



CITY OF CALGARY
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Resilient Calgary Strategy Update Report

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2021 April 27



That the Priorities and Finance Committee recommend that Council:

1. Release \$81 million in funding, previously committed for flood recovery within the Fiscal Stability Reserve, as a result of the completion of The City of Calgary's 2013 Southern Alberta Flood Disaster Recovery Program (DRP) submissions and recovery of funding from the Government of Alberta;
2. Receive this update report of the *Resilient Calgary* strategy for the Corporate Record; and
3. Direct Administration to provide an annual update report of the *Resilient Calgary* strategy to the Priorities and Finance Committee.



Resilient Calgary Strategy Overview



Cross-Cutting Theme A Future-Focused Calgary



PILLAR 1

The Future of
Calgary's
Economy



PILLAR 2

Inclusive
Futures



PILLAR 3

The Future of
Calgary's Natural
Infrastructure



PILLAR 4

Future Ready
Infrastructure

A Future-Focused Calgary



GOAL

A coordinated set of foresight practices and products are developed for City strategists, service owners and decision makers to think about the future of Calgary, develop insights and apply this thinking to their strategies.

3 Activities

A
Calgary Foresight Planning

B
Resilience Dividend

C
Triple Bottom Line Policy


7 Key Initiatives

OWN

PARTNER WITH COC

ENCOURAGE

S1. Strategic Foresight Capacity & Awareness
 ● ○ ○ ○ ○

S1. Horizon Scanning Practice
 ● ○ ○ ○ ○

S1. Insights Toolkit
 ● ○ ○ ○ ○

S2. Resilience Dividend
 ● ● ○ ○ ○

S2. Dividend Integration into City Practices
 ○ ○ ○ ○ ○

S2. TBL Policy Review & Implementation Plan
UNDER REVIEW
 ○ ○ ○ ○ ○

Economic Resilience










GOAL

All community members are encouraged and able to participate in a diverse and strong economy.

4 Outcomes

7 Key Initiatives

- A**
Workforce Readiness
- B**
Digital Disparity
- C**
Business Continuity
- D**
Grow and Attract Business

OWN	PARTNER WITH COC	PARTNER WITH COMMUNITY	ENCOURAGE
			1A.1 Develop talent for emerging economies  ● ● ● ●
		1B.1 Understand Digital Disparity  ○ ○ ○ ○ ○ 1B.2 Be 5G-Ready  ● ○ ○ ○ ○	
			1C.1 Business Continuity Planning  ● ● ○ ○
1D.1 Attraction, Growth and Resilience Dividend  ● ○ ○ ○	1D.2 Implement a Living Lab Strategy and Governance Model  ● ● ● ● ○ 1D.3 Future of Calgary's Centre City  ● ● ● ● ○		

Inclusive Futures












GOAL

Institutions have trusted and informed relationships with Calgary's equity - seeking communities.

4 Outcomes

9 Key Initiatives

- A**
Inclusive Decision Making
- B**
Relationships with Indigenous Communities
- C**
Diverse Governance
- D**
Equitable Economic Development

OWN	PARTNER WITH COC	PARTNER WITH COMMUNITY	ENCOURAGE
2A.1 Diversify representation on boards  ● ○ ○ ○ ○		2A.2 Co-create post pandemic community informed strategic recovery plan (Canadian Poverty Institute)  ● ○ ○ ○ ○	
2A.3 Establish a community futures-thinking practice  ● ○ ○ ○ ○			2B.1 Support to revitalize Indigenous cultures and languages (Indigenous Groups)  ● ○ ○ ○ ○
			2B.2 Walk parallel paths together (United Way of Calgary & Area)  ● ● ● ○
2C.1 Establish equitable decision-making processes  ● ● ○ ○ ○			
	2D.2 Develop a benefit driven procurement policy (Supply Management)  ● ● ○ ○ ○		2D.3 Explore guaranteed basic income options (Basic Income Calgary)  ● ● ○ ○ ○
			2D.1 Encourage business investments addressing inclusion (TBD)  ○ ○ ○ ○ ○

Future Natural Infrastructure (NI)



GOAL

Natural infrastructure assets are identified, protected, tracked, managed and used to inform investment and planning decisions.

3 Outcomes

A
NI Awareness

B
NI Valuation

C
NI Investment


6 Key Initiatives

PARTNER WITH COC

PARTNER WITH COMMUNITY

3A.1 NI Awareness


3A.2 NI Inventory


3B.1 NI Valuation Toolkit


3B.2 NI Integration into City Processes


3C.1 NI Valuation Toolkit


3C.2 NI Implementation Support (School Site Naturalization)


Future Ready Infrastructure



GOAL

Calgarians are supported through strategic investment in future-focused and resilient infrastructure.

2 Outcomes

A
Strategic, coordinated and future focused infrastructure investment

B
Resilient watershed systems

4 Key Initiatives

OWN

PARTNER WITH COC

4A.1 A resilience lens is applied to strengthen public infrastructure investment decisions
● ○ ○ ○ ○

4A.2 Maintain and improve the infrastructure that supports service needs
● ○ ○ ○ ○

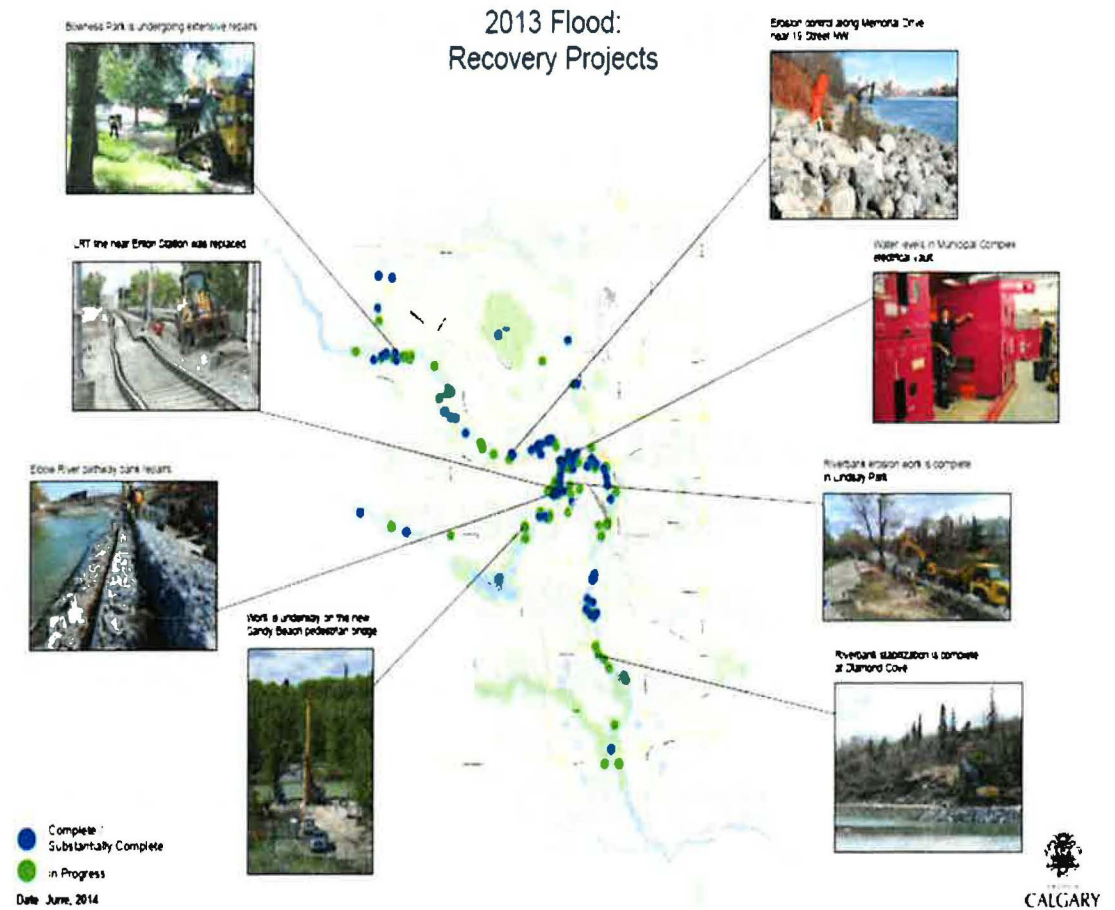
4B.1 Implement the integrated water management plan
● ● ○ ○ ○

4B.2 Watershed investment strategy
○ ○ ○ ○ ○



Completion of The City of Calgary's 2013 Southern Alberta Flood Disaster Recovery Program

- \$295M in damages
- 252 projects submitted for recovery funding
(including Emergency Operations recoveries)
- Recovery rate for Emergency Operations was 99.2%
- Recovery rate for Infrastructure was 80.2%
- Total DRP costs recovered by The City of Calgary (including Emergency, Recovery and Infrastructure): \$137 million
- Fiscal Stability Reserve funding held for recovery that is not required and can be released : \$81 million





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