

Green Line Program Governance Follow-up Audit

RECOMMENDATIONS:

That the Audit Committee:

1. Receive this report for the Corporate Record; and
2. Recommend that Council receive this report for the Corporate Record.

HIGHLIGHTS

- Bylaw 30M2004 (as amended) established the position of City Auditor and the powers, duties and functions of the position. In accordance with Bylaw 30M2004 (as amended), the City Auditor reports the outcome of all audits to the Audit Committee (including Administration's response and corrective actions to be taken in regard to specific recommendations). The City Auditor is accountable to Council and subject to the oversight of Audit Committee under Bylaw 33M2020.
- What does this mean to Calgarians? The City Auditor's Office (CAO) provides independent and objective audit assurance services to add value to The City of Calgary (The City) and enhance public trust.
- Why does it matter? The Green Line Program is the largest (estimated cost of \$4.9 billion for Stage 1) infrastructure project in The City's history. Given the magnitude of the Program, governance is a critical element of program execution and success to support on time, high quality construction and Program delivery within budget.
- This audit followed up on the effectiveness of governance implemented in response to the two recommendations raised in the CAO 2019 Green Line Project Governance Audit (AC2019-0353). We concluded that Green Line Program Management have taken steps to enhance the current governance structure since the 2019 audit by aligning their processes with best practice guidance and finalizing key documents. Finalization of the remaining key components supporting effective governance is in progress: Green Line Program Management have an action plan to finalize the governance framework by December 31, 2021. Interim governance structures in place as at February 28, 2021 effectively in the short-term support communication and decision making through the use of RASCI/organizational charts, meetings, status updates and a comprehensive risk management plan.
- Strategic alignment: Citizen Priority – A City that Moves.

ATTACHMENTS

1. Green Line Program Governance Follow-up Audit – AC2021-0918 ATT1
2. Green Line Program Governance Follow-up Audit Presentation Slide – AC2021-0918 ATT2

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DEPARTMENT CIRCULATION

Name	Title, Department or Business Unit	Approve/Consult/Inform
Liz Ormsby	Acting City Auditor	Approve
David Duckworth	City Manager	Inform
Carla Male	Chief Financial Officer	Inform
Michael Thompson	General Manager, Green Line	Inform