



November 9, 2016

Members, Priorities & Finance Committee  
PO Box 2100 Station M  
Calgary, AB T2P 2M5

Dear Mayor Nenshi and City of Calgary Councillors:

**FILE: PFC - Calgary City Wide Retail and Commercial Study**

On behalf of our membership, in particular our retail, commercial and industrial developer/construction members, and the consultants working in this genre of the industry, we are looking forward to the release of materials related to the City-Wide Retail and Commercial Study. We appreciate that Administration has been working diligently over the past few years to deliver the study and we have had the privilege of offering some level of input along the way.

We applaud Administration, Denise Carbol and her colleagues, and all those associated with the work for their effort and dedication to the project and look forward to discussion regarding the implications of the research and opportunities for practical application of the study outcomes.

Yours truly,  
CHBA-UDI CALGARY REGION

Beverly J. Jarvis  
Director of Policy & Government Relations

c.c. CHBA-UDI Calgary Region Commercial/Industrial/Retail Committee