

**Capital Budget Continuity Schedule - For Information  
By Citizen Priority and Service  
(\$000s)**

**Purpose:** The purpose of this schedule is to provide a summary of capital changes from 2020 December 31 to 2021 June 30 to maintain continuity and transparency.

**Explanations for common types of changes in the schedule:**

- Capital budget Increases due to small scope changes or small dollar cost overruns that result in the need for additional funds.
- Capital budget transfers due to realignment of work within a Business Unit or consolidation of work between Business Units.
- Capital budget changes due to Council approved reports (in accordance with Council minutes).

Citizen Priority/Service	As at 2020 December 31 (PFC2020-0571) <sup>1</sup>		Previously Approved Revisions (2021 January 1 to June 30)		As at 2021 June 30 <sup>1</sup>		Comments <sup>1</sup>
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
<b>A Prosperous City</b>							
Affordable Housing	72,389	117,960	-	-	72,389	117,960	
Arts & Culture	6,144	19,458	-	-	6,144	19,458	
Business Licensing	647	50	-	-	647	50	
Community Strategies	-	-	-	-	-	-	
Economic Development & Tourism	67,856	285,979	-	-	67,856	285,979	
Land Development & Sales	45,423	191,465	6,100	7,429	51,523	198,894	Revisions of \$6,100 in 2021 and \$7,429 in 2022 due to: - Increase of \$2,600 in 2021 in Budget ID 697_WIP Eastlake Industrial funded by Capital Reserves to fund repurchase of land in the Eastlake Industrial Centre approved by Council (C2020-1367) - Increase of \$3,500 in 2021 in Budget ID 697_GP4 Great Plains IV funded by Capital Reserves for land acquisition approved by Council (C2021-0693) - Increase of \$7,429 in 2022 in Budget ID 403784 Golf Courses Redevelopment funded by Capital Reserves relating to the redevelopment work on the Richmond Green golf course lands approved by Council (PFC2021-0834).
Library Services	4,254	3,102	-	-	4,254	3,102	
Social Programs	-	-	-	-	-	-	
<b>TOTAL - A Prosperous City</b>	<b>196,714</b>	<b>618,014</b>	<b>6,100</b>	<b>7,429</b>	<b>202,814</b>	<b>625,443</b>	
<b>A City of Safe &amp; Inspiring Neighbourhoods</b>							
Building Safety	3,227	15,195	-	-	3,227	15,195	
Bylaw Education & Compliance	449	205	-	-	449	205	
Calgary 9-1-1	5,111	3,000	-	-	5,111	3,000	
City Cemeteries	2,341	4,468	-	-	2,341	4,468	
City Planning & Policy	14,021	18,963	2,000	-	16,021	18,963	Revisions of \$2,000 in 2021 due to: - Increase of \$2,000 in 2021 in Budget ID 152_002 Downtown Improvements funded by Capital Reserves for Greater Downtown Plan - Initial Investments and Incentives approved by Council (C2021-0524).
Development Approvals	6,852	6,420	-	-	6,852	6,420	
Emergency Management & Business Continuity	5,131	1,410	-	-	5,131	1,410	
Fire & Emergency Response	49,844	83,590	-	-	49,844	83,590	

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	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
Fire Inspection & Enforcement	-	-	-	-	-	-	
Fire Safety Education	-	-	-	-	-	-	
Neighbourhood Support	-	-	-	-	-	-	
Pet Ownership & Licensing	428	175	-	-	428	175	
Police Services	69,727	14,817	-	-	69,727	14,817	
<b>TOTAL - A City of Safe &amp; Inspiring Neighbourhood</b>	<b>157,130</b>	<b>148,243</b>	<b>2,000</b>	<b>-</b>	<b>159,130</b>	<b>148,243</b>	
<b>A City That Moves</b>							
Parking	92,201	9,800	-	-	92,201	9,800	
Public Transit	572,840	4,615,804	-	-	572,840	4,615,804	
Sidewalks & Pathways	63,780	55,892	50	-	63,830	55,892	Revisions of \$50 in 2021 due to: - Increase of \$50 in 2021 in Budget ID 503_931 Pathways & Trails Development funded by Capital Reserves for pathway construction - transfer of \$189 in 2021 and \$61 in 2022 from Budget ID 503_933 Pathways & Trails Lifecycle to Budget ID 503_931 Pathways & Trails Development funded by PAYG.
Specialized Transit	2,664	90	-	-	2,664	90	
Streets	328,293	195,936	9,928	-	338,221	195,936	Revisions of \$9,928 in 2021 due to: - Increase of \$5,051 in 2021 in Budget ID 147_148 Local Improvement - Paving, Sidewalk C&G funded by Self-supported Debt relating to the local improvement paving to be paid by property owners approved by Council (C2021-0141) - Increase of \$4,000 in 2021 in Budget ID 481351 Sound Wall Lifecycle funded by Lifecycle Maintenance & Upgrade Reserve for Sound Wall lifecycle replacements for critical locations approved by Council (TT2020-1397) - Increase of \$750 in 2021 in Budget ID 854_000 Major Road Reconstruction funded by Capital Reserves relating to the improvements to 16 Avenue SW approved by Council (PFC2021-0487) - Increase of \$122 in 2021 in Budget ID 147_148 Local Improvement - Paving, Sidewalk C&G funded by Developer & Other Contributions for unforeseen and unbudgeted costs - Increase of \$4 in 2021 in Budget ID 481357 Roads Facilities and Depots funded by Developer & Other Contributions for unforeseen and unbudgeted costs - Increase of \$0.3 in 2021 in Budget ID 128_130 Traffic Signals/Ped Corridors Lifecycle funded by Developer & Other Contributions for unforeseen and unbudgeted costs.
Taxi, Limousine & Vehicles-for-Hire	723	230	-	-	723	230	
<b>TOTAL - A City That Moves</b>	<b>1,060,500</b>	<b>4,877,752</b>	<b>9,978</b>	<b>-</b>	<b>1,070,478</b>	<b>4,877,752</b>	
<b>A Healthy &amp; Green City</b>							
Environmental Management	531	245	-	-	531	245	

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	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
Parks & Open Spaces	47,825	56,772	400	-	48,225	56,772	Revisions of \$400 in 2021 due to: - Increase of \$400 in 2021 in Budget ID 503_931 Pathways & Trails Development funded by Capital Reserves relating to the unbudgeted costs for 4th Ave Flyover project and Somerset Spray Park.
Recreation Opportunities	66,149	69,045	600	198,400	66,749	267,445	Revisions of \$600 in 2021 and \$198,400 in 2022-2025+ due to: - Increase of \$100 in 2021, \$2,250 in 2022, \$11,250 in 2023, \$14,000 in 2024 and \$17,400 in 2025+ in Budget ID 448100 Repsol Aquatic Upgrade funded by Community Investment Reserve for the investment in the modernization and upgrade of Repsol Centre aquatic amenities approved by Council (CPS2021-0748) - Increase of \$500 in 2021, \$11,050 in 2022, \$25,350 in 2023, \$41,700 in 2024 and \$75,400 in 2025+ in Budget ID 448000 Capital Investment Strategy funded by Developer & Other Contributions and Community Investment Reserve relating to the revised capital investment strategy for multi-use recreation amenities approved by Council (C2021-0911).
Stormwater Management	160,366	71,918	-	-	160,366	71,918	
Urban Forestry	5,629	6,743	-	-	5,629	6,743	
Waste & Recycling	43,607	32,826	-	-	43,607	32,826	
Wastewater Collection & Treatment	238,091	178,787	-	-	238,091	178,787	
Water Treatment & Supply	153,666	156,231	-	-	153,666	156,231	
<b>TOTAL - A Healthy &amp; Green City</b>	<b>715,864</b>	<b>572,567</b>	<b>1,000</b>	<b>198,400</b>	<b>716,864</b>	<b>770,967</b>	
<b>A Well-Run City</b>							
Appeals & Tribunals	5	-	-	-	5	-	
Citizen Engagement & Insights	408	143	-	-	408	143	
Citizen Information & Services	4,058	2,330	-	-	4,058	2,330	
City Auditor's Office	-	-	-	-	-	-	
Corporate Governance	-	-	-	-	-	-	
Corporate Security	4,322	3,519	-	-	4,322	3,519	
Council & Committee Support	-	-	-	-	-	-	
Data Analytics & Information Access	3,667	2,759	-	-	3,667	2,759	
Executive Leadership	-	-	-	-	-	-	
Facility Management	82,015	85,485	307	-	82,322	85,485	Revisions of \$307 in 2021 due to: - Increase of \$125 in 2021 in Budget ID 480750 Asset Sustainment Program funded by Capital Reserves for unbudgeted costs for a lifecycle investment. - Increase of \$182 in 2021 in Budget ID 480758 Heritage Planning Program funded by Other Provincial Grants relating to the increased project scope for Building Condition Assessments on historic buildings.
Financial Support	1,437	280	-	-	1,437	280	
Fleet Management	89,899	64,085	-	-	89,899	64,085	
Human Resources Support	464	-	-	-	464	-	

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Infrastructure Support	12,117	2,527	276	-	12,394	2,527	Revisions of \$276 in 2021 due to: - Increase of \$276 in 2021 in Budget ID 819_234 Sustainable Infrastructure Capital Program funded by Developer & Other Contributions due to the unbudgeted costs associated with the Shephard Solar Park and East Calgary projects and Other Provincial Grants due to the project scope change of Bridlewood Solar Project.
Insurance & Claims	12	-	-	-	12	-	
IT Solutions & Support	46,022	31,261	570	-	46,592	31,261	Revisions of \$570 in 2021 due to: - Increase of \$400 in 2021 in Budget ID 741_190 Software Lifecycle Replacement funded by Capital Reserves relating to Process Automation SAVE business case - Increase of \$170 in 2021 in Budget ID 741_170 Enterprise Software Licensing funded by Capital Reserves relating to Process Automation SAVE business case.
Legal Counsel & Advocacy	262	195	-	-	262	195	
Mayor & Council	27	-	-	-	27	-	
Municipal Elections	2,141	-	-	-	2,141	-	
Organizational Health, Safety & Wellness	264	105	-	-	264	105	
Procurement & Warehousing	4,757	459	-	-	4,757	459	
Property Assessment	5,930	5,600	-	-	5,930	5,600	
Real Estate	31,899	5,438	-	-	31,899	5,438	
Records Management, Access & Privacy	1,515	500	-	-	1,515	500	
Strategic Marketing & Communications	249	4	-	-	249	4	
Taxation	1,051	550	-	-	1,051	550	
<b>TOTAL - A Well-Run City</b>	<b>292,519</b>	<b>205,239</b>	<b>1,153</b>	<b>-</b>	<b>293,672</b>	<b>205,239</b>	
<b>CORPORATE CAPITAL PROGRAMS</b>	<b>7,844</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,844</b>	<b>-</b>	
<b>TOTAL CITY<sup>2</sup></b>	<b>2,430,570</b>	<b>6,421,815</b>	<b>20,231</b>	<b>205,829</b>	<b>2,450,801</b>	<b>6,627,644</b>	

**Notes:**

- Figures may not add due to rounding
- Excludes confidential budget remaining from previously approved reports in 2021-2025+ (\$96.482 million), which will be allocated to services as confidentiality is lifted.