

The word "Calgary" in white sans-serif font on a red rectangular background.A nighttime photograph of the Calgary City Hall tower, illuminated with warm lights against a dark sky.

Provincial Engagement Plan re Financial Task Force Recommendations

Intergovernmental Affairs Committee, May
13 IGA2021-0615

Key Message and Recommendation



Several recommendations from the Financial Task Force (FTF) require cooperation from other orders of government

Today's report provides an engagement plan to secure that cooperation

Recommendation - That the Intergovernmental Affairs Committee:

1. Endorse the engagement plan laid out in this report and attachments to support the 2021 Q2 Semi-Annual Financial Task Force Implementation Update report to the Priorities and Finance Committee; and
2. Direct Administration to report back to the IGA Committee with a progress update by Q1 2022.





FTF made 12 recommendations that require intergovernmental cooperation

Eight of these are “shovel-ready.”

Four need more work

#4	Improve reliance on non-property tax revenue
#6	Consider differentiated taxation for certain businesses and organizations
#7	Identify future opportunities to adjust to growth of e-commerce
#9	Document decline of “bricks and mortar” and advocate accordingly
#12	Work toward “legislators’ intent” on non-residential sub-classes
#13	Collaborate for new tools that address cost impacts of provincial decisions
#14	Establish cost-sharing arrangements when new services are directed by other governments
#21	Work with Econ. Resilience Task Force (ERTF) to explore use of existing authorities
#22	Work with ERTF to identify revenue sources in new economy and advocate accordingly
#23	Changes to content and form of communications to improve clarity
#24	Monitor changes in res. and non-res. markets, track reliance on different groups and advocate
#32	Advocate for scope for countercyclical fiscal policy when City is in recession



The intergovernmental context



Past experience

- City Charter
- Assessment Reform
- Role of stakeholders and other municipalities

Current context

- COVID-19
- Provincial commitment
- MacKinnon Report
- More active federal government

On the horizon

- RedTape review
- Potential for election(s)
- Calgary Office Revitalization and Expansion (CORE) working group

Advocacy Plan

The proposed plan is based on four pillars, with roles for Administration and Elected Officials



1. Framing recommendations for upcoming opportunities, including the Red Tape Review and Calgary Office Revitalization and Expansion Working Group



2. Engaging key partners and stakeholders to support The City's advocacy



3. Calling for tripartite engagement on big city finances



4. Engaging local Members of the Legislative Assembly and Members of Parliament (Elected Officials supported by Administration)

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