

A WORLD OF STORIES 2020

City of Calgary Appointer Presentation

April 12



MICHAEL CASEY, Q.C.

CHAIR OF THE BOARD OF DIRECTORS



BOB SARTOR

PRESIDENT & CEO



OUR MANDATE

We will:

Manage and operate the Calgary and Springbank airports for which we are responsible in a safe, secure and efficient manner.

Advance economic and community development by means that include promoting and encouraging improved airline and transportation service and an expanded aviation industry.

For the general benefit of the public in our region.

CALGARY AIRPORT AUTHORITY



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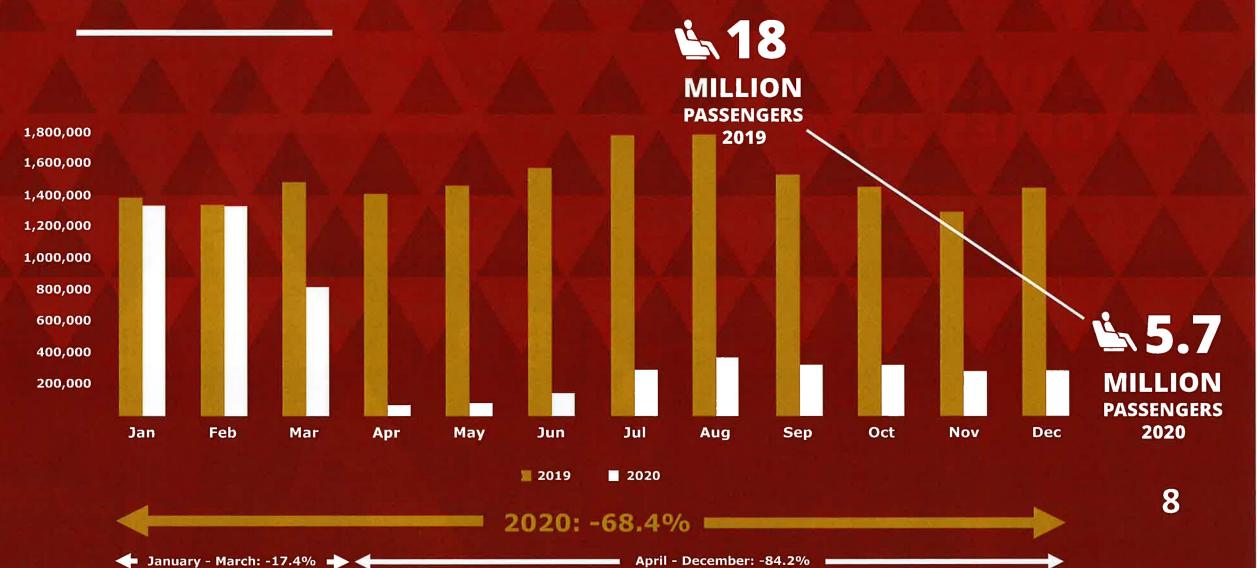
THANK YOU TO OUR YYCCREW

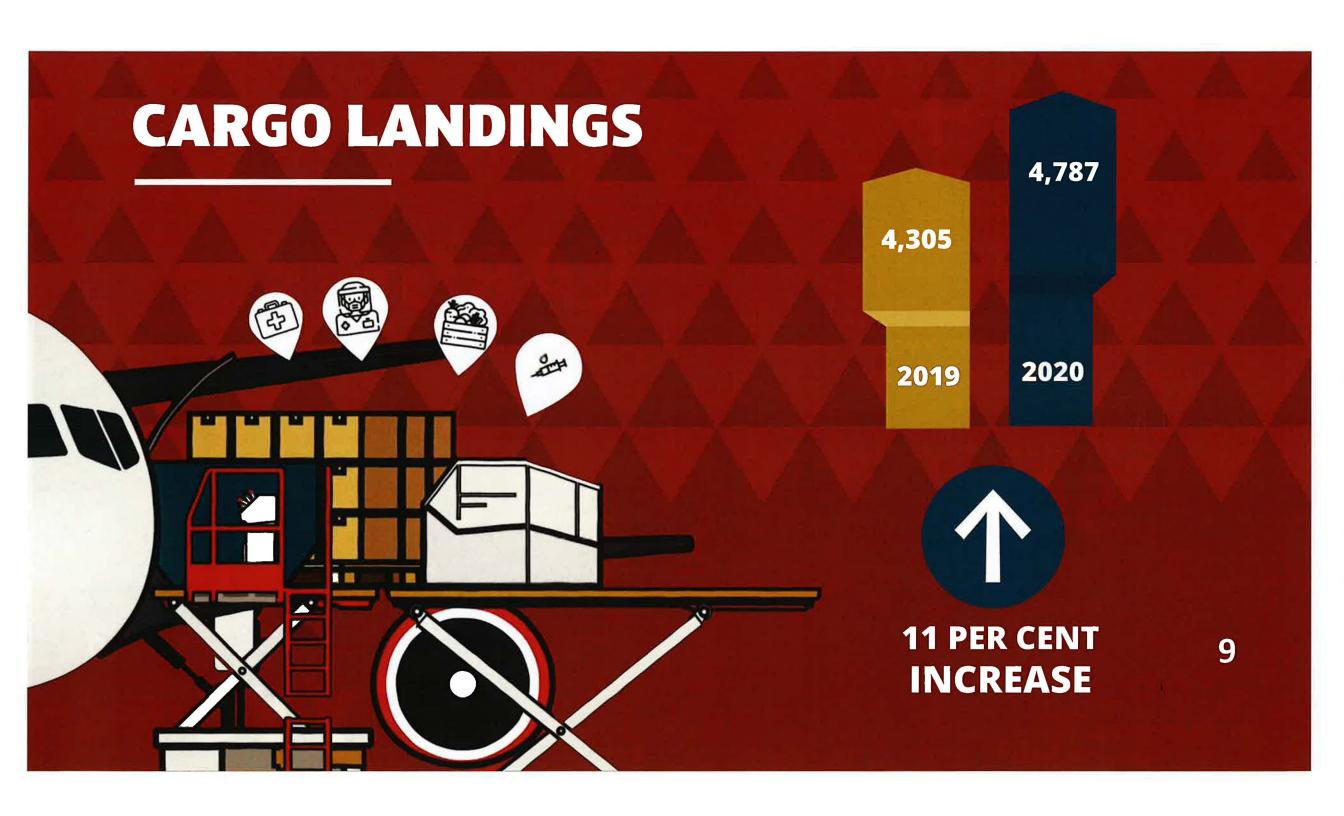






PASSENGER NUMBERS







PRE-PANDEMIC ECONOMIC IMPACT

\$8B

GENERATED BY YYC
TOWARD THE CITY AND
REGIONS' GDP

50K

JOBS IN THE CALGARY REGION TIED TO YYC



LARGE

TAXPAYER TO THE CITY OF CALGARY



24K+

PEOPLE EMPLOYED ON YYC CAMPUS



10



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50%

OF OUR TERMINAL SPACE IS CLOSED DUE TO DECREASED GUEST VOLUMES



80%

DECREASE IN DEMAND FOR PARKING, RENTAL CARS, TAXIS & RIDESHARING



A WORLD OF STORIES 2020 80%

OF OUR EATING AND SHOPPING OUTLETS ARE TEMP. CLOSED



50

AIRCRAFT PARKED ON APRONS & TAXIWAYS



11



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PRE-PANDEMIC

COVID-19 IMPACT

21--PASSENGER AIRLINES

8 --PASSENGER AIRLINES

62 PER CENT DECLINE

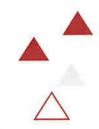
889

NON-STOP DESTINATIONS 42 NON-STOP DESTINATIONS

52 PER CENT DECLINE

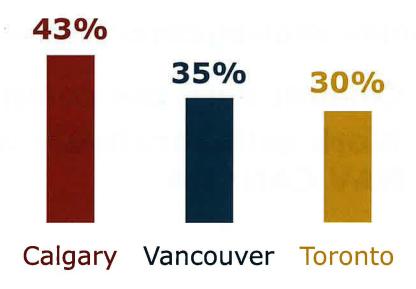
The state of the s

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LEADER IN CONNECTING FLIGHTS

43% of travellers in 2020 were connecting through YYC to their final destination.



CONNECTING PASSENGERS

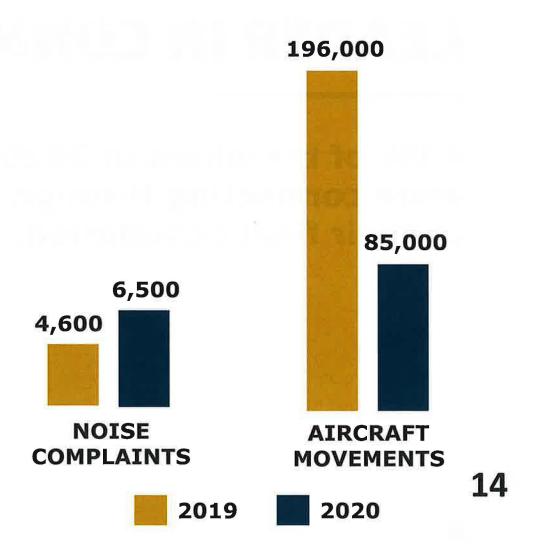
Vancouver and Toronto percentages based on 12 months ending Sept. 30, 2020



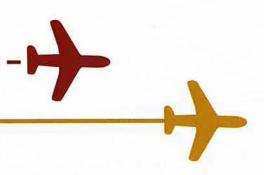
A GOOD NEIGHBOUR

Noise management strategy:

- **O Consult with the community**
- Work collaboratively with NAV CANADA



SPRINGBANK YBW



128,961

TOTAL AIRCRAFT MOVEMENTS





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OUR NORTH STAR



We create effortless and memorable experiences that reflect our region and Calgary's legendary hospitality.

VALUES



ACCOUNTABLE



CUSTOMER-FOCUSED



CREATIVE



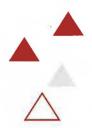
COLLABORATIVE



RESILIENT







ADJUSTING OUR SPACE

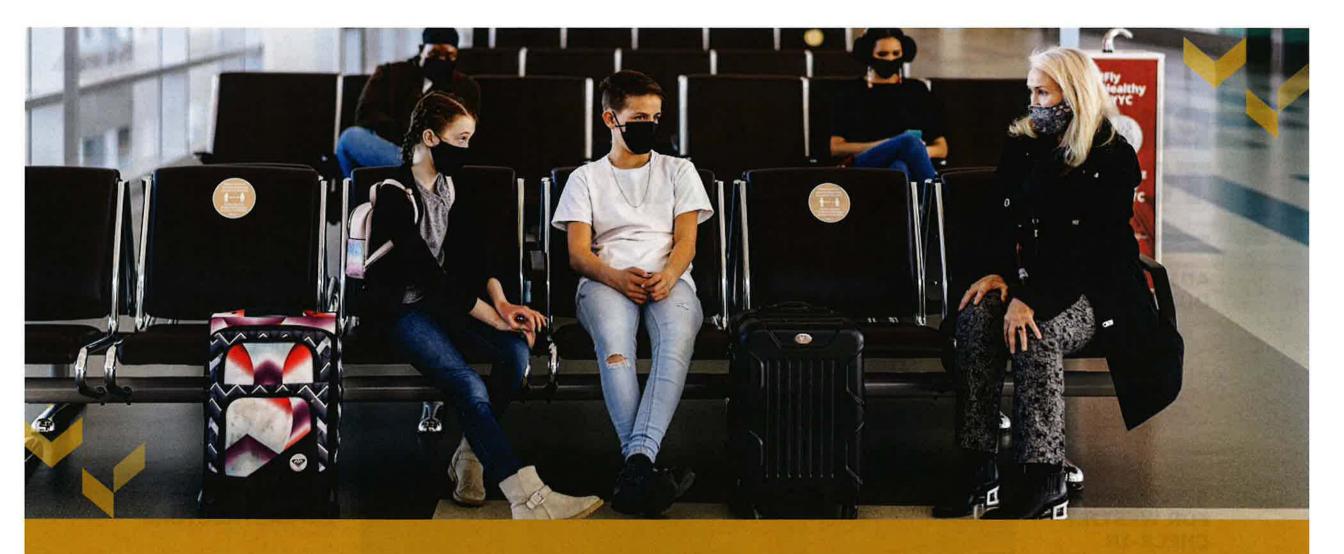
A NEW HOME FOR WESTJET CHECK-IN



IMPROVING ACCESS
TO AND FROM THE
AIRPORT (in partnership
with the City of Calgary)

UPGRADING INFRASTRUCTURE

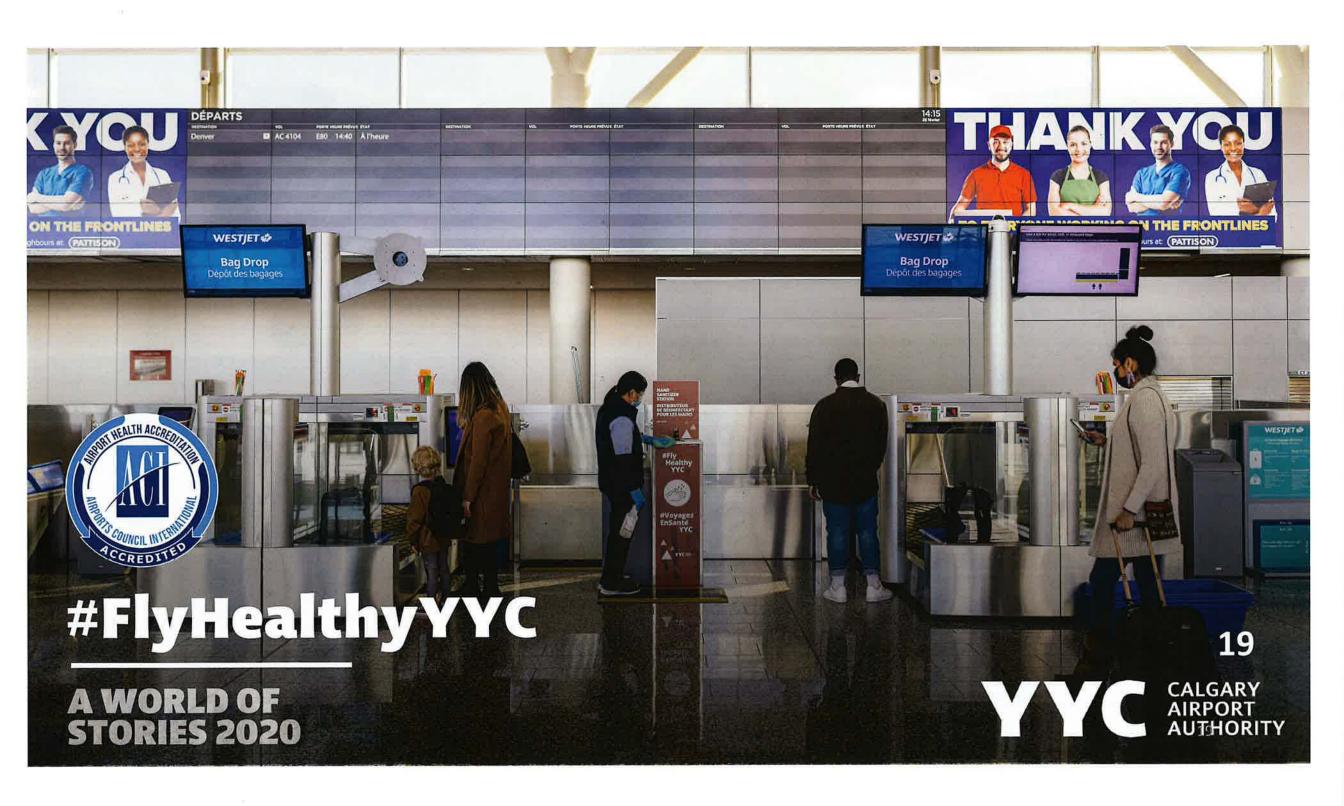




#FlyHealthyYYC

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YYC CREW TESTING

Voluntary rapid testing:

- Ongoing commitment to keeping our people and guests healthy and safe
- Onsite 20-minute rapid testing
- Results will be private and staff anonymity maintained

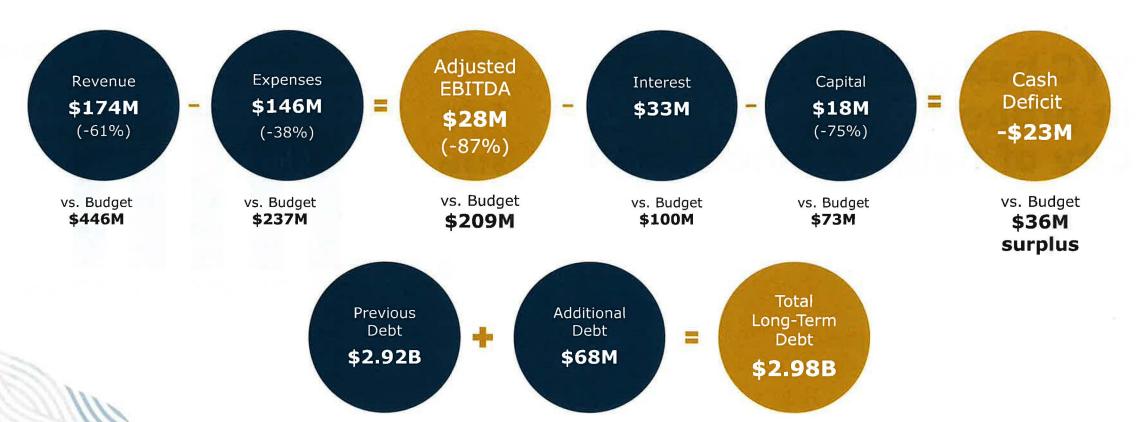




FINANCIAL PERFORMANCE

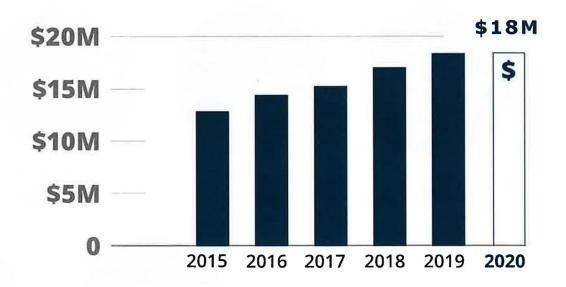
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2020 FINANCIALS



PROPERTY TAXES

YYC has paid over \$108M in property taxes to the City of Calgary since 2014



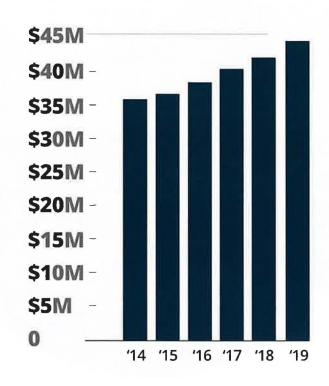
PARTNERS WITH THE CITY OF CALGARY

Calgary International Airport Vicinity Protection Area (AVPA) Regulation:

- Working collaboratively to update
- Support updates to Noise Exposure Forecast contour areas
- Important to manage development near YYC



FEDERAL RENT



We've paid \$239M in federal rent since 2014.

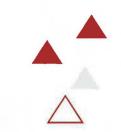


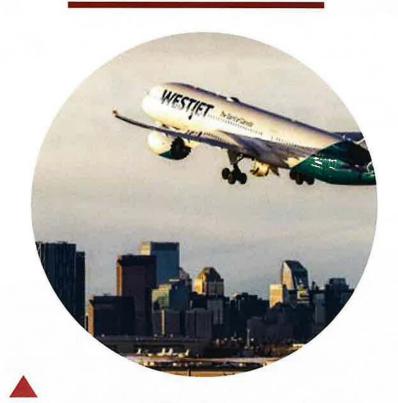
YYCIN 2021 AND BEYOND

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HOW WE'RE FOCUSING ON THE FUTURE





Efficiency



Innovation



Guest Focus

2021 FORECAST

Total Passengers

*Millions





29

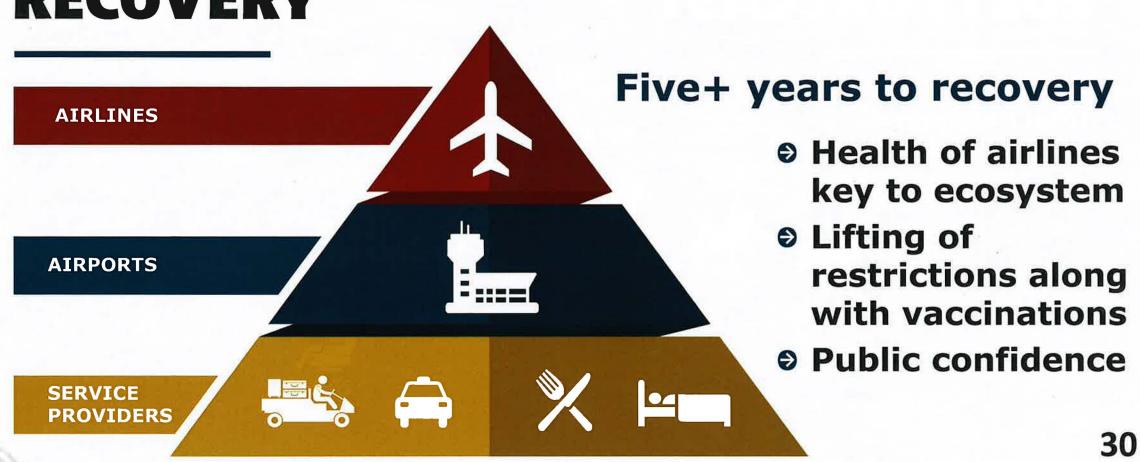
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This slide contains certain forward-looking statements about our current expectations, estimates and projections about the future, based on certain assumptions made by us in light of our experience and perception of historical trends. Although the Authority believes that the expectations represented by such forward-looking statements are reasonable, there can be no assurance that such expectations will prove to be correct. You are cautioned not to place undue reliance on forward-looking statements as actual results may differ materially from those expressed or implied.

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THANK YOU!