
	Workplan	Task Force Convenes	Broader Engagement	Pilot Assessments
	IMPLEMENTATION DESIGN:			







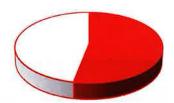






Pilot Results - 2019 March to 2021 June

How is this program creating an impact in the lives of Calgarians?



More RFPs with a BDP component

Small- / Medium-sized Enterprises Awarded City contracts



Awards to companies with **Apprenticeship** Programs





Most under threshold procurements were sourced locally



\$31 million in City contracts awarded to companies with a social program

Awards to companies with **Inclusive** Employment Practices





BDP - where is it going?

Program Evolution and Sustainment

Implementation

- Further engagement with underrepresented groups such as Indigenous Peoples to further support economic reconciliation.
- Improve adoption of BDP.
- Education and awareness ongoing.
- Start measuring "Supplier Impact" and "Social Impact"

Sustainment and improvement

- Engage all suppliers (not only new ones) to complete the BDP questionnaire.
- Improve Supplier Impact and social criteria targets from 2022.
- Education and awareness ongoing.

Growth

- Improve on all **targets** from 2022 and 2023.
- Report on Supplier and Social Impact.

2021 Q3

Pilot Close

· Education and awareness

within The City and key

Engagement with the Task

stakeholder groups.

Completion of Pilot

2022

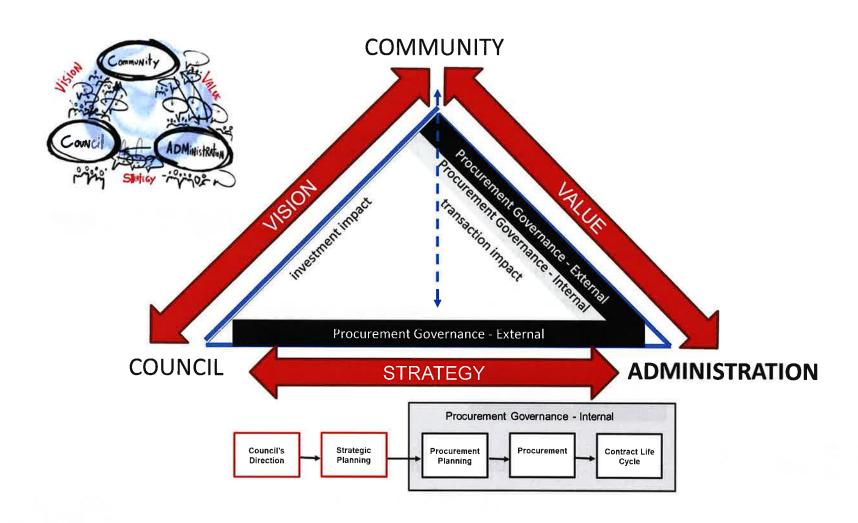
2023

2024
And beyond

Force.



Public Value through Procurement Framework





Pillars of Public Value through Procurement

All procurement creates public value including by:

COMMUNITY - COUNCIL - vision

 Intentional investment through procurement activities in economic, socio-cultural, and environmental outcomes valued by residents and businesses in Calgary;

COUNCIL – ADMINISTRATION – strategy

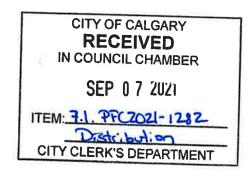
- Intentional and strategic procurement planning through collaborative conversation across the community to inform procurement decision-making; and
- Intentional procurement decision-making in accordance with public procurement law during the program and project procurement planning.

ADMINISTRATION - COMMUNITY - value

 Intentional public value is optimized through the procurement strategy & through the execution of contract to support The City's services.



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