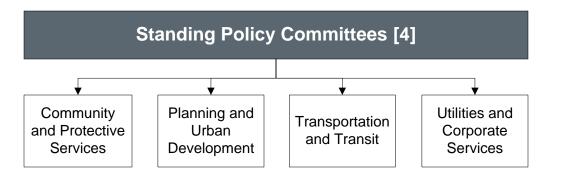
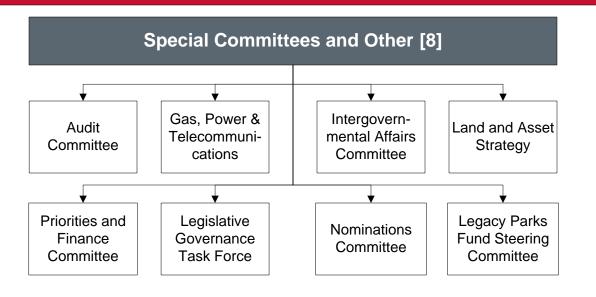
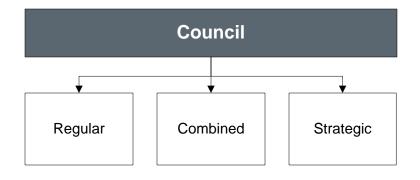
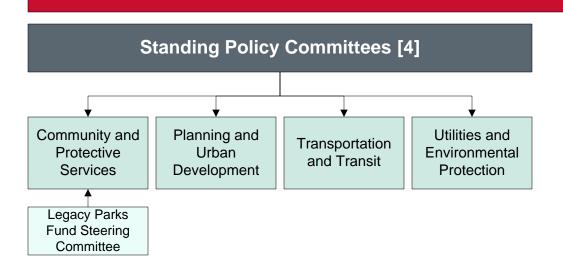
CURRENT GOVERNANCE MODEL



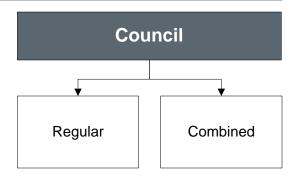




ALTERNATIVE TWO: FUTURE STATE GOVERNANCE MODEL







Membership

"Membership includes Members of Council only."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20)

Committees Role in Public Addressing Council

"A SPC must hear from a person(s) making a direct request to be heard by that Committee..."

(City of Calgary Procedure Bylaw 44M2006, Section 100(2))

Powers, Duties and Functions

- "(1) to make new or revised policy proposals;
- (2) to make final decisions within existing Council policy:
- (3) to receive reports for information;
- (4) to create and be responsible for sub-committees and their Terms of Reference; and
- (5) to incorporate the community sustainability strategy into its deliberations."

(City of Calgary Procedure Bylaw 44M2006, Section 11)

Membership

"Membership is primarily Members of Council, but may include Public Members and/or Administration Members."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees CP2016-03, Schedule A, page 20)

Committees Role in Public Addressing Council

"...other Committees may hear from a person(s) making a direct request to be heard by that Committee."

(City of Calgary Procedure Bylaw 44M2006, Section 100(2))

Powers, Duties and Functions

"Recommends action to Council on a special set of Council issues."

(Council Policy on Governance and Appointments of Boards, Commissions and Committees

CP2016-03, Schedule A, page 20)

ALTERNATIVE TWO: FUTURE STATE STANDING POLICY COMMITTEES

COMMUNITY AND PROTECTIVE SERVICES

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- parks, recreational, cultural and social services;
- civic partners, affordable housing;
- disaster services, community standards, emergency medical, fire and rescue services;
- grants related to such services provided or allocated by The City of Calgary; and
- oversee the ENMAX Legacy Parks Program Team to maximize the public investment and impact of the program by reviewing land acquisition opportunities, strategic program direction, project selection and expenditures within the ENMAX Legacy Parks Program

PLANNING AND URBAN DEVELOPMENT

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- land use planning and policy;
- development and building approvals;
- community planning; and
- urban strategy.

TRANSPORTATION AND TRANSIT

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- planning, design and monitoring of transportation routes, traffic operations; and
- parking facilities and public transit.

UTILITIES AND ENVIRONMENTAL PROTECTION

7 Councillors / Mayor ex-officio

<u>MANDATE</u> - Responsible for providing guidance and direction on matters relating to the following:

- environmental and safety management;
- waste and recycling services;
- water resources and water services; and
- environmental sustainability.

ABSORBING CURRENT

• Legacy Parks Fund Steering Committee (all current powers, duties and functions)

ADDING

- Community Planning
- Urban Strategy

ALTERNATIVE TWO: FUTURE STATE STANDING SPECIALIZED COMMITTEES

CORPORATE AND REAL ESTATE SERVICES COMMITTEE

7 Councillors / Mayor ex-officio

MANDATE - Responsible for providing recommendations on matters relating to the following:

- corporate structure and personnel issues, information technology and services, customer service and communications;
- corporate facility and planning maintenance;
- municipal naming;
- supply;
- fleet services;
- corporate real estate services; and
- overseeing The City's involvement in property transactions, and public policies and standards to which The Corporation's land and assets are managed by the Administration.

GOVERNANCE COMMITTEE

6 Councillors / Mayor (Chair)

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

- governance, establishment and disbandment of and appointments to Boards, Commissions and Committees;
- Council's accessibility, transparency, and accountability to the public;
- providing quarterly performance evaluations and ongoing monitoring of the City Manager as required by the *Municipal Government Act*;
- coordinating the recruitment and appointment process for the City Manager; and
- representations on the impact of other governments' policies on The City, co-ordinating long term growth and development plans between The City and other municipalities, and developing strategies to address the needs for affordable housing in Calgary.

PRIORITIES AND FINANCE COMMITTEE

6 Councillors / Mayor (Chair)

<u>MANDATE</u> - Responsible for providing recommendations on matters relating to the following:

- budget and budget reporting;
- financial planning and reporting;
- property assessment;
- coordinating projects initiated by elected officials that require significant administrative resources; and
- coordinating cross-Departmental strategies, initiatives and projects.

ABSORBING CURRENT

- Land and Asset Strategy Committee (all current powers, duties and functions)
- SPC on UCS (services provided by the Corporate Services Department)
- PFC:
 - Receiving reports on senior personnel matters
 - Naming of City-owned facilities
 - Corporate structure and personnel issues

ADDING

- Information Services & Technology
- Customer Service and Communications
- Corporate Facility and Planning Maintenance
- Supply
- Fleet Services
- Corporate Real Estate Services

ABSORBING CURRENT

- **LGTF** (all current powers, duties and functions)
- PFC:
 - providing quarterly performance evaluations and ongoing monitoring of the City Manager as required by the *Municipal Government Act*.
 - Maintaining a process for regular reviews and reporting of Council's legislative governance practices and proposed legislative amendments related to governance
 - Coordinating the recruitment and appointment process for the City Manager
- IGA (all current powers, duties and functions)
- Nominations Committee (all current powers, duties and functions)
- Selection Committees for Personnel

ABSORBING CURRENT

• **SPC on PUD** (Property assessment)

<u>ADDING</u>

• coordinating cross-Departmental strategies, initiatives and projects