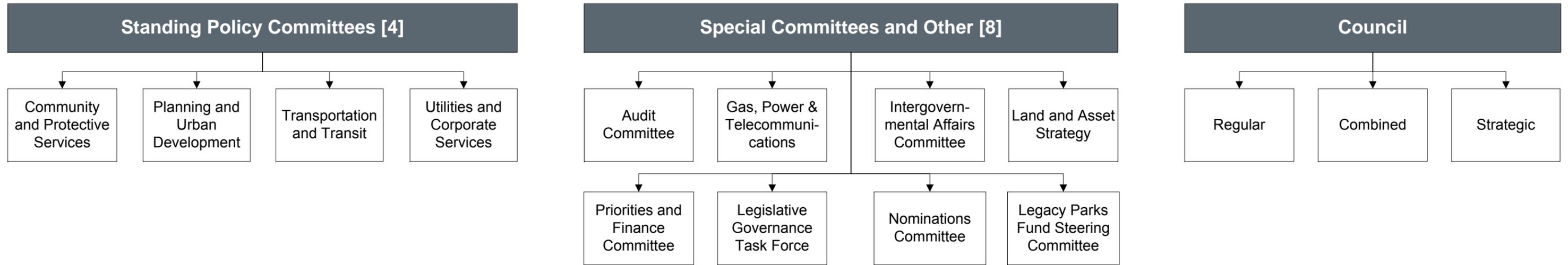
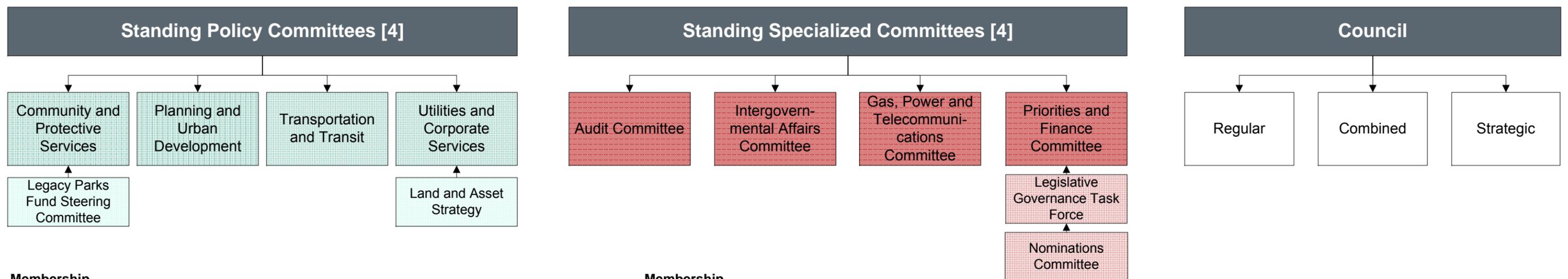


CURRENT GOVERNANCE MODEL



ALTERNATIVE TWO (A) : FUTURE STATE GOVERNANCE MODEL



Membership
 "Membership includes Members of Council only."
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

Committees Role in Public Addressing Council
 "A SPC must hear from a person(s) making a direct request to be heard by that Committee..."
[\(City of Calgary Procedure Bylaw 44M2006, Section 100\(2\)\)](#)

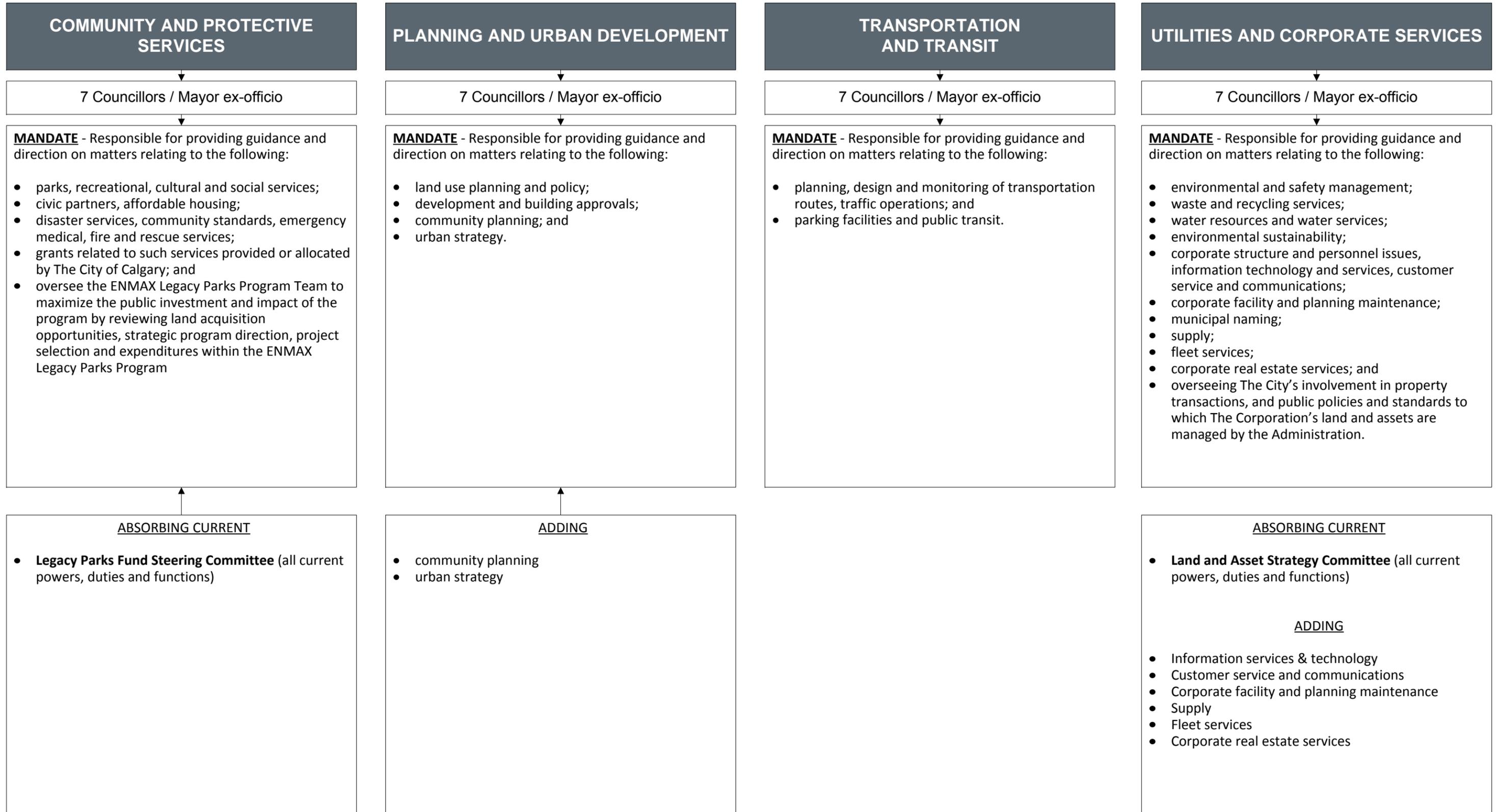
Powers, Duties and Functions
 "(1) to make new or revised policy proposals;
 (2) to make final decisions within existing Council policy;
 (3) to receive reports for information;
 (4) to create and be responsible for sub-committees and their Terms of Reference; and
 (5) to incorporate the community sustainability strategy into its deliberations."
[\(City of Calgary Procedure Bylaw 44M2006, Section 11\)](#)

Membership
 "Membership is primarily Members of Council, but may include Public Members and/or Administration Members."
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

Committees Role in Public Addressing Council
 "...other Committees may hear from a person(s) making a direct request to be heard by that Committee."
[\(City of Calgary Procedure Bylaw 44M2006, Section 100\(2\)\)](#)

Powers, Duties and Functions
 "Recommends action to Council on a special set of Council issues."
[\(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20\)](#)

ALTERNATIVE TWO (A) : FUTURE STATE STANDING POLICY COMMITTEES



ALTERNATIVE TWO (A) : FUTURE STATE STANDING SPECIALIZED COMMITTEES

