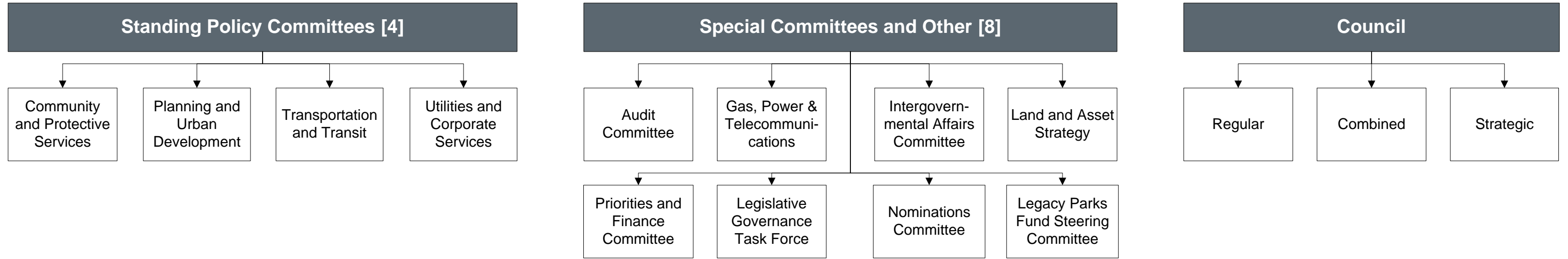
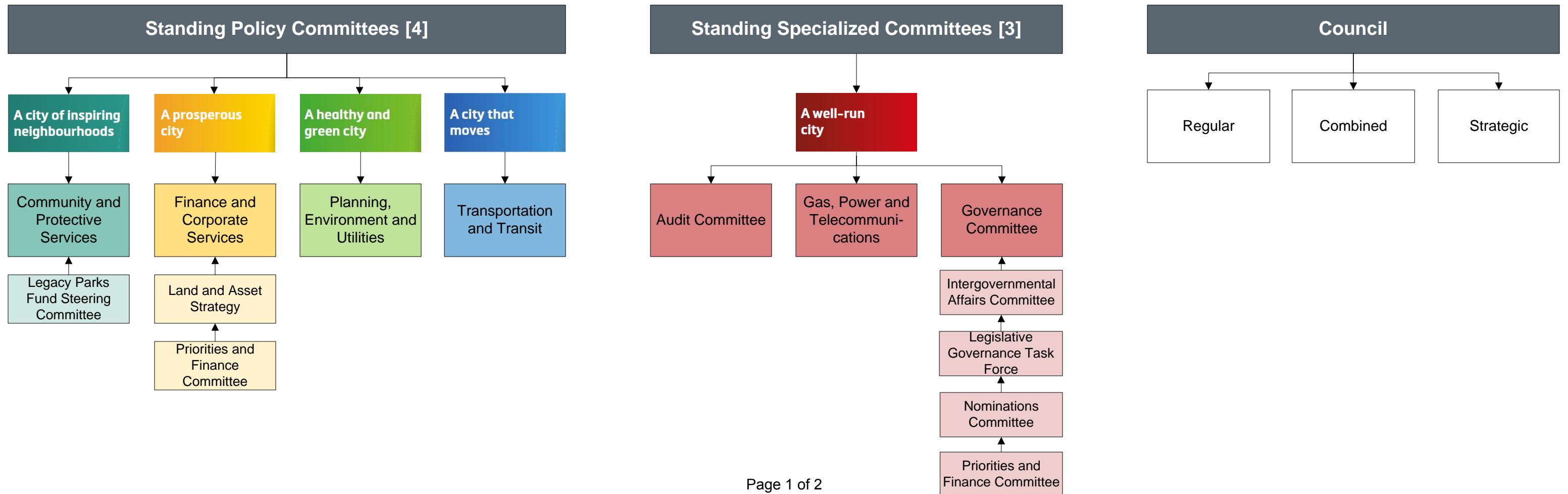


CURRENT GOVERNANCE MODEL



ALTERNATIVE ONE: FUTURE STATE GOVERNANCE MODEL



ALTERNATIVE ONE: FUTURE STATE GOVERNANCE MODEL – STANDING POLICY COMMITTEES AND GOVERNANCE COMMITTEE

STANDING POLICY COMMITTEES

STANDING SPECIALIZED COMMITTEE

GOVERNANCE COMMITTEE

COMMUNITY AND PROTECTIVE SERVICES

FINANCE AND CORPORATE SERVICES

PLANNING, ENVIRONMENT AND UTILITIES

TRANSPORTATION AND TRANSIT

7 Councillors / Mayor ex-officio

7 Councillors / Mayor ex-officio

7 Councillors / Mayor ex-officio

7 Councillors / Mayor ex-officio

6 Councillors / Mayor (Mayor Chair)

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- parks, recreational, cultural and social services;
- civic partners, affordable housing;
- disaster services, community standards, emergency medical, fire and rescue services;
- grants related to such services provided or allocated by The City of Calgary; and
- oversee the ENMAX Legacy Parks Program Team to maximize the public investment and impact of the program by reviewing land acquisition opportunities, strategic program direction, project selection and expenditures within the ENMAX Legacy Parks Program

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- budget and budget reporting;
- financial planning and reporting;
- assessment;
- corporate structure and personnel issues, information technology and services, customer service and communications;
- corporate facility and planning maintenance;
- municipal naming;
- supply;
- fleet services;
- corporate real estate services; and
- overseeing The City's involvement in property transactions, and public policies and standards to which The Corporation's land and assets are managed by the Administration.

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- land use planning and policy;
- development and building approvals;
- community planning;
- environmental and safety management;
- waste and recycling services;
- water resources and water services;
- environmental sustainability; and
- urban strategy.

MANDATE - Responsible for providing guidance and direction on matters relating to the following:

- planning, design and monitoring of transportation routes, traffic operations; and
- parking facilities and public transit.

MANDATE - Responsible for providing recommendations on matters relating to the following:

- governance, establishment and disbandment of and appointments to Boards, Commissions and Committees;
- Council's accessibility, transparency, and accountability to the public;
- providing quarterly performance evaluations and ongoing monitoring of the City Manager as required by the *Municipal Government Act*;
- Coordinating the recruitment and appointment process for the City Manager; and
- representations on the impact of other governments' policies on The City, co-ordinating long term growth and development plans between The City and other municipalities, and developing strategies to address the needs for affordable housing in Calgary.

ABSORBING CURRENT

- **Legacy Parks Fund Steering Committee** (all current powers, duties and functions)

ABSORBING CURRENT

- **Land and Asset Strategy Committee** (all current powers, duties and functions)
- **SPC on PUD** (Property assessment)
- **SPC on UCS** (services provided by the Corporate Services Department)
- **PFC:**
 - Receiving reports on senior personnel matters
 - Naming of City-owned facilities
 - Corporate structure and personnel issues
 - Financial planning and reporting

ADDING

- Information Services & Technology
- Customer Service and Communications
- Corporate Facility and Planning Maintenance
- Supply
- Fleet Services
- Corporate Real Estate Services

ABSORBING CURRENT

- **SPC on PUD** (development and building approvals)
- **SPC on UCS** (services provided by the Utilities and Environmental Protection Department)

ADDING

- Community Planning
- Urban Strategy

ABSORBING CURRENT

- **LGTF** (all current powers, duties and functions)
- **PFC:**
 - providing quarterly performance evaluations and ongoing monitoring of the City Manager as required by the *Municipal Government Act*.
 - Maintaining a process for regular reviews and reporting of Council's legislative governance practices and proposed legislative amendments related to governance
 - Coordinating the recruitment and appointment process for the City Manager
- **IGA** (all current powers, duties and functions)
- **Nominations Committee** (all current powers, duties and functions)
- Selection Committees for Personnel