

Green Line Board Q1 2021 Report

Don Fairbairn, Chair, Green Line Board

Michael Thompson, General Manager, Green Line

Report # PFC2021-0774

ISC: Unrestricted



- Green Line Board
- Key Performance Indicator (KPI) Dashboard
 - Safety & Environment
 - Financial Update
 - Stakeholder Engagement
- Next steps



Green Line Board

- Board announcement in January 2021
 - Onboarding sessions in January & February
 - Formal Board meetings began on March 8, 2021
- Four Committees named and included in amended Green Line Board Bylaw
 - Planning
 - Budget & Risk
 - Governance & HR
 - Recruitment
- Quarterly updates to Priorities and Finance Committee (PFC) as per Green Line Board Bylaw

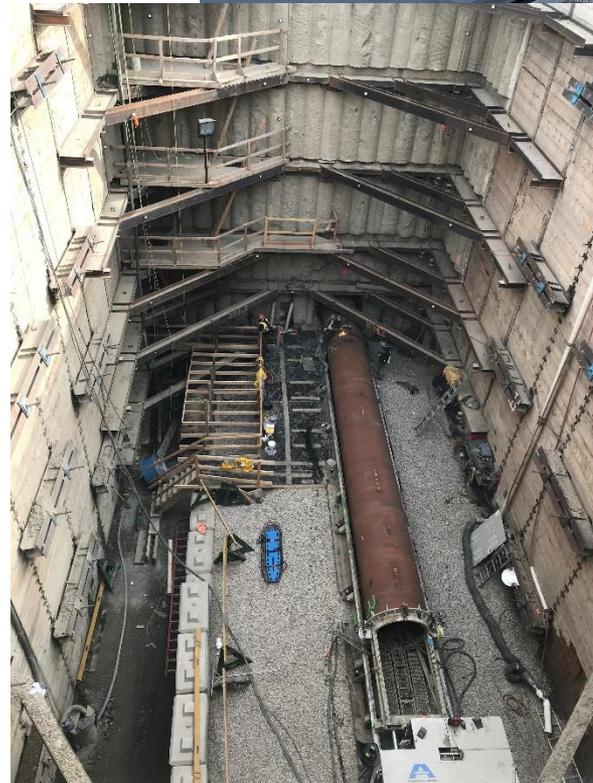


KPI as of March 31, 2021

	Overall Program	Enabling Works	LRVs	Segment 1	Segment 2	Owner Activities
Health & Safety			N/A	N/A	N/A	
Environmental			N/A			
Stakeholder Relations			N/A			
Schedule				N/A	N/A	
Cost				N/A	N/A	
Quality						

Health & Safety

- Our most important value is Safety, for our team, contractors, and the public.
- Team is working remotely adhering to COVID provincial guidelines.
- COVID safety protocols are in place for all work sites.

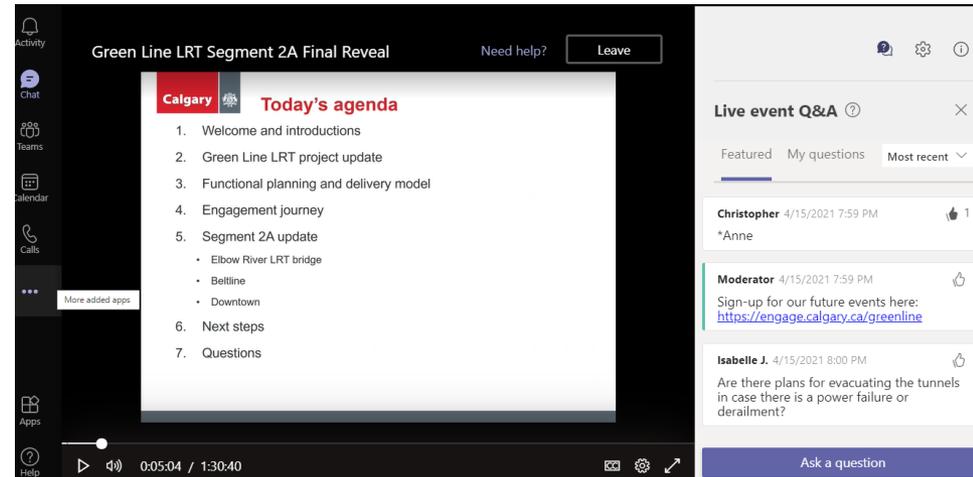


- Baseline data for contaminated sites, biophysical and fisheries, trees, noise, greenhouse gases and soils
- Highfield Landfill received a certificate of remediation, making it the first landfill in the province to receive such certification

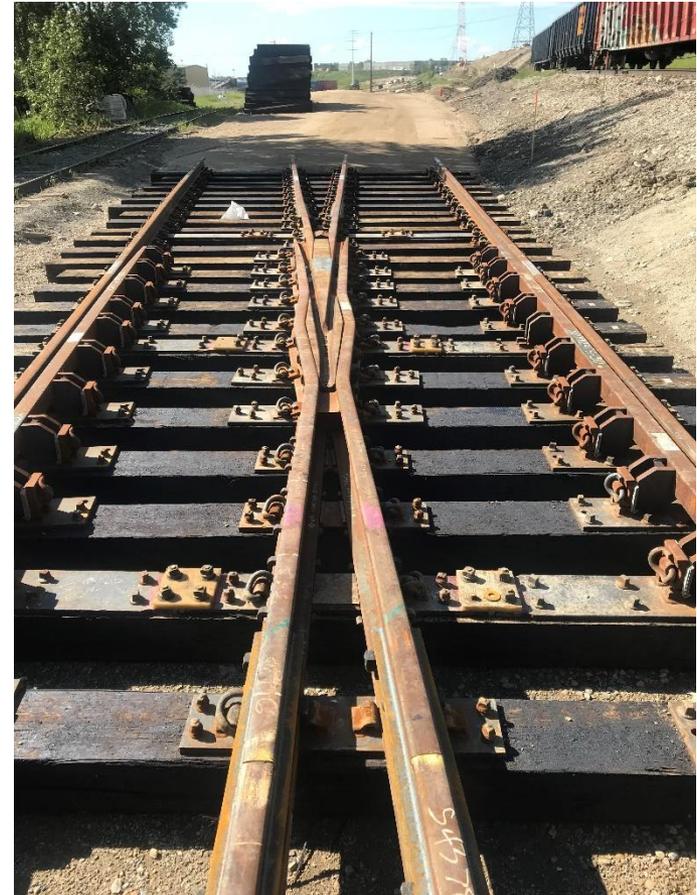


Stakeholder Relations

- Work with the province is progressing
- Ongoing project uncertainty and lack of clarity in schedule and timelines continues to impact other project stakeholders
- Segment 2 Functional Plan engagement activities through April 2021 provided an opportunity for broader public communication



- Lack of clarity in schedule will continue until completion of provincial review
- Schedule to be updated once provincial review is completed
- Opportunities are being identified to further reduce overall risk



- \$16.4M spent in 2021
- Every 0.5% increase in escalation = More than \$100M to GL budget
- Board has requested all cost estimates to be at P90
- Key drivers to cost are Escalation, Schedule and Borrowing
- Following Approved Council Stage Gate Approach



- Focus has been on oversight of Segment 1 Enabling Works contracts
- A Quality Management Plan for the entire project is being developed





Next steps

- Segment 2 Functional Plan to Green Line Committee
May 19
- Continual evaluation of estimated costs, risks, and funding
- Schedule to be updated
- Submit Business Case to Government of Alberta and finalize amended funding agreement

Recommendation

That with respect to Report PFC2021-0774, the Priorities and Finance Committee:

1. Receive the presentations for the Corporate Record;
2. Direct that the Closed Session discussion and presentation on Financing Update remain confidential pursuant to Sections 24 (Advice from officials) and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of information and Protection of Privacy Act*, to be reviewed 2036 May 03; and,
3. Direct that the Closed Session discussion and presentation on the Project Update remain confidential pursuant to Sections 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and Section 27 (Privileged information) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed 2036 May 03.