



Calgary

City Auditor's Office

ISC: Unrestricted
AC2021-0918 ATT2

Green Line Program Governance Follow-up Audit

Why we did this

- Follow-up audit to assess Green Line Program's progress implementing formalized governance structures as of February 28, 2021, in response to the two recommendations raised in AC2019-0353.

What we concluded

- Steps taken to enhance governance structure: recommendation 1 to implement a program governance framework remains in progress and Green Line Program Management have an action plan to finalize the governance framework by December 31, 2021.
- Significant progress in risk management, and we concluded the action plan in response to recommendation 2 in the original audit is completed.

Why it matters

- Green Line Program is the largest infrastructure project in Calgary's history (Stage 1 estimated cost of \$4.9 billion).
- Good governance is critical to a program's success.