

Background

The Green Line Board was established to insure proper governance for the successful delivery of the Green Line Program. As set out in the Green Line Board Bylaw and Terms of Reference under item 7 (frequency of reporting), The Board shall report on the Program to the Priorities and Finance Committee on a quarterly basis, and more frequently as required by extraordinary circumstances or at the discretion of the Board.

Previous Council Direction

Below is previous Council Direction for Green Line Governance and Board related items only. There are significant Council Direction for the Green Line Program.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
05/03/2021	C2021-0652	Green Line Board Give three readings to the proposed bylaw amendments.
12/14/2020	C2020-1432	Green Line Update Council approved recommended Green Line Board Chair and members
7/20/2020	GC2020-0072	Green Line Board Gave three readings to the Green Line Board Bylaw and Terms of Reference, appointed the City Manager as a member of the Board and directed Administration to hire an external search firm to identify and recommend candidates for appointment to the Green Line Board
2/21/2020	GC2020-0244	Green Line Q4 2019 Update Meeting was cancelled due to COVID-19 pandemic.
3/16/2020	GC2020-0246	Green Line - Project Readiness Report This report included information about the project readiness included a finding by the TRC members that the then current form of Program governance was ineffective for the delivery of a mega-program. In address this, one of the Green Line Program Team's 2020 goals was to secure Council approval for a final governance model, ensure that the governance model was fully operational and retain and recruit senior leadership and staff members with the right level of expertise who excel in a project environment.
12/17/2019	GC2019-1594	Technical and Risk Committee (TRC) Governance Review (Verbal) TRC Chair Fairbairn provided a verbal report to the members of the Green Line Committee outlining the TRC's analysis of

		enhancements required to Green Line Program Governance. The Committee received his presentation for the Corporate Record.
9/18/2019	TT2019-1073	Green Line Q3 2019 Update Members of the Technical and Risk Committee (TRC) TRC were selected and reported under the risk section of the report. Administration was directed to have TRC report quarterly. The Terms of Reference were included as Attachment 2 and indicate that the TRC's work is divided into two modules, module 1 focusing on the independent review of specific work elements as defined in report TT2019-0811 and module 2 focusing on preventative risk management.
7/29/2019	TT2019-0811	Green Line Q2 2019 Update Council approved the Technical and Risk Committee (TRC) recommendations for administration to have TRC do an independent review of the suitability and adequacy of the governance and resourcing of the Project and report to the SPC on Transportation & Transit Committee on their review.

Bylaws, Regulations, Council Policies

Bylaw Number 21M202 BEING A BYLAW OF THE CITY OF CALGARY TO ESTABLISH THE GREEN LINE BOARD AS A COMMITTEE OF COUNCIL