



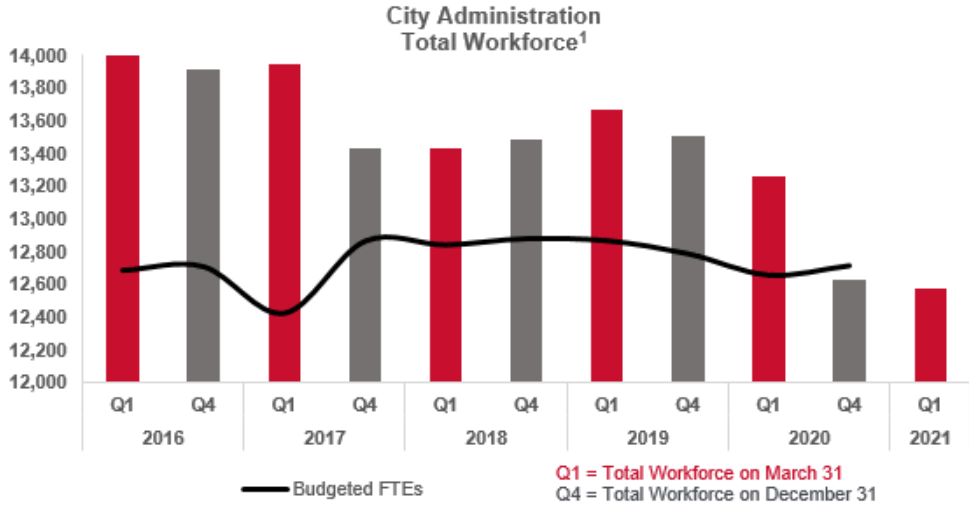
City Administration and Calgary Police Service

Headcount and FTEs

March 31, 2016 – March 31, 2021

City Administration

	Headcount (excluding on-call and student)			Total Workforce ¹	Total without Seasonal	Budgeted FTEs ²
	Core	Temporary	Seasonal			
March 31, 2016	12,272	1,365	359	13,996	13,637	12,686.3
December 31, 2016	12,412	1,345	161	13,918	13,757	12,709.3
March 31, 2017	12,497	1,311	143	13,951	13,808	12,419.4
December 31, 2017	12,410	850	168	13,428	13,260	12,867.3
March 31, 2018	12,357	809	262	13,428	13,166	12,844.3
December 31, 2018	12,547	718	221	13,486	13,265	12,883.6
March 31, 2019	12,515	799	354	13,668	13,314	12,869.7
December 31, 2019	12,490	876	143	13,509	13,366	12,789.8
March 31, 2020	12,452	549	263	13,264	13,001	12,656.6
December 31, 2020	11,965	485	183	12,633	12,450	12,715.2
March 31, 2021	11,873	445	261	12,579	12,318	Not Available ³





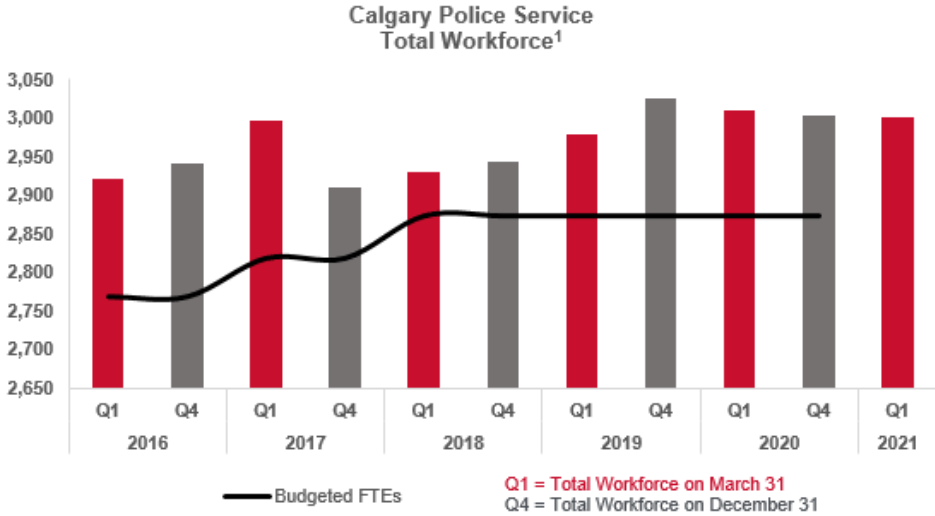
City Administration and Calgary Police Service

Headcount and FTEs

March 31, 2016 – March 31, 2021

Calgary Police Service

	Headcount (excluding on-call and student)			Total Workforce ¹	Budgeted FTEs ²
	Core	Temporary	Seasonal		
March 31, 2016	2,875	46	0	2,921	2,768.0
December 31, 2016	2,880	61	0	2,941	2,768.0
March 31, 2017	2,932	65	0	2,997	2,818.0
December 31, 2017	2,858	51	0	2,909	2,818.0
March 31, 2018	2,885	45	0	2,930	2,873.0
December 31, 2018	2,883	61	0	2,944	2,873.0
March 31, 2019	2,913	66	0	2,979	2,873.0
December 31, 2019	2,974	51	0	3,025	2,873.0
March 31, 2020	2,956	53	0	3,009	2,873.0
December 31, 2020	2,964	38	0	3,002	2,873.0
March 31, 2021	2,965	35	0	3,000	Not Available ³





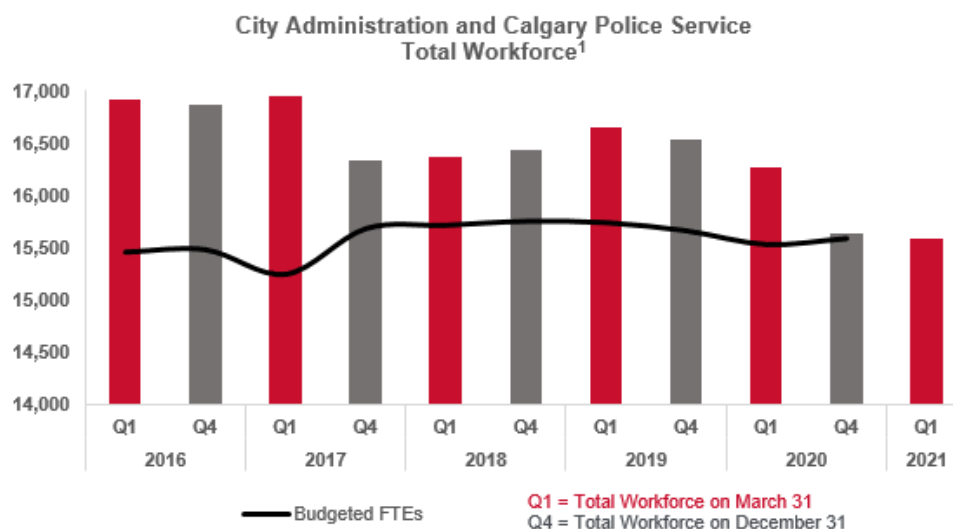
City Administration and Calgary Police Service

Headcount and FTEs

March 31, 2016 – March 31, 2021

City Administration and Calgary Police Service

	Headcount (excluding on-call and student)			Total Workforce ¹	Total without Seasonal	Budgeted FTEs ²
	Core	Temporary	Seasonal			
March 31, 2016	15,147	1,411	359	16,917	16,558	15,454.3
December 31, 2016	15,292	1,406	161	16,859	16,698	15,477.3
March 31, 2017	15,429	1,376	143	16,948	16,805	15,237.4
December 31, 2017	15,268	901	168	16,337	16,169	15,685.3
March 31, 2018	15,242	854	262	16,358	16,096	15,717.3
December 31, 2018	15,430	779	221	16,430	16,209	15,756.6
March 31, 2019	15,428	865	354	16,647	16,293	15,742.7
December 31, 2019	15,464	927	143	16,534	16,391	15,662.8
March 31, 2020	15,408	602	263	16,273	16,010	15,529.6
December 31, 2020	14,929	523	183	15,635	15,452	15,588.2
March 31, 2021	14,838	480	261	15,579	15,318	Not Available ³



¹Total workforce excludes on-call and student.

²Budgeted FTEs retrieved from Finance (Budget Control Book).

³March 31, 2021 budgeted FTEs not available until April 13, 2021.

Excludes Civic Partners and Council.