

**Operating Budget Continuity Schedule - For Information
By Citizen Priority and Service
(\$000s)**

Purpose: The purpose of this schedule is to provide a summary of operating changes from 2020 December 31 to June 30 to maintain continuity and transparency.

Explanation for common types of changes in the schedule:

Approved budget for new staffing resources are centralized in Corporate Programs and redistributed to services as required. This ensures that any savings from salary and wage can be captured centrally.

Net zero transfers between services are due to reorganizations or to refine the operating budget to align with business needs and service requirements.

Changes to employee benefit charges are due to a percentage increase in the employee benefit rates.

SAVE allocations are costs held centrally in Corporate Programs and allocated to services during business case implementation.

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
A PROSPEROUS CITY							
Affordable Housing							Net budget change of \$5 in 2021 and 2022 due to: - Changes to employee benefit charges of \$5 in 2021 and 2022
Expenditures	22,561	5	22,567	20,796	5	20,802	
Recoveries	(187)	(0)	(187)	(187)	-	(187)	
Revenues	(8,498)	(0)	(8,498)	(7,501)	-	(7,501)	
Net budget	13,876	5	13,881	13,108	5	13,114	
Arts & Culture							Net budget change of \$13 in 2021 and 2022 due to: - Changes to employee benefit charges of \$13 in 2021 and 2022
Expenditures	27,550	13	27,563	29,105	13	29,118	
Recoveries	(864)	-	(864)	(864)	-	(864)	
Revenues	(1,669)	-	(1,669)	(1,669)	-	(1,669)	
Net budget	25,017	13	25,030	26,572	13	26,585	
Business Licensing							
Expenditures	10,622	5	10,627	10,880	5	10,885	
Recoveries	(2,879)	(0)	(2,879)	(2,950)	(0)	(2,950)	
Revenues	(7,744)	(4)	(7,748)	(7,931)	(5)	(7,935)	
Net budget	-	0	-	-	(0)	-	
Community Strategies							Net budget change of \$531 in 2021 and \$752 in 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022 - Salary and wage budget of \$594 in 2021 and \$815 in 2022 redistributed from corporate programs - Net zero transfer of (\$70) in 2021 and 2022 to Council and Committee Support
Expenditures	5,255	531	5,786	5,259	752	6,010	
Recoveries	(744)	-	(744)	(744)	-	(744)	
Revenues	-	-	-	-	-	-	
Net budget	4,511	531	5,042	4,515	752	5,267	
Economic Development & Tourism							Net budget change of \$1 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1 in 2021 and 2022
Expenditures	38,056	1	38,058	40,526	1	40,527	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	38,056	1	38,058	40,526	1	40,527	
Land Development & Sales							Net budget change of \$12 in 2021 and 2022 due to: - Changes to employee benefit charges of \$12 in 2021 and 2022
Expenditures	53,980	12	53,991	56,555	12	56,566	
Recoveries	(8,271)	(0)	(8,271)	(8,271)	0	(8,271)	
Revenues	(45,321)	(0)	(45,321)	(47,896)	(0)	(47,896)	
Net budget	388	12	400	388	12	400	
Library Services							Net budget change of \$1 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1 in 2021 and 2022
Expenditures	53,993	1	53,994	54,243	1	54,244	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	53,993	1	53,994	54,243	1	54,244	
Social Programs							Net budget change of \$45 in 2021 and \$44 in 2022 due to: - Changes to employee benefit charges of \$45 in 2021 and \$44 in 2022
Expenditures	72,400	45	72,445	63,516	44	63,560	
Recoveries	(2,971)	0	(2,971)	(2,971)	-	(2,971)	
Revenues	(33,924)	0	(33,924)	(33,924)	-	(33,924)	
Net budget	35,505	45	35,550	26,621	44	26,665	
TOTAL - A PROSPEROUS CITY							
Expenditures	284,417	613	285,029	280,880	833	281,712	
Recoveries	(15,915)	(0)	(15,916)	(15,987)	(0)	(15,987)	
Revenues	(97,155)	(4)	(97,160)	(98,920)	(5)	(98,925)	
Net budget	171,346	608	171,954	165,973	828	166,801	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
A CITY OF SAFE & INSPIRING NEIGHBOURHOODS							Net budget change of \$2,175 in 2021 due to: - Council approved one-time budget increase of \$2,175 in 2021 for the Roof Rebate Program funded by FSR (PFC2021-0575)
Building Safety							
Expenditures	37,306	2,137	39,443	38,464	(37)	38,428	
Recoveries	(2,472)	0	(2,472)	(2,472)	-	(2,472)	
Revenues	(34,834)	38	(34,796)	(35,992)	37	(35,956)	
Net budget	0	2,175	2,175	0	(0)	0	
Bylaw Education & Compliance							Net budget change of \$22 in 2021 and 2022 due to: - Changes to employee benefit charges of \$22 in 2021 and 2022
Expenditures	13,016	72	13,088	12,054	72	12,126	
Recoveries	(1,720)	(50)	(1,770)	(1,720)	(50)	(1,770)	
Revenues	(485)	-	(485)	(485)	-	(485)	
Net budget	10,811	22	10,833	9,849	22	9,870	
Calgary 9-1-1							Net budget change of \$85 in 2021 and 2022 due to: - Changes to employee benefit charges of \$85 in 2021 and 2022
Expenditures	42,267	113	42,380	42,181	113	42,295	
Recoveries	(967)	(28)	(995)	(967)	(28)	(995)	
Revenues	(8,259)	-	(8,259)	(8,259)	-	(8,259)	
Net budget	33,041	85	33,126	32,955	85	33,040	
City Cemeteries							Net budget change of \$8 in 2021 and 2022 due to: - Changes to employee benefit charges of \$8 in 2021 and 2022
Expenditures	8,623	8	8,632	8,624	8	8,632	
Recoveries	-	-	-	-	-	-	
Revenues	(7,358)	-	(7,358)	(7,358)	-	(7,358)	
Net budget	1,266	8	1,274	1,266	8	1,275	
City Planning & Policy							Net budget change of \$3,937 in 2021 and \$61,587 in 2022 due to: - Changes to employee benefit charges of \$37 in 2021 and 2022 - Council approved one-time budget increase of \$150 in 2021 and \$300 in 2022 for the Climate Framework funded by FSR (PFC2021-0121) - Council approved one-time budget increase of \$3,750 in 2021 and \$61,250 in 2022 for the "Greater Downtown Plan - Initial Investments and Incentives" funded by BSA (C2021-0524)
Expenditures	26,730	3,963	30,693	26,364	61,587	87,951	
Recoveries	(318)	-	(318)	(318)	-	(318)	
Revenues	(2,679)	(26)	(2,705)	(2,676)	-	(2,676)	
Net budget	23,733	3,937	27,671	23,370	61,587	84,957	
Development Approvals							
Expenditures	40,717	169	40,886	41,721	171	41,892	
Recoveries	(161)	(0)	(161)	(161)	-	(161)	
Revenues	(40,556)	(169)	(40,725)	(41,560)	(171)	(41,731)	
Net budget	-	0	-	-	0	-	
Emergency Management & Business Continuity							
Expenditures	4,809	-	4,809	4,810	-	4,810	
Recoveries	(85)	-	(85)	(85)	-	(85)	
Revenues	-	-	-	-	-	-	
Net budget	4,724	-	4,724	4,725	-	4,725	
Fire & Emergency Response							Net budget change of \$3,174 in 2021 and \$3,320 in 2022 due to: - Salary and wage budget of \$3,200 in 2021 and \$3,400 in 2022 redistributed from corporate programs - Net zero transfer of (\$80) in 2021 and 2022 to Facility Management - One-time SAVE allocation of \$54 in 2021 for implementation
Expenditures	224,484	3,174	227,658	224,675	3,320	227,995	
Recoveries	(1,705)	-	(1,705)	(1,705)	-	(1,705)	
Revenues	(3,363)	-	(3,363)	(3,363)	-	(3,363)	
Net budget	219,416	3,174	222,590	219,607	3,320	222,927	
Fire Inspection & Enforcement							
Expenditures	10,037	-	10,037	9,983	-	9,983	
Recoveries	(63)	-	(63)	(63)	-	(63)	
Revenues	(3,041)	-	(3,041)	(3,201)	-	(3,201)	
Net budget	6,934	-	6,934	6,719	-	6,719	
Fire Safety Education							
Expenditures	1,176	(0)	1,176	1,179	0	1,179	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	1,176	(0)	1,176	1,179	0	1,179	
Neighbourhood Support							Net budget change of \$18 in 2021 and 2022 due to: - Changes to employee benefit charges of \$18 in 2021 and 2022
Expenditures	9,230	18	9,248	9,230	18	9,248	
Recoveries	(3,001)	(0)	(3,001)	(3,001)	-	(3,001)	
Revenues	-	-	-	-	-	-	
Net budget	6,229	18	6,247	6,229	18	6,247	

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Pet Ownership & Licensing							Net budget change of \$19 in 2021 and 2022 due to: - Changes to employee benefit charges of \$19 in 2021 and 2022
Expenditures	10,336	70	10,405	10,013	70	10,083	
Recoveries	-	(50)	(50)	-	(50)	(50)	
Revenues	(5,687)	-	(5,687)	(5,704)	-	(5,704)	
Net budget	4,649	19	4,668	4,309	19	4,328	
Police Services							Net budget change of \$1,061 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1,061 in 2021 and 2022
Expenditures	517,612	1,061	518,673	517,795	1,061	518,856	
Recoveries	(2,600)	(0)	(2,600)	(2,600)	-	(2,600)	
Revenues	(100,618)	(0)	(100,618)	(100,618)	-	(100,618)	
Net budget	414,394	1,061	415,455	414,577	1,061	415,638	
TOTAL - A CITY OF SAFE & INSPIRING							
Expenditures	946,344	10,785	957,129	947,094	66,383	1,013,477	
Recoveries	(13,092)	(129)	(13,221)	(13,092)	(129)	(13,221)	
Revenues	(206,880)	(156)	(207,036)	(209,217)	(134)	(209,351)	
Net budget	726,372	10,499	736,871	724,784	66,120	790,905	
A CITY THAT MOVES							
Parking							
Expenditures	2,976	0	2,976	2,978	-	2,978	
Recoveries	(1,362)	(0)	(1,362)	(1,362)	-	(1,362)	
Revenues	(1,605)	0	(1,605)	(1,605)	0	(1,605)	
Net budget	9	0	9	11	0	11	
Public Transit							Net budget change of \$1,095 in 2021 and \$1,102 in 2022 due to: - Changes to employee benefit charges of \$693 in 2021 and \$700 in 2022 - Net zero transfer of \$402 in 2021 and 2022 from Specialized Transit, Sidewalks and Pathways, and Streets
Expenditures	446,837	1,097	447,934	452,892	1,104	453,996	
Recoveries	(12,822)	(2)	(12,825)	(12,822)	(2)	(12,825)	
Revenues	(189,868)	0	(189,868)	(193,687)	(0)	(193,687)	
Net budget	244,147	1,095	245,242	246,383	1,102	247,485	
Sidewalks & Pathways							Net budget change of (\$1,332) in 2021 and (\$1,479) in 2022 due to: - Changes to employee benefit charges of \$52 in 2021 and \$51 in 2022 - Net zero transfer of (\$1,384) in 2021 and (\$1,530) in 2022 to Facility Management and Public Transit
Expenditures	55,556	(1,329)	54,227	55,159	(1,475)	53,683	
Recoveries	(6,575)	(3)	(6,578)	(6,575)	(3)	(6,578)	
Revenues	(2,900)	(0)	(2,900)	(2,949)	-	(2,949)	
Net budget	46,081	(1,332)	44,749	45,634	(1,479)	44,156	
Specialized Transit							Net budget change of (\$261) in 2021 and 2022 due to: - Changes to employee benefit charges of \$36 in 2021 and 2022 - Net zero transfer of (\$297) in 2021 and 2022 to Public Transit
Expenditures	44,727	(261)	44,466	46,403	(261)	46,143	
Recoveries	-	-	-	-	(0)	(0)	
Revenues	(2,671)	-	(2,671)	(2,947)	0	(2,947)	
Net budget	42,056	(261)	41,795	43,456	(261)	43,196	
Streets							Net budget change of (\$1,201) in 2021 and (\$1,136) 2022 due to: - Changes to employee benefit charges of \$201 in 2021 and 2022 - Net zero transfer of (\$1,402) in 2021 and (\$1,337) 2022 to Public Transit and Facility Management
Expenditures	207,338	(1,188)	206,151	209,494	(1,122)	208,372	
Recoveries	(46,262)	(13)	(46,275)	(46,262)	(13)	(46,275)	
Revenues	(26,902)	0	(26,902)	(27,417)	-	(27,417)	
Net budget	134,175	(1,201)	132,974	135,815	(1,136)	134,680	
Taxi, Limousine & Vehicles-for-Hire							
Expenditures	4,812	0	4,812	4,547	0	4,547	
Recoveries	-	-	-	-	-	-	
Revenues	(4,462)	-	(4,462)	(4,547)	-	(4,547)	
Net budget	350	0	350	(0)	0	(0)	
TOTAL - A CITY THAT MOVES							
Expenditures	762,248	(1,680)	760,568	771,474	(1,754)	769,719	
Recoveries	(67,022)	(19)	(67,040)	(67,022)	(19)	(67,040)	
Revenues	(228,408)	0	(228,408)	(233,152)	0	(233,152)	
Net budget	466,818	(1,699)	465,119	471,300	(1,773)	469,527	
A HEALTHY & GREEN CITY							Net budget change of \$170 in 2021 and \$251 in 2022 due to: - Changes to employee benefit charges of \$13 in 2021 and 2022 - Salary and wage budget of \$98 in 2021 and \$129 in 2022 redistributed from corporate programs - Net zero transfer of (\$41) in 2021 and 2022 to Organizational Health, Safety and Wellness - Council approved one-time budget increase of \$100 in 2021 and \$150 in 2022 for the Climate Framework funded from FSR (PFC2021-0121)
Environmental Management							
Expenditures	8,177	170	8,348	8,177	251	8,429	
Recoveries	(1,625)	0	(1,624)	(1,625)	-	(1,625)	
Revenues	(108)	-	(108)	(108)	-	(108)	
Net budget	6,445	170	6,615	6,445	251	6,696	

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Parks & Open Spaces							Net budget change of \$603 in 2021 and \$103 in 2022 due to: - Changes to employee benefit charges of \$103 in 2021 and 2022 - Council approved one-time budget increase of \$500 in 2021 for Investment in Calgary's Parks and Open Spaces funded by FSR (PFC2021-0909)
Expenditures	77,229	603	77,832	77,851	103	77,953	
Recoveries	(4,352)	-	(4,352)	(4,352)	-	(4,352)	
Revenues	(4,564)	-	(4,564)	(4,597)	-	(4,597)	
Net budget	68,313	603	68,916	68,901	103	69,004	
Recreation Opportunities							Net budget change of \$126 in 2021 and 2022 due to: - Changes to employee benefit charges of \$126 in 2021 and 2022
Expenditures	79,346	126	79,472	78,114	126	78,240	
Recoveries	(2,944)	-	(2,944)	(2,938)	-	(2,938)	
Revenues	(43,818)	-	(43,818)	(43,343)	-	(43,343)	
Net budget	32,585	126	32,711	31,833	126	31,959	
Stormwater Management							
Expenditures	84,287	-	84,287	86,925	-	86,925	
Recoveries	(3,487)	-	(3,487)	(3,487)	-	(3,487)	
Revenues	(80,800)	-	(80,800)	(83,438)	-	(83,438)	
Net budget	-	-	-	-	-	-	
Urban Forestry							Net budget change of \$20 in 2021 and 2022 due to: - Changes to employee benefit charges of \$20 in 2021 and 2022
Expenditures	15,013	20	15,033	15,517	20	15,537	
Recoveries	-	-	-	-	-	-	
Revenues	(883)	-	(883)	(883)	-	(883)	
Net budget	14,130	20	14,150	14,634	20	14,654	
Waste & Recycling							Net budget change of (\$124) in 2021 and 2022 due to: - Changes to employee benefit charges of \$28 in 2021 and 2022 - Net zero transfer of (\$152) in 2021 and 2022 to Organizational Health, Safety and Wellness
Expenditures	163,895	(124)	163,771	166,013	(124)	165,889	
Recoveries	(14,234)	(0)	(14,234)	(14,252)	-	(14,252)	
Revenues	(135,136)	0	(135,136)	(137,616)	-	(137,616)	
Net budget	14,526	(124)	14,401	14,146	(124)	14,021	
Wastewater Collection & Treatment							
Expenditures	482,352	-	482,352	495,200	-	495,200	
Recoveries	(10,057)	(0)	(10,057)	(10,057)	-	(10,057)	
Revenues	(472,295)	-	(472,295)	(485,143)	-	(485,143)	
Net budget	-	(0)	(0)	-	-	-	
Water Treatment & Supply							
Expenditures	316,445	-	316,445	315,935	-	315,935	
Recoveries	(10,304)	-	(10,304)	(10,304)	-	(10,304)	
Revenues	(306,141)	-	(306,141)	(305,631)	-	(305,631)	
Net budget	-	-	-	-	-	-	
TOTAL - A HEALTHY & GREEN CITY							
Expenditures	1,226,746	795	1,227,541	1,243,733	376	1,244,109	
Recoveries	(47,002)	(0)	(47,002)	(47,014)	-	(47,014)	
Revenues	(1,043,745)	0	(1,043,745)	(1,060,760)	-	(1,060,760)	
Net budget	135,998	795	136,793	135,959	376	136,335	
A WELL-RUN CITY							Net budget change of \$5 in 2021 and 2022 due to: - Changes to employee benefit charges of \$5 in 2021 and 2022
Appeals & Tribunals							
Expenditures	4,744	5	4,748	4,744	5	4,748	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(668)	0	(667)	(668)	-	(668)	
Net budget	4,071	5	4,075	4,071	5	4,075	
Citizen Engagement & Insights							Net budget change of \$9 in 2021 and 2022 due to: - Changes to employee benefit charges of \$9 in 2021 and 2022
Expenditures	5,063	9	5,072	5,012	9	5,021	
Recoveries	(1,002)	0	(1,002)	(1,002)	0	(1,002)	
Revenues	-	-	-	-	-	-	
Net budget	4,061	9	4,070	4,010	9	4,019	
Citizen Information & Services							Net budget change of (\$13) in 2021 and (\$12) in 2022 due to: - Changes to employee benefit charges of \$27 in 2021 and \$28 in 2022 - Net zero transfer of (\$40) in 2021 and 2022 to Strategic Marketing and Communications
Expenditures	12,452	(13)	12,439	12,403	(12)	12,391	
Recoveries	(239)	(0)	(239)	(239)	(0)	(239)	
Revenues	-	-	-	-	-	-	
Net budget	12,213	(13)	12,200	12,164	(12)	12,152	
City Auditor's Office							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	3,056	7	3,063	3,057	7	3,064	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	3,056	7	3,063	3,057	7	3,064	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Corporate Governance							Net budget change of (\$266) in 2021 and (\$336) in 2022 due to: - Changes to employee benefit charges of \$27 in 2021 and 2022 - Net zero transfer of (\$293) in 2021 and (\$363) in 2022 to Organizational Health, Safety and Wellness
Expenditures	16,311	(266)	16,045	16,161	(336)	15,825	
Recoveries	(4,528)	(0)	(4,528)	(4,528)	-	(4,528)	
Revenues	(84)	(0)	(84)	(234)	-	(234)	
Net budget	11,699	(266)	11,433	11,398	(336)	11,062	
Corporate Security							Net budget change of \$163 in 2021 and 2022 due to: - Changes to employee benefit charges of \$39 in 2021 and 2022 - Salary and wage budget of \$124 in 2021 and 2022 redistributed from corporate programs
Expenditures	23,909	163	24,072	24,038	163	24,201	
Recoveries	(4,869)	0	(4,869)	(4,869)	-	(4,869)	
Revenues	(130)	0	(130)	(130)	-	(130)	
Net budget	18,910	163	19,073	19,038	163	19,201	
Council & Committee Support							Net budget change of \$76 in 2021 and 2022 due to: - Changes to employee benefit charges of \$6 in 2021 and 2022 - Net zero transfer of \$70 in 2021 and 2022 from Community Strategies
Expenditures	3,934	44	3,978	3,683	44	3,727	
Recoveries	(55)	32	(23)	(55)	32	(23)	
Revenues	(19)	(0)	(19)	(19)	-	(19)	
Net budget	3,860	76	3,936	3,609	76	3,685	
Data Analytics & Information Access							Net budget change of \$20 in 2021 and 2022 due to: - Changes to employee benefit charges of \$20 in 2021 and 2022
Expenditures	10,340	20	10,359	9,610	20	9,630	
Recoveries	(1,298)	(0)	(1,298)	(1,298)	-	(1,298)	
Revenues	(40)	0	(40)	(40)	-	(40)	
Net budget	9,001	20	9,021	8,272	20	8,291	
Executive Leadership							Net budget change of \$407 in 2021 and \$408 in 2022 due to: - Changes to employee benefit charges of \$23 in 2021 and 2022 - Net zero transfer of \$384 in 2021 and \$385 in 2022 from Corporate Costs and Debt Servicing
Expenditures	12,138	407	12,545	11,513	408	11,920	
Recoveries	(451)	-	(451)	(451)	-	(451)	
Revenues	-	-	-	-	-	-	
Net budget	11,687	407	12,094	11,061	408	11,469	
Facility Management							Net budget change of \$2,810 in 2021 and \$2,891 in 2022 due to: - Changes to employee benefit charges of \$49 in 2021 and 2022 - Net zero transfer of \$2,761 in 2021 and \$2,842 in 2022 from Fire and Emergency Response, Sidewalks and Pathways, and Streets
Expenditures	86,442	2,818	89,261	86,054	2,900	88,954	
Recoveries	(21,913)	(9)	(21,922)	(21,913)	(9)	(21,922)	
Revenues	(2,195)	(0)	(2,195)	(2,195)	-	(2,195)	
Net budget	62,334	2,810	65,144	61,946	2,891	64,837	
Financial Support							Net budget change of \$483 in 2021 and \$192 in 2022 due to: - Changes to employee benefit charges of \$83 in 2021 and 2022 - Salary and wage budget of \$81 in 2021 and 2022 redistributed from corporate programs - Net zero transfer of \$28 in 2021 and 2022 from Taxation - One-time SAVE allocation of \$291 in 2021 for implementation
Expenditures	39,551	483	40,033	38,054	192	38,246	
Recoveries	(15,025)	(0)	(15,025)	(15,025)	-	(15,025)	
Revenues	(102)	0	(102)	(102)	-	(102)	
Net budget	24,423	483	24,906	22,927	192	23,119	
Fleet Management							
Expenditures	93,521	67	93,589	93,008	66	93,074	
Recoveries	(90,795)	(67)	(90,863)	(90,235)	(66)	(90,301)	
Revenues	(2,726)	0	(2,726)	(2,773)	-	(2,773)	
Net budget	-	0	-	-	0	-	
Human Resources Support							Net budget change of \$65 in 2021 and 2022 due to: - Changes to employee benefit charges of \$65 in 2021 and 2022
Expenditures	34,091	65	34,156	33,731	65	33,796	
Recoveries	(9,482)	(0)	(9,482)	(9,482)	-	(9,482)	
Revenues	-	-	-	-	-	-	
Net budget	24,609	65	24,674	24,249	65	24,314	
Infrastructure Support							Net budget change of \$139 in 2021 and \$47 in 2022 due to: - Changes to employee benefit charges of \$47 in 2021 and 2022 - One-time SAVE allocation of \$92 in 2021 for implementation
Expenditures	26,165	139	26,305	24,557	47	24,604	
Recoveries	(13,967)	0	(13,967)	(13,967)	-	(13,967)	
Revenues	(1,501)	(0)	(1,501)	(1,501)	-	(1,501)	
Net budget	10,697	139	10,836	9,088	47	9,135	
Insurance & Claims							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	35,617	7	35,624	37,331	7	37,338	
Recoveries	(29,462)	-	(29,462)	(31,086)	-	(31,086)	
Revenues	(5,018)	0	(5,018)	(5,108)	-	(5,108)	
Net budget	1,138	7	1,145	1,138	7	1,145	
IT Solutions & Support							Net budget change of \$149 in 2021 and \$156 in 2022 due to: - Changes to employee benefit charges of \$149 in 2021 and \$156 in 2022
Expenditures	119,944	(421)	119,523	119,676	126	119,802	
Recoveries	(59,036)	-	(59,036)	(59,605)	-	(59,605)	
Revenues	(1,677)	570	(1,107)	(1,137)	30	(1,107)	
Net budget	59,231	149	59,380	58,934	156	59,090	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Legal Counsel & Advocacy							Net budget change of \$37 in 2021 and 2022 due to: - Changes to employee benefit charges of \$37 in 2021 and 2022
Expenditures	14,990	37	15,027	14,991	37	15,028	
Recoveries	(5,763)	(0)	(5,763)	(5,763)	-	(5,763)	
Revenues	(17)	(0)	(17)	(17)	-	(17)	
Net budget	9,210	37	9,248	9,211	37	9,249	
Mayor & Council							Net budget change of \$709 in 2021 and \$9 in 2022 due to: - Changes to employee benefit charges of \$9 in 2021 and 2022 - Council approved one-time budget increase of \$700 in 2021 for the external auditor expenses for Performance of Assurance Procedures for Off-site Levies funded from Corporate Cost (AC2021-215)
Expenditures	11,574	709	12,283	11,435	9	11,444	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	11,574	709	12,283	11,435	9	11,444	
Municipal Elections							Net budget change of \$2 in 2021 and 2022 due to: - Changes to employee benefit charges of \$2 in 2021 and 2022
Expenditures	5,032	2	5,035	832	2	835	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(190)	0	(190)	(190)	-	(190)	
Net budget	4,837	2	4,840	637	2	640	
Organizational Health, Safety & Wellness							Net budget change of \$500 in 2021 and \$570 in 2022 due to: - Changes to employee benefit charges of \$14 in 2021 and 2022 - Net zero transfer of \$486 in 2021 and \$556 in 2022 from Waste and Recycling, Corporate Governance, and Environmental Management
Expenditures	12,683	505	13,188	12,748	574	13,323	
Recoveries	(2,108)	(5)	(2,113)	(2,108)	(5)	(2,113)	
Revenues	(2,535)	-	(2,535)	(2,535)	-	(2,535)	
Net budget	8,041	500	8,541	8,106	570	8,675	
Procurement & Warehousing							Net budget change of \$441 in 2021 and \$41 in 2022 due to: - Changes to employee benefit charges of \$41 in 2021 and 2022 - One-time SAVE allocation of \$400 in 2021 for implementation
Expenditures	25,485	441	25,926	25,332	41	25,373	
Recoveries	(11,891)	(0)	(11,891)	(11,891)	-	(11,891)	
Revenues	(5,490)	-	(5,490)	(5,490)	-	(5,490)	
Net budget	8,104	441	8,545	7,951	41	7,992	
Property Assessment							Net budget change of \$534 in 2021 and \$585 in 2022 due to: - Changes to employee benefit charges of \$44 in 2021 and 2022 - Salary and wage budget of \$490 in 2021 and \$541 in 2022 redistributed from corporate programs
Expenditures	20,425	534	20,959	20,426	585	21,011	
Recoveries	-	-	-	-	-	-	
Revenues	(50)	(0)	(50)	(50)	-	(50)	
Net budget	20,375	534	20,909	20,376	585	20,961	
Real Estate							Net budget change of \$18 in 2021 and 2022 due to: - Changes to employee benefit charges of \$18 in 2021 and 2022
Expenditures	63,889	18	63,907	68,592	18	68,610	
Recoveries	(4,984)	(0)	(4,984)	(4,984)	-	(4,984)	
Revenues	(56,163)	0	(56,163)	(60,863)	-	(60,863)	
Net budget	2,742	18	2,760	2,745	18	2,763	
Records Management, Access & Privacy							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	3,905	7	3,912	3,950	7	3,957	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(3)	-	(3)	(3)	-	(3)	
Net budget	3,896	7	3,903	3,941	7	3,948	
Strategic Marketing & Communications							Net budget change of \$97 in 2021 and \$101 in 2022 due to: - Changes to employee benefit charges of \$57 in 2021 and \$61 in 2022 - Net zero transfer of \$40 in 2021 and 2022 from Citizen Information and Services
Expenditures	30,051	97	30,147	30,062	101	30,163	
Recoveries	(21,938)	-	(21,938)	(22,009)	-	(22,009)	
Revenues	-	-	-	-	-	-	
Net budget	8,113	97	8,209	8,053	101	8,154	
Taxation							Net budget change of (\$17) in 2021 and 2022 due to: - Changes to employee benefit charges of \$11 in 2021 and 2022 - Net zero transfer of (\$28) in 2021 and 2022 to Financial Support
Expenditures	6,752	(17)	6,735	6,752	(17)	6,735	
Recoveries	-	-	-	-	-	-	
Revenues	(342)	0	(342)	(342)	-	(342)	
Net budget	6,410	(17)	6,393	6,410	(17)	6,393	
TOTAL - A WELL-RUN CITY							
Expenditures	722,064	5,866	727,930	717,752	5,068	722,820	
Recoveries	(298,823)	(49)	(298,872)	(300,527)	(47)	(300,575)	
Revenues	(78,949)	570	(78,379)	(83,396)	30	(83,366)	
Net budget	344,292	6,387	350,679	333,828	5,051	338,879	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Corporate Programs - Common Revenues							
Expenditures	81,068	-	81,068	81,480	-	81,480	Net budget change of (\$6,675) in 2021 and (\$61,700) in 2022 due to: - Council approved one-time budget increase of (\$250) in 2021 and (\$450) in 2022 for the Climate Framework funded by FSR (PFC2021-0121) - Council approved one-time budget increase of (\$2,175) in 2021 for the Roof Rebate Program funded by FSR (PFC2021-0575) - Council approved one-time budget increase of (\$3,750) in 2021 and (\$61,250) in 2022 for the "Greater Downtown Plan - Initial Investments and Incentives" funded by BSA (C2021-0524) - Council approved one-time budget increase of (\$500) in 2021 for Investment in Calgary's Parks and Open Spaces funded by FSR (PFC2021-0909)
Recoveries	(2,000)	-	(2,000)	(2,000)	-	(2,000)	
Revenues	(2,471,969)	(6,675)	(2,478,644)	(2,519,638)	(61,700)	(2,581,338)	
Net budget	(2,392,900)	(6,675)	(2,399,575)	(2,440,158)	(61,700)	(2,501,858)	
Corporate Programs - Corporate Costs & Debt Servicing							
Expenditures	611,606	(9,916)	601,691	670,600	(8,902)	661,698	Net budget change of (\$9,916) in 2021 and (\$8,902) in 2022 due to: - Changes to employee benefit charges of (\$3,406) in 2021 and (\$3,426) in 2022 - Approved salary and wage budget redistribution of (\$4,589) in 2021 and (\$5,091) in 2022 - Net zero transfer of (\$384) in 2021 and (\$385) in 2022 to Executive Leadership - One-time SAVE allocation to various services of (\$837) in 2021 for implementation - Council approved one-time budget increase of (\$700) in 2021 for the external auditor expenses for Performance of Assurance Procedures for Off-site Levies funded from Corporate Cost (AC2021-215)
Recoveries	(1,782)	-	(1,782)	(1,791)	-	(1,791)	
Revenues	(61,750)	-	(61,750)	(60,496)	-	(60,496)	
Net budget	548,074	(9,916)	538,159	608,313	(8,902)	599,411	
TOTAL CITY							
Expenditures	4,634,494	6,463	4,640,956	4,713,013	62,004	4,775,016	
Recoveries	(445,637)	(197)	(445,833)	(447,433)	(195)	(447,628)	
Revenues	(4,188,857)	(6,266)	(4,195,123)	(4,265,580)	(61,809)	(4,327,389)	
Net budget	0	0	0	0	(0)	0	
Parking - Calgary Parking Authority							
Expenditures	60,986	-	60,986	61,773	-	61,773	
Recoveries	(50)	-	(50)	(50)	-	(50)	
Revenues	(91,686)	-	(91,686)	(92,995)	-	(92,995)	
Net budget	(30,750)	-	(30,750)	(31,272)	-	(31,272)	
TOTAL CITY (with CPA)							
Expenditures	4,695,480	6,463	4,701,942	4,774,786	62,004	4,836,789	
Recoveries	(445,687)	(197)	(445,883)	(447,483)	(195)	(447,678)	
Revenues	(4,280,543)	(6,266)	(4,286,809)	(4,358,575)	(61,809)	(4,420,384)	
Net budget	(30,750)	0	(30,750)	(31,272)	(0)	(31,272)	

Notes:
1. Figures may not add due to rounding