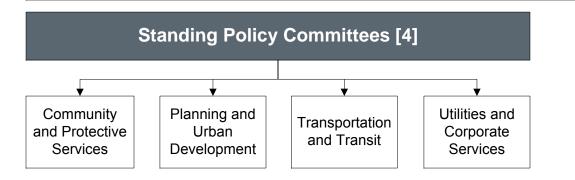
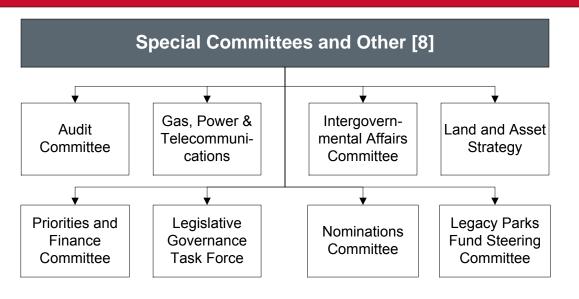
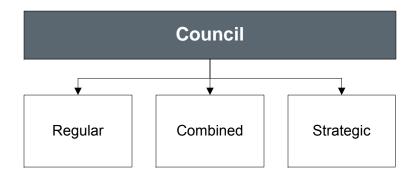
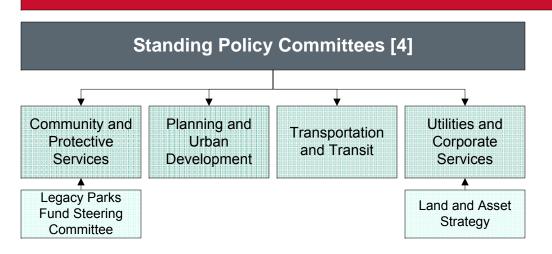
CURRENT GOVERNANCE MODEL

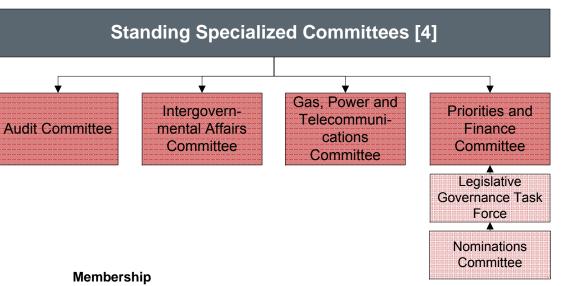


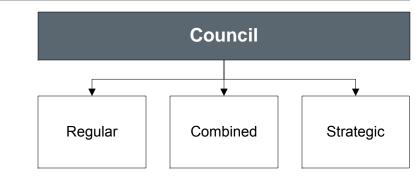




ALTERNATIVE TWO (A): FUTURE STATE GOVERNANCE MODEL







Membership

"Membership includes Members of Council only."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20)

Committees Role in Public Addressing Council

"A SPC must hear from a person(s) making a direct request to be heard by that Committee "

(City of Calgary Procedure Bylaw 44M2006, Section 100(2))

Powers, Duties and Functions

- "(1) to make new or revised policy proposals;
- (2) to make final decisions within existing Council policy:
- (3) to receive reports for information;
- (4) to create and be responsible for sub-committees and their Terms of Reference; and
- (5) to incorporate the community sustainability strategy into its deliberations."

(City of Calgary Procedure Bylaw 44M2006, Section 11)

"Membership is primarily Members of Council, but may include Public Members and/or Administration Members."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20)

Committees Role in Public Addressing Council

"...other Committees may hear from a person(s) making a direct request to be heard by that Committee."

(City of Calgary Procedure Bylaw 44M2006, Section 100(2))

Powers, Duties and Functions

"Recommends action to Council on a special set of Council issues."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20)

ALTERNATIVE TWO (A): FUTURE STATE STANDING POLICY COMMITTEES

COMMUNITY AND PROTECTIVE SERVICES

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- parks, recreational, cultural and social services;
- civic partners, affordable housing;
- disaster services, community standards, emergency medical, fire and rescue services;
- grants related to such services provided or allocated by The City of Calgary; and
- oversee the ENMAX Legacy Parks Program Team to maximize the public investment and impact of the program by reviewing land acquisition opportunities, strategic program direction, project selection and expenditures within the ENMAX Legacy Parks Program

PLANNING AND URBAN DEVELOPMENT

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- land use planning and policy;
- development and building approvals;
- community planning; and
- urban strategy.

TRANSPORTATION AND TRANSIT

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- planning, design and monitoring of transportation routes, traffic operations; and
- parking facilities and public transit.

UTILITIES AND CORPORATE SERVICES

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- environmental and safety management;
- waste and recycling services;
- water resources and water services;
- environmental sustainability;
- corporate structure and personnel issues, information technology and services, customer service and communications;
- corporate facility and planning maintenance;
- municipal naming;
- supply;
- fleet services;
- corporate real estate services; and
- overseeing The City's involvement in property transactions, and public policies and standards to which The Corporation's land and assets are managed by the Administration.

ABSORBING CURRENT

• Legacy Parks Fund Steering Committee (all current powers, duties and functions)

ADDING

- community planning
- urban strategy

ABSORBING CURRENT

• Land and Asset Strategy Committee (all current powers, duties and functions)

ADDING

- Information services & technology
- Customer service and communications
- Corporate facility and planning maintenance
- Supply
- Fleet services
- Corporate real estate services

ALTERNATIVE TWO (A): FUTURE STATE STANDING SPECIALIZED COMMITTEES

AUDIT COMMITTEE

4 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

- integrity of City's financial statements;
- selection and Performance of External and City Auditor;
- Whistleblower Program;
- governance responsibility with audit committees of major autonomous civic entities; and
- conduct special reviews.

INTERGOVERNMENTAL AFFAIRS COMMITTEE

6 Councillors / Mayor (Chair)

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

- preparing representations on the impact of other governments' policies on The City;
- co-ordinating long term growth and development plans between The City and other municipalities; and
- developing strategies to address the needs for affordable housing in Calgary.

GAS, POWER AND TELECOMMUNICATIONS COMMITTEE

4 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

 monitor and participate as necessary in regulatory proceedings only to protect the interests of The City of Calgary in its role of municipal government.

PRIORITIES AND FINANCE COMMITTEE

6 Councillors / Mayor (Chair)

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

- governance, establishment and disbandment of and appointments to Boards, Commissions and Committees;
- community sustainability strategy;
- property assessment;
- recommendations to Council on CCCO;
- recruitment, appointment and evaluation of City Manager;
- administration responses to Administration inquiries;
- maintaining a process for regular review and reporting of Council's legislative governance practices and proposing legislative amendments related to governance;
- overseeing financial planning and reporting;
- Council's accessibility, transparency, and accountability to the public; and
- coordinating cross-Departmental strategies, initiatives and projects.

ABSORBING CURRENT

- **SPC on PUD** (Property assessment)
- LGTF (all current powers, duties and functions)

ADDING

coordinating cross-Departmental strategies, initiatives and projects