



ENMAX BOARD OF DIRECTORS

MEMBER PROFILES

2020-2021



Wayne O'Connor

Wayne O'Connor was appointed as ENMAX's President and Chief Executive Officer on June 22, 2020. Wayne has over 30 years of industry expertise and leadership spanning multiple Canadian and North American electricity and energy markets. Before joining ENMAX, Wayne held the position of President and Chief Executive Officer of Nova Scotia Power, leading a team of 1,700 employees and overseeing a portfolio of generation, transmission and distribution assets valued at over \$4 billion. Prior to this role, Wayne held a series of executive leadership positions across Emera Inc. companies, including President and Chief Operating Officer of Emera Energy, Executive Vice President, Operations for Nova Scotia Power, and Executive Vice President, Business Development and Strategy for Emera Inc.

Wayne holds a close affinity with Alberta, having grown up in Brooks, Alberta. He earned a Bachelor of Management, Marketing from the University of Lethbridge. He served in various positions with TC Energy in Calgary, formerly TransCanada Pipelines, before moving to Eastern Canada in 2003. In addition to his professional accomplishments, Wayne contributes to the community with a focus on education and healthcare, including serving as Chair of the Board of Governors for Armbrae Academy and establishing a family foundation at the IWK Health Centre in Halifax, Nova Scotia.



Greg Melchin

Greg Melchin joined the ENMAX Board in 2008 and assumed the role of Board Chair in 2011. He is also a director for Baytex Energy Corporation, Total Energy Services Inc. and Enerjet.

Greg was a Member of the Legislative Assembly ("MLA") of Alberta (Calgary-North West Constituency) from 1997 to 2008. Prior to his position as MLA, he served in various management positions for 20 years in the Calgary business community, including Chief Financial Officer and Vice President of Finance. Greg previously served as Chair of PPP Canada, a federal Crown corporation, and as a director on the board of STARS. Among his many positions within the Government of Alberta, Greg was Minister of Energy, Minister of Seniors and Community Supports, and Minister of Revenue.



Laura Formusa

Laura Formusa joined the ENMAX Board in 2017 and is the Chair of the Safety & Human Resources Committee. She is currently a director of the following companies: 407 International Inc., Equitable Life Insurance Company of Canada, and Tantalus Systems Corp. (Chair). Laura served on the Board of Governors of York University, in addition to other directorships.

Laura has over 30 years of experience in the utilities industry. She served as Vice President, General Counsel and Corporate Secretary of Hydro One Inc. (formerly Ontario Hydro), and later as President and Chief Executive Officer from 2007 until her retirement at the end of 2012.

Laura was inducted into the Top 100 Most Powerful Women in Canada's Hall of Fame by the Women's Executive Network. She is also a founding member of the Women of Energy group, which seeks to advance women's issues and to create critical networking opportunities for high potential women in the energy sector.



Eric Markell

Eric Markell joined the ENMAX Board in 2016. Eric is a member of the Board of Governors of the United States Eventing Association (USEA) where he also serves as a member of the USEA Admin. & Finance Committee, a member of its Executive Committee, and also serves on the Investment Committee of the USEA Foundation, a 501(c)(3) entity.

Eric is also a director of Enpower Wadham Corp. and an owner of MB Group LLC and Markell & Company LLC (private, consulting practice).

Eric has over 35 years of experience in the utility and power industry which includes experience in corporate finance, accounting, regulatory relations and rate-making, asset acquisition, generation operation and construction, project finance and project development.

Before joining ENMAX, Eric held various senior executive positions, including Chief Financial Officer, Chief Resource Officer and Chief Strategy Officer of Puget Energy Inc. and Puget Sound Energy. In addition, Eric served as Vice President and Chief Financial Officer of United American Energy Corp. Eric is also a past Treasurer and Controller of Central Hudson Gas & Electric Corporation and the past Vice President and Treasurer of the New York State Energy Research & Development Authority.



Elise Rees

Elise Rees joined the ENMAX Board in 2016. She is also a director and Audit Committee Chair of Great Panther Mining Limited. Elise has over 35 years of experience in public accounting. She spent 18 years as a partner with Ernst & Young, LLP and 14 of those years focused on acquisitions, mergers and corporate restructuring. Elise has also been the global client-coordinating partner for services to the BC Credit Union Industry.

Elise has been recognized many times during her career. She was awarded the Influential Woman in Business Award in 2007 and the Ernst & Young Rosemarie Meschi Award for Advancing Gender Diversity in 2007. In addition, she has been recognized for her leadership with the designation of Fellow Chartered Professional Accountant and Fellow Chartered Accountant in 2010, and received the Community Builder Award from Association of Women in Finance in 2012. She was also recognized as a Top 100 Most Powerful Women in Canada by the Women's Executive Network in 2015.



Charles Ruigrok

Charles Ruigrok joined the ENMAX Board in 2010 and is currently the Chair of the Audit Committee. He served as Interim President and CEO from February 2011 to April 2012. He is currently a director of Soane Energy LLC.

Charles has over 40 years of experience in the energy industry. Charles previously held the position of CEO of Syncrude Canada Ltd. He also spent 26 years at Imperial Oil, where he held various senior executive positions, including Vice President of Oil Sands Development and Research.

Charles is a past director of Syncrude Canada Ltd., Rainbow Pipeline Company, Progas Limited, the Alberta Chamber of Resources, and Petroleum Technology Alliance Canada. He also served as a member of the Board of Governors of the Canadian Association of Petroleum Producers.



Kathleen Sendall

Kathleen Sendall joined the ENMAX Board in 2011 and is currently the Chair of the Governance Committee. She is also a director at Pan American Silver Corporation, where she serves as Chair of the Communities & Sustainable Development Committee. She is also a member of the Sustainable Development Technology Canada Member Council.

Kathleen has over 30 years of experience in the engineering and energy sectors. Previously, Kathleen led Petro-Canada's Natural Gas Business Unit and she was a director of CGG, a public company based in Paris. She was the President and a former director of the Canadian Academy of Engineering, as well as a former Governor and Board Chair of the Canadian Association of Petroleum Producers.

Kathleen has received many acknowledgments during her career: the YWCA Women of Distinction Award, an honorary Bachelor of Applied Industrial Ecology degree, twice named one of Alberta's 50 Most Influential People by Alberta Venture, four times named as one of Canada's Top 100 Most Powerful Women in the Corporate Executive category, and inducted into Canada's Most Powerful Women Hall of Fame. She was awarded the 50 Key Women in Energy Global Award, the Women Who Make a Difference Award from the International Women's Forum and the Queen's Jubilee Medal. Kathleen was appointed to the Order of Canada and is an Honorary Lieutenant Colonel of the Department of National Defense. She is the recipient of an Honorary Doctor of Laws from the University of Calgary and named a Jarislowsky Fellow at the Haskayne School of Business.



Richard Shaw

Richard Shaw joined the ENMAX Board in 2011 and was previously the Chair of the Governance Committee. He is also Board Chair of Inter Pipeline Ltd.

Richard was a senior partner of the Business Law Group of McCarthy Tétrault LLP in Calgary for more than 35 years. He continues a legal advisory practice through his professional corporation, pertaining to corporate governance, boards of directors, independent and special committees, director and officer liabilities, indemnification and insurance and executive compensation. Richard has extensive experience with respect to corporate governance practices in Canada, having served as a director on the national board of the Institute of Corporate Directors and the chair of its Calgary Chapter. He is a former lecturer in the Director Education and Executive MBA Programs at the Haskayne School of Business at the University of Calgary, past Chair of the Board of Governors of Mount Royal University, and was the lead independent member and Chair of the Governance Committee of the Alberta Securities Commission.



William Taylor

William (Bill) Taylor joined the ENMAX Board in 2020 and has over 30 years of experience in the energy sector. Bill is also the President of Pathfinder Advisors LLC.

Before joining ENMAX, Bill spent 21 years at TransCanada Corporation (now TC Energy) where he held various senior executive positions. Bill held the position of Executive Vice-President and Division President, Energy at TransCanada Corporation and prior to that, held various senior executive positions, including Senior Vice-President, Power. He was responsible for profitability and growth of the company's power business, non-regulated gas storage and its non-regulated joint ventures in Canada and the United States.

Bill has extensive experience in renewable power, having developed large scale solar projects in Ontario as well as wind facilities in Quebec and Maine. Bill also oversaw operations of one of New England's largest hydropower systems for TransCanada.

Bill is a past director of Canadian Electricity Association, Independent Power Producers of New York, Independent Market Operator in Ontario, TransCanada Turbines, Bruce Power, and the Portlands Energy Centre.



Bruce Williamson

Bruce Williamson joined the ENMAX Board in 2020. He has over 30 years of extensive experience in the energy sector. Prior to joining ENMAX, Bruce held many senior executive positions, including President and CEO of Southcross Energy Partners, Cleco Corporation and Dynegy Corporation. Prior to these roles, Bruce was the President and CEO of Duke Energy Global Markets. Bruce also spent four years with PanEnergy Corp as SVP, Finance and Corporate Development and prior to that, he spent 14 years with Shell Oil and various Shell affiliates in a variety of positions, primarily in exploration and production and finance where he rose to be Assistant Treasurer of Shell Oil Company.

Bruce was previously Board Chairman and CEO of Southcross Energy Partners, Southcross Holdings and Cleco Corporation. He was an independent board member of Questar Corporation, and was Chairman of the Board and CEO of Dynegy Inc. He serves on the University of Houston Bauer School of Business Dean's Advisory Board and the UH Chancellor's National Advisory Council and Energy Advisory Board. He serves on Houston Methodist The Woodlands Hospital's Patient and Family Advisory Council and also assists in the stroke rehabilitation and recovery program with the Houston Methodist Neurology and Neurosurgery departments.